## BARBOUR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		YE 30/10	FYI 6/30/		FY 6/30			FYE 6/30/13		FYE 6/30/	
NANCIAL DATA:											
nrestricted Fund Balance without OPEB Liability or ncumbrances		379,595	\$ 1,504	1,923	\$ 1,00	7,076	\$	1,086,736	(1)	\$	-
U	nrestricted	Fund Bal	ance W	ithout	ОРЕВ						
6/30/10											
6/30/11								_			
6/30/12			4								
6/30/13											
\$- \$200,000 \$4	.00,000 \$600,0	000 \$800	0,000	\$1,000,000	\$1,200,0	000	\$1,400,00	0 \$1,600	0,000		
cess Levy:											
Excess Levy in Effect Percent of maximum		No -		No -		No -		No			N
Projected excess levy gross tax collections	\$	_	\$	_	\$	_	\$	_		\$	_

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

10,171

\$ 3,445,299

18,543,405

4,839,549

26,828,253

10,501

\$ 2,854,789

18,755,196

3,760,385

25,370,370

N/A

N/A

N/A

N/A

\$

10,481

\$ 3,733,163

18,400,149

3,417,631

25,550,943

10,065

\$ 2,930,227

16,258,743

5,194,289

24,383,259

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Per Pupil Expenditures

Local Source Revenue

State Source Revenue

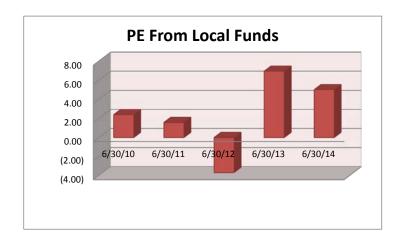
Federal Source Revenue

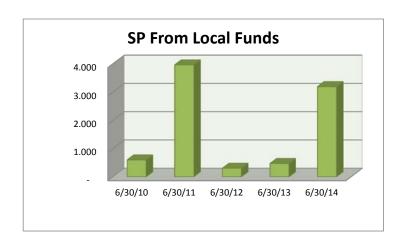
Revenues:

Total

### BARBOUR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

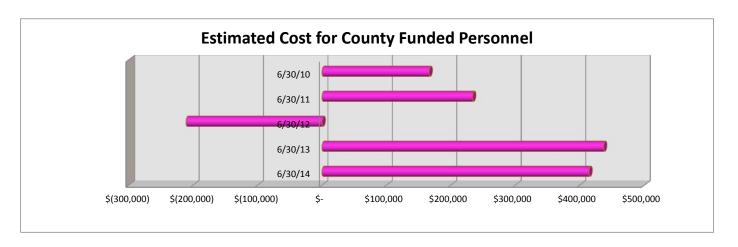
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	182.58 183.98	183.44 181.03	185.000 179.830	184.050 186.510	183.570 186.100
Number PE employed in excess of number funded	1.40	(2.41)	(5.170)	2.460	2.530
Number PE employed from local funds	1.00	4.00	1.500	4.500	2.500
Total number of PE funded by county board	2.40	1.59	(3.670)	6.960	5.030
Service Personnel:					
Number SP allowed for funding Number SP actually employed	112.263 112.865	111.424 114.390	112.032 112.340	110.513 110.989	110.096 113.289
Number SP employed in excess of number funded	0.602	2.966	0.308	0.476	3.193
Number SP employed from local funds	-	1.000	-	-	-
Total number of SP funded by county board	0.602	3.966	0.308	0.476	3.193
Total number of personnel employed in excess of number funded through PSSP	3.006	5.552	(3.362)	7.436	8.223





# BARBOUR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	ı	FYE 6/30/10	(	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	cally-Fun	ded Employe	es:				
Professional Personnel	\$	145,162	\$	95,185	\$ (221,897)	\$ 420,008	\$ 303,567
Service Personnel		20,916		138,338	10,874	16,792	110,545
Total estimated costs of personnel employed							
in excess of number funded through PSSP	\$	166,078	\$	233,523	\$ (211,023)	\$ 436,800	\$ 414,113

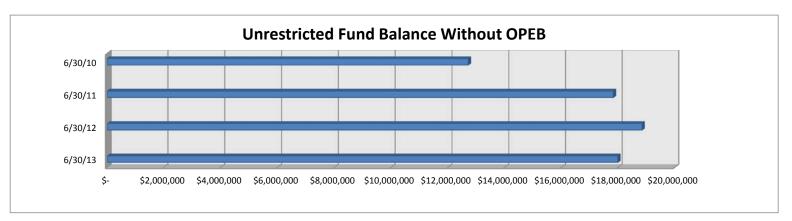


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,478	2,499	2,455	2,441	2,454
Decline in student enrollment	(18)	21	(44)	(14)	13
Number of schools	9	9	9	9	9
Average number of students/school	275	278	273	271	273
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(131)	(127)	(136)	(137)	(138)

### BERKELEY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 12,711,970	\$ 17,829,745	\$ 18.844.292	\$ 17,985,672	(1) \$ - (2	2)



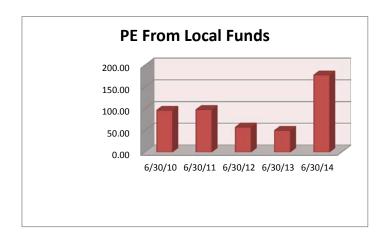
### Excess Levy:

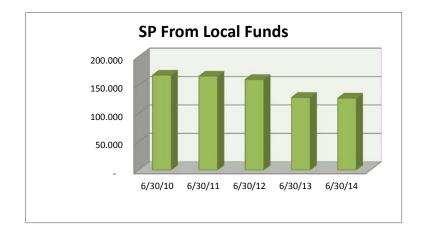
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	98.04%	98.04%	98.04%	98.04%	98.04%
Projected excess levy gross tax collections	\$ 33,241,297	\$ 31,590,485	\$ 30,452,783	\$ 29,269,204	\$29,473,788
Per Pupil Expenditures	\$ 10,067	\$ 10,343	\$ 10,600	\$ 10,603	N/A
Revenues:					
Local Source Revenue	\$ 73,662,424	\$ 71,406,231	\$ 69,958,309	\$ 70,004,812	N/A
State Source Revenue	\$ 90,474,661	\$ 111,127,048	\$ 125,701,791	\$ 128,269,209	N/A
Federal Source Revenue	\$ 30,870,586	\$ 24,913,771	\$ 19,021,438	\$ 17,659,521	N/A
Total	\$ 195,007,671	\$ 207,447,050	\$ 214,681,538	\$ 215,933,542	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## BERKELEY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

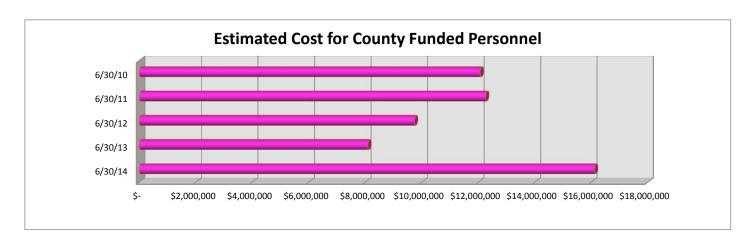
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	1,277.37	1,297.16	1,319.08	1,349.60	1,366.36
Number PE actually employed	1,348.70	1,365.90	1,347.05	1,369.60	1,505.43
Number PE employed in excess of number funded	71.33	68.74	27.97	20.00	139.07
Number PE employed from local funds	25.00	29.00	29.40	30.00	38.25
Total number of PE funded by county board	96.33	97.74	57.37	50.00	177.32
Service Personnel:					
Number SP allowed for funding	755.469	764.313	774.531	786.252	795.734
Number SP actually employed	922.751	929.719	934.014	914.104	922.328
Number SP employed in excess of number funded	167.282	165.406	159.483	127.852	126.594
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	167.282	165.406	159.483	127.852	126.594
Total number of personnel employed in excess of number funded through PSSP	263.616	263.142	216.851	177.852	303.914





## BERKELEY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for I	_ocally-F	unded Employe	es:				
Professional Personnel	\$	5,979,469	\$	6,130,190	\$ 3,689,776	\$ 3,227,234	\$11,307,118
Service Personnel		6,084,827		6,127,386	6,050,333	4,866,567	4,812,718
Total estimated costs of personnel employed							
in excess of number funded through PSSP	\$	12,064,296	\$	12,257,576	\$ 9,740,109	\$ 8,093,800	\$16,119,836

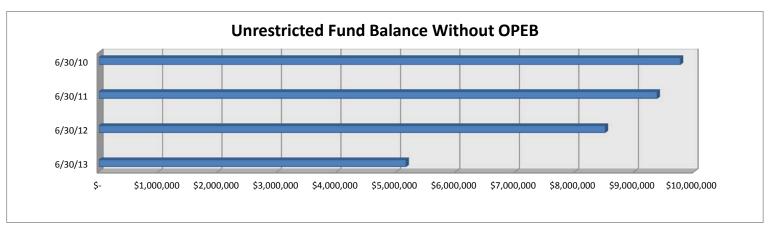


### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	17,446	17,720	18,002	18,171	18,221
Decline in student enrollment	232	274	282	169	50
Number of schools	28	28	28	28	30
Average number of students/school	623	633	643	649	607
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	217	228	234	241	196

## BOONE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FY 6/30	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 9,775,508	\$ 9,384,157	\$ 8,510,759	\$ 5,163,142	(1) \$	- (2)



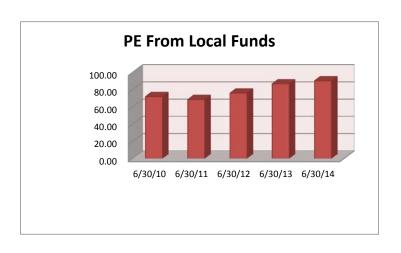
### **Excess Levy:**

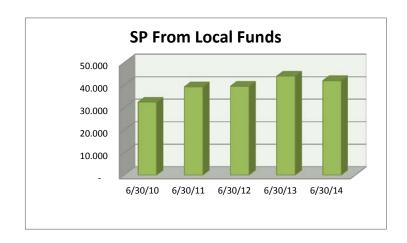
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$13,304,700	\$13,426,398	\$13,013,467	\$13,881,925	\$13,992,720
Per Pupil Expenditures	\$ 11,820	\$ 13,405	\$ 13,465	\$ 13,083	N/A
Revenues:					
Local Source Revenue	\$25,082,723	\$25,446,233	\$25,714,578	\$25,940,240	N/A
State Source Revenue	\$22,120,133	\$27,009,088	\$26,807,242	\$27,497,008	N/A
Federal Source Revenue	\$ 8,400,237	\$ 9,244,674	\$ 8,011,989	\$ 5,542,530	N/A
Total	\$55,603,093	\$61,699,995	\$60,533,809	\$58,979,778	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### BOONE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

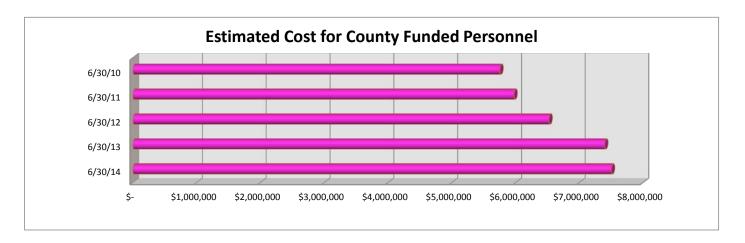
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	345.14	348.77	339.78	340.96	339.53
Number PE actually employed	403.40	403.55	402.52	415.55	419.80
Number PE employed in excess of number funded	58.26	54.78	62.74	74.59	80.27
Number PE employed from local funds	13.40	13.50	13.00	12.00	9.75
Total number of PE funded by county board	71.66	68.28	75.74	86.59	90.02
Service Personnel:					
Number SP allowed for funding	208.518	210.789	205.394	206.047	204.915
Number SP actually employed	240.905	250.008	244.890	250.001	246.878
Number SP employed in excess of number funded	32.387	39.219	39.496	43.954	41.963
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	32.387	39.219	39.496	43.954	41.963
Total number of personnel employed in excess of number funded through PSSP	104.051	107.499	115.232	130.544	131.983





### BOONE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 4,504,227	\$ 4,403,471	\$ 4,911,044	\$ 5,610,792	\$ 5,795,818
Service Personnel	1,247,540	1,569,563	1,610,482	1,787,441	1,708,204
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 5,751,767	\$ 5,973,034	\$ 6,521,526	\$ 7,398,233	\$ 7,504,022

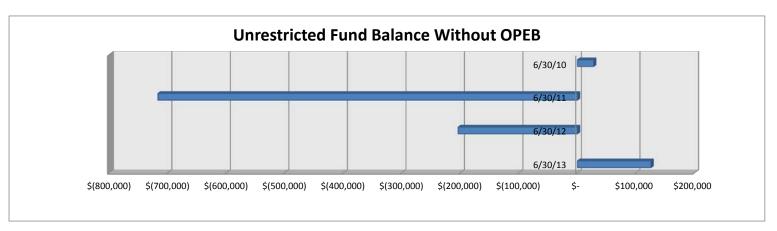


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,672	4,545	4,553	4,526	4,541
Decline in student enrollment	50	(127)	8	(27)	15
Number of schools	15	15	15	15	15
Average number of students/school	311	303	304	302	303
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(95)	(102)	(105)	(106)	(108)

## BRAXTON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 27,616	\$ (716,965)	\$ (203,911)	\$ 125,736	(1) \$ - (2)



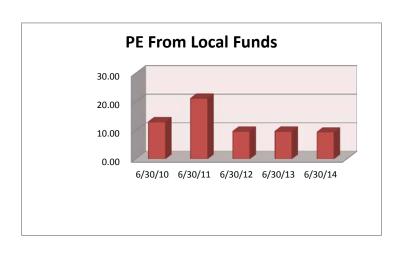
#### **Excess Levy:**

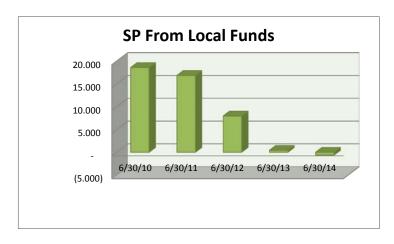
Excess Levy in Effect Percent of maximum	No -	No -	No -	No -	No -
Projected excess levy gross tax collections	\$ -	\$ -	\$ -	\$ -	\$ -
Per Pupil Expenditures	\$ 11,291	\$ 11,049	\$ 10,911	\$ 10,545	N/A
Revenues:					
Local Source Revenue	\$ 4,886,925	\$ 4,956,794	\$ 4,908,975	\$ 5,004,503	N/A
State Source Revenue	\$16,556,996	\$17,070,646	\$16,261,088	\$15,881,331	N/A
Federal Source Revenue	\$ 5,916,414	\$ 4,935,893	\$ 4,476,648	\$ 3,758,438	N/A
Total	\$27,360,335	\$26,963,333	\$25,646,711	\$24,644,272	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# BRAXTON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

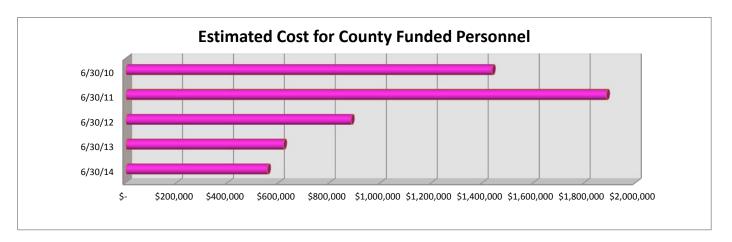
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	170.70 179.87	166.87 184.27	166.02 171.85	162.18 166.02	162.32 166.38
Number PE employed in excess of number funded	9.17	17.40	5.83	3.84	4.06
Number PE employed from local funds	3.83	3.83	3.83	5.83	5.33
Total number of PE funded by county board	13.00	21.23	9.66	9.67	9.39
Service Personnel:					
Number SP allowed for funding Number SP actually employed	103.758 122.346	101.500 118.346	101.243 109.196	98.881 99.311	98.806 98.196
Number SP employed in excess of number funded	18.588	16.846	7.953	0.430	(0.610)
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	18.588	16.846	7.953	0.430	(0.610)
Total number of personnel employed in excess of number funded through PSSP	31.590	38.076	17.617	10.100	8.780





# BRAXTON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 790,945	\$ 1,285,264	\$ 595,879	\$ 603,058	\$ 577,876
Service Personnel	647,120	601,241	288,491	15,901	(22,230)
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,438,065	\$ 1,886,506	\$ 884,370	\$ 618,959	\$ 555,647

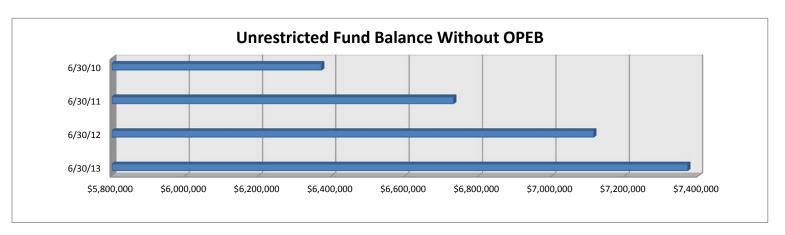


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,230	2,220	2,157	2,156	2,128
Decline in student enrollment	(59)	(10)	(63)	(1)	(28)
Number of schools	8	8	8	8	8
Average number of students/school	279	278	270	270	266
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(127)	(127)	(139)	(138)	(145)

## BROOKE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 6,371,904	\$ 6,732,250	\$ 7,113,904	\$ 7,370,530	(1) \$ - (2)



#### **Excess Levy:**

Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 5,975,405	\$ 5,715,746	\$ 5,943,484	\$ 6,253,700	\$ 6,514,085
Per Pupil Expenditures	\$ 10,944	\$ 11,233	\$ 11,331	\$ 11,613	N/A
Revenues:					
Local Source Revenue	\$12,826,252	\$12,384,749	\$12,574,823	\$13,540,073	N/A
State Source Revenue	\$18,888,785	\$17,619,691	\$24,141,238	\$23,675,012	N/A
Federal Source Revenue	\$ 5,354,164	\$ 4,820,765	\$ 4,787,426	\$ 3,635,750	N/A
Total	\$37,069,201	\$34,825,205	\$41,503,487	\$40,850,835	\$ -

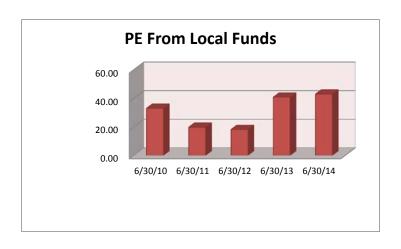
Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

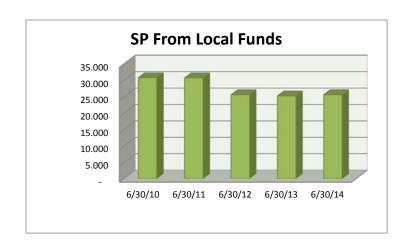
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## BROOKE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

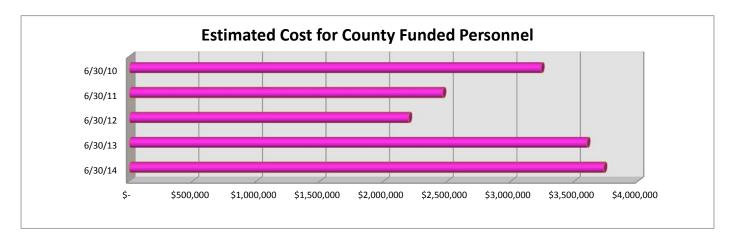
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	250.62	255.55	251.55	248.19	249.48
Number PE actually employed	279.60	267.29	262.64	280.45	284.95
Number PE employed in excess of number funded	28.98	11.74	11.09	32.26	35.47
Number PE employed from local funds	4.00	8.00	7.00	8.50	7.50
Total number of PE funded by county board	32.98	19.74	18.09	40.76	42.97
Service Personnel:					
Number SP allowed for funding	149.599	149.674	147.975	145.920	146.786
Number SP actually employed	180.312	180.337	173.520	171.102	172.325
Number SP employed in excess of number funded	30.713	30.663	25.545	25.182	25.539
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	30.713	30.663	25.545	25.182	25.539
Total number of personnel employed in excess of number funded through PSSP	63.693	50.403	43.631	65.942	68.509





# BROOKE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	es:			
Professional Personnel	\$ 2,074,730	\$ 1,265,396	\$ 1,175,394	\$ 2,595,847	\$ 2,723,792
Service Personnel	1,160,008	1,197,052	1,019,872	1,001,083	1,005,863
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 3,234,739	\$ 2,462,448	\$ 2,195,266	\$ 3,596,930	\$ 3,729,655

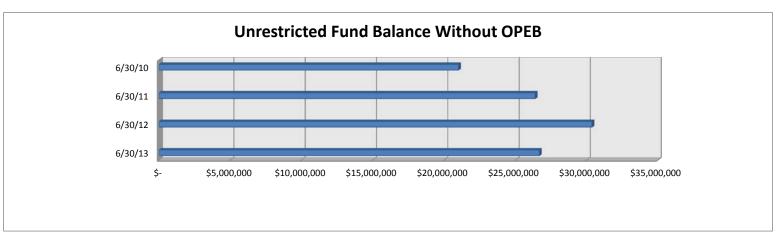


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	3,404	3,363	3,314	3,332	3,246
Decline in student enrollment	(19)	(41)	(49)	18	(86)
Number of schools	10	10	10	10	10
Average number of students/school	340	336	331	333	325
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(66)	(69)	(78)	(75)	(86)

# CABELL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 20,985,761	\$ 26,367,181	\$ 30,357,929	\$ 26,651,580 (	(1) \$ - (2)	



#### **Excess Levy:**

Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 22,365,240	\$ 22,749,181	\$ 23,952,321	\$ 24,976,092	\$25,372,559
Per Pupil Expenditures	\$ 10,597	\$ 10,820	\$ 10,723	\$ 10,625	N/A
Revenues:					
Local Source Revenue	\$ 50,689,608	\$ 50,692,607	\$ 52,750,963	\$ 54,328,141	N/A
State Source Revenue	\$ 66,586,175	\$ 81,317,328	\$ 91,035,197	\$ 97,573,197	N/A
Federal Source Revenue	\$ 25,484,364	\$ 22,558,378	\$ 18,679,434	\$ 17,888,099	N/A
Total	\$ 142,760,147	\$ 154,568,313	\$162,465,594	\$ 169,789,437	\$ -

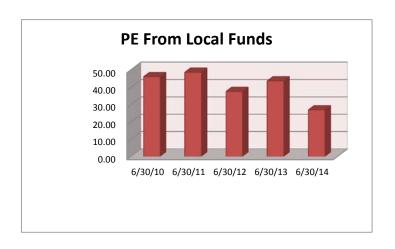
Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

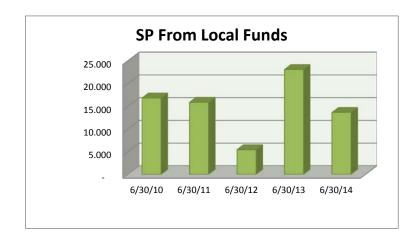
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# CABELL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

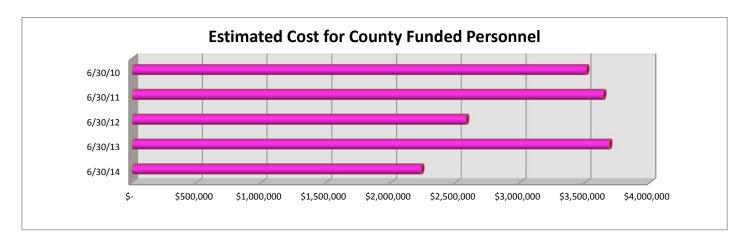
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	910.81	920.71	942.17	966.15	975.00
Number PE actually employed	936.10	952.60	963.60	990.68	981.35
Number PE employed in excess of number funded	25.29	31.89	21.43	24.53	6.35
Number PE employed from local funds	20.60	16.60	16.00	19.00	20.50
Total number of PE funded by county board	45.89	48.49	37.43	43.53	26.85
Service Personnel:					
Number SP allowed for funding	549.999	551.587	559.334	568.596	573.501
Number SP actually employed	566.832	567.473	564.785	591.680	587.135
Number SP employed in excess of number funded	16.833	15.886	5.451	23.084	13.634
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	16.833	15.886	5.451	23.084	13.634
Total number of personnel employed in excess of number funded through PSSP	62.723	64.376	42.877	66.614	40.484





# CABELL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for	Locally-F	unded Employe	es:				
Professional Personnel	\$	2,857,800	\$	3,021,088	\$ 2,364,362	\$ 2,765,036	\$ 1,693,995
Service Personnel		649,144		617,023	214,739	918,868	538,792
Total estimated costs of personnel employed							
in excess of number funded through PSSP	\$	3,506,944	\$	3,638,111	\$ 2,579,100	\$ 3,683,904	\$ 2,232,787

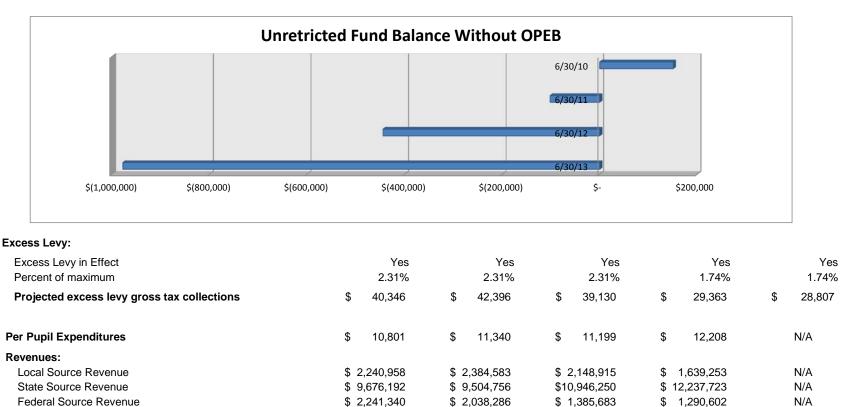


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	12,552	12,700	12,880	12,979	13,085
Decline in student enrollment	30	148	180	99	106
Number of schools	26	26	26	26	25
Average number of students/school	483	488	495	499	523
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	77	83	86	91	112

### CALHOUN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 151,285	\$ (101,742)	\$ (444,226)	\$ (977,433)	(1) \$ - (2)



Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

\$13,927,625

\$14,480,848

\$ 15,167,578

\$

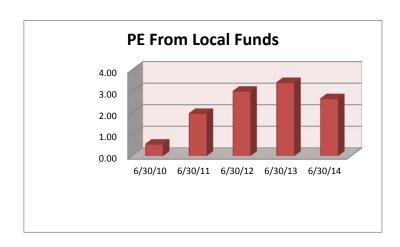
\$14,158,490

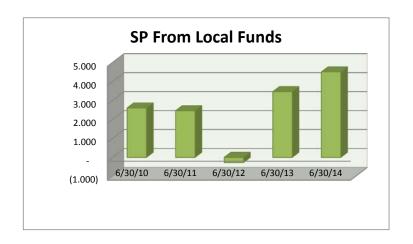
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Total

# CALHOUN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

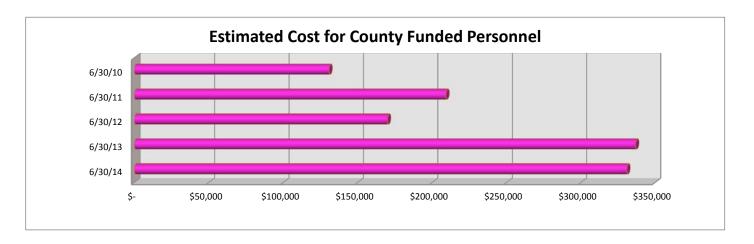
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	90.74	91.91	95.53	98.28	95.11
Number PE actually employed	89.58	90.88	96.32	99.48	95.56
Number PE employed in excess of number funded	(1.16)	(1.03)	0.79	1.20	0.45
Number PE employed from local funds	1.70	3.00	2.20	2.20	2.20
Total number of PE funded by county board	0.54	1.97	2.99	3.40	2.65
Service Personnel:					
Number SP allowed for funding	54.396	54.509	56.268	57.577	55.744
Number SP actually employed	57.000	56.970	56.000	61.040	60.248
Number SP employed in excess of number funded	2.604	2.461	(0.268)	3.463	4.504
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	2.604	2.461	(0.268)	3.463	4.504
Total number of personnel employed in excess of number funded through PSSP	3.140	4.427	2.724	6.863	7.154





# CALHOUN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	(	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Fun	ded Employe	es:					
Professional Personnel	\$	31,512	\$	115,396	\$	180,545	\$ 202,326	\$ 155,707
Service Personnel		99,289		93,892		(10,502)	134,633	175,330
Total estimated costs of personnel employed								
in excess of number funded through PSSP	\$	130,801	\$	209,288	\$	170,043	\$ 336,959	\$ 331,037

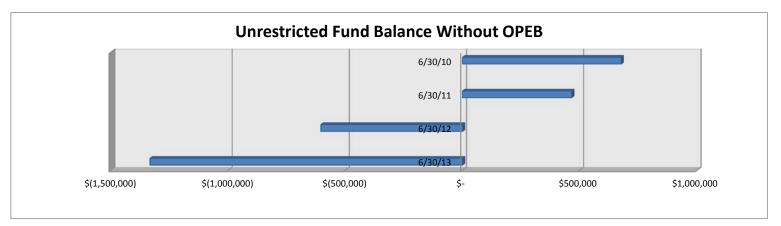


#### STUDENTS AND SCHOOL DATA:

State average number of students/school  Number of students/school above (below) state average	406 (38)	405	409 ( <b>30</b> )	408	411 ( <b>55</b> )
Average number of students/school	368	374	379	361	356
Number of schools	3	3	3	3	3
Decline in student enrollment	(22)	18	15	(54)	(14)
Number of students (2nd Month headcount enrollment)	1,104	1,122	1,137	1,083	1,069

## CLAY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 676,768	\$ 465,471	\$ (604,782)	\$ (1,333,366)	(1) \$ - (2)



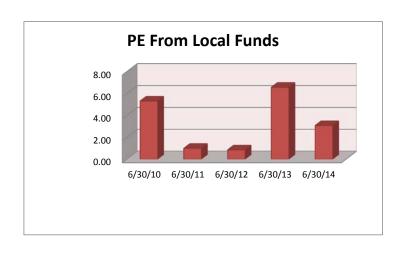
#### **Excess Levy:**

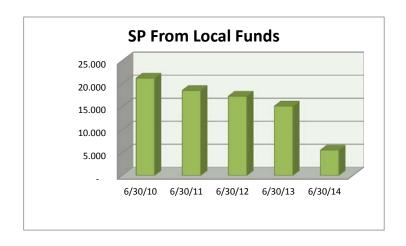
LACESS LEVY.					
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	28.32%	28.32%	28.32%	28.32%	28.32%
Projected excess levy gross tax collections	\$ 708,477	\$ 692,192	\$ 624,544	\$ 644,887	\$ 648,832
Per Pupil Expenditures	\$ 10,939	\$ 11,166	\$ 11,312	\$ 11,120	N/A
Revenues:					
Local Source Revenue	\$ 3,133,555	\$ 3,172,241	\$ 2,897,571	\$ 3,270,963	N/A
State Source Revenue	\$12,450,699	\$14,744,564	\$16,899,305	\$15,800,698	N/A
Federal Source Revenue	\$ 4,862,165	\$ 5,182,977	\$ 4,060,070	\$ 3,791,302	N/A
Total	\$20,446,419	\$23,099,782	\$23,856,946	\$22,862,963	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# CLAY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

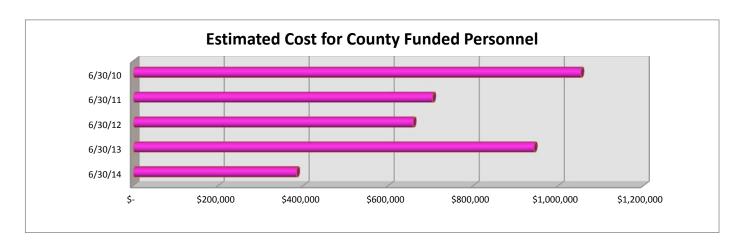
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	148.49	150.74	153.65	152.74	153.70
Number PE actually employed	152.80	150.74	152.50	155.81	154.03
Number PE employed in excess of number funded	4.31	-	(1.15)	3.07	0.33
Number PE employed from local funds	1.00	1.00	2.00	3.50	2.75
Total number of PE funded by county board	5.31	1.00	0.85	6.57	3.08
Service Personnel:					
Number SP allowed for funding	91.413	92.262	93.651	92.729	93.318
Number SP actually employed	112.605	110.785	110.905	107.855	98.843
Number SP employed in excess of number funded	21.192	18.523	17.254	15.126	5.525
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	21.192	18.523	17.254	15.126	5.525
Total number of personnel employed in excess of number funded through PSSP	26.506	19.523	18.108	21.696	8.605





# CLAY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	cally-Funded Employe	ees:			
Professional Personnel	\$ 322,817	\$ 60,515	\$ 52,250	\$ 406,330	\$ 189,270
Service Personnel	729,734	643,351	605,586	536,238	194,625
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,052,551	\$ 703,867	\$ 657,837	\$ 942,568	\$ 383,895

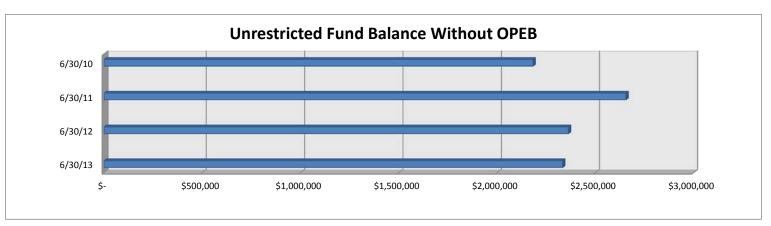


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,043	2,071	2,047	2,060	1,975
Decline in student enrollment	17	28	(24)	13	(85)
Number of schools	6	6	6	6	6
Average number of students/school	341	345	341	343	329
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(65)	(60)	(68)	(65)	(82)

## DODDRIDGE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13		YE 0/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 2,182,050	\$ 2,655,053	\$ 2,361,742	\$ 2,331,976	(1) \$	- (2)



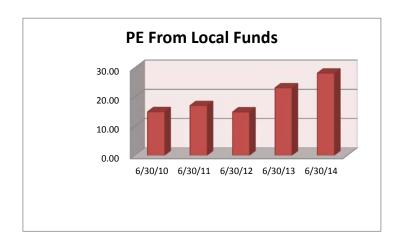
### **Excess Levy:**

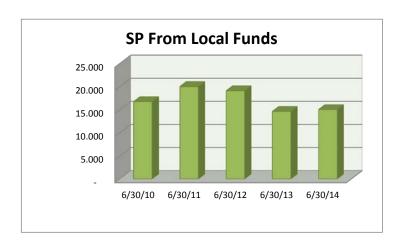
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 3,276,459	\$ 3,665,679	\$ 3,331,840	\$ 3,752,620	\$ 5,062,255
Per Pupil Expenditures	\$ 13,107	\$ 14,066	\$ 15,077	\$ 14,451	N/A
Revenues:					
Local Source Revenue	\$ 6,959,688	\$ 7,573,011	\$ 7,127,603	\$ 7,678,531	N/A
State Source Revenue	\$ 6,306,759	\$ 5,406,670	\$ 8,146,287	\$ 8,084,209	N/A
Federal Source Revenue	\$ 2,565,846	\$ 2,875,978	\$ 2,782,286	\$ 2,054,334	N/A
Total	\$15,832,293	\$15,855,659	\$18,056,176	\$17,817,074	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### DODDRIDGE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

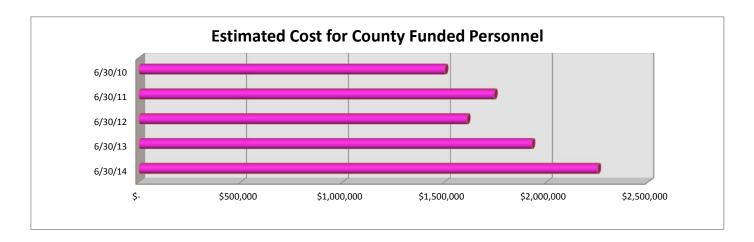
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	91.96 103.90	89.84 103.90	91.50 102.65	91.09 110.50	92.31 114.75
Number PE employed in excess of number funded	11.94	14.06	11.15	19.41	22.44
Number PE employed from local funds	3.00	3.00	3.75	3.75	5.75
Total number of PE funded by county board	14.94	17.06	14.90	23.16	28.19
Service Personnel:					
Number SP allowed for funding Number SP actually employed	55.253 72.022	54.041 74.072	55.583 74.702	55.474 70.132	56.059 71.117
Number SP employed in excess of number funded	16.769	20.031	19.119	14.658	15.058
Number SP employed from local funds	-	-	-	-	
Total number of SP funded by county board	16.769	20.031	19.119	14.658	15.058
Total number of personnel employed in excess of number funded through PSSP	31.705	37.087	34.015	37.818	43.248





### DODDRIDGE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for I	Locally-Funded Employe	es:			
Professional Personnel	\$ 910,417	\$ 1,030,257	\$ 924,053	\$ 1,398,834	\$ 1,708,956
Service Personnel	590,935	712,914	685,726	529,119	542,708
Total estimated costs of personnel employed in excess of number funded through PSSP	\$ 1,501,352	\$ 1,743,171	\$ 1,609,780	\$ 1,927,953	\$ 2,251,66

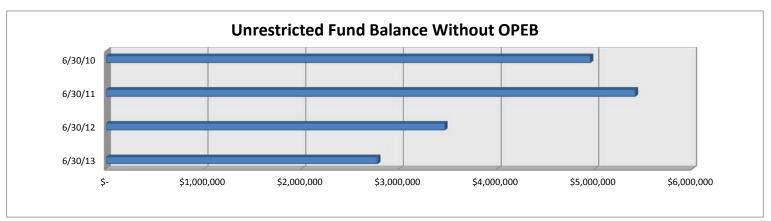


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,169	1,169	1,146	1,161	1,159
Decline in student enrollment	(37)	-	(23)	15	(2)
Number of schools	3	3	3	4	4
Average number of students/school	390	390	382	290	290
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(16)	(15)	(27)	(118)	(121)

## FAYETTE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13		YE 0/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 4,954,674	\$ 5,413,693	\$ 3,463,841	\$ 2,776,244	(1) \$	- (2)



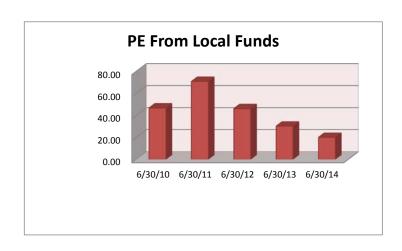
### **Excess Levy:**

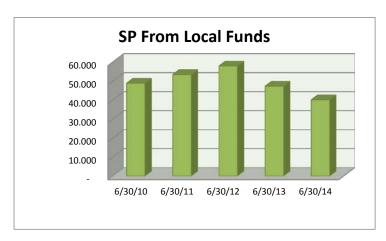
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 9,007,433	\$ 9,611,759	\$ 9,987,848	\$10,172,531	\$11,113,885
Per Pupil Expenditures	\$ 11,019	\$ 11,213	\$ 11,470	\$ 11,244	N/A
Revenues:					
Local Source Revenue	\$18,051,284	\$19,206,857	\$19,442,594	\$19,937,611	N/A
State Source Revenue	\$40,401,089	\$46,606,476	\$49,055,677	\$51,096,993	N/A
Federal Source Revenue	\$13,999,919	\$13,389,527	\$11,185,411	\$ 9,809,801	N/A
Total	\$72,452,292	\$79,202,860	\$79,683,682	\$80,844,405	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## FAYETTE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

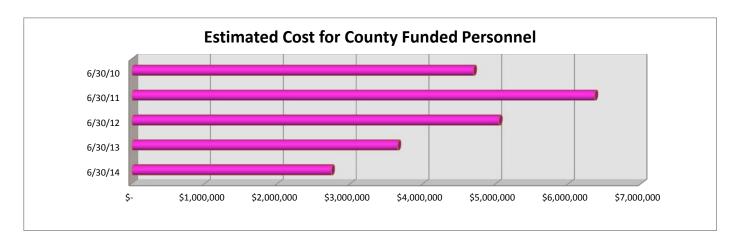
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	491.68 515.40	491.08 540.90	503.32 530.40	518.23 528.40	516.89 516.90
Number PE employed in excess of number funded	23.72	49.82	27.08	10.17	0.01
Number PE employed from local funds	23.00	21.00	19.00	20.00	20.00
Total number of PE funded by county board	46.72	70.82	46.08	30.17	20.01
Service Personnel:					
Number SP allowed for funding Number SP actually employed	303.751 352.641	299.125 352.561	302.977 360.886	307.600 354.886	306.768 346.946
Number SP employed in excess of number funded	48.890	53.436	57.909	47.286	40.178
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	48.890	53.436	57.909	47.286	40.178
Total number of personnel employed in excess of number funded through PSSP	95.610	124.260	103.989	77.456	60.188





# FAYETTE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 2,900,119	\$ 4,383,025	\$ 2,881,445	\$ 1,868,696	\$ 1,233,841
Service Personnel	1,790,319	1,976,468	2,161,013	1,782,116	1,506,547
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 4,690,438	\$ 6,359,493	\$ 5,042,458	\$ 3,650,812	\$ 2,740,387

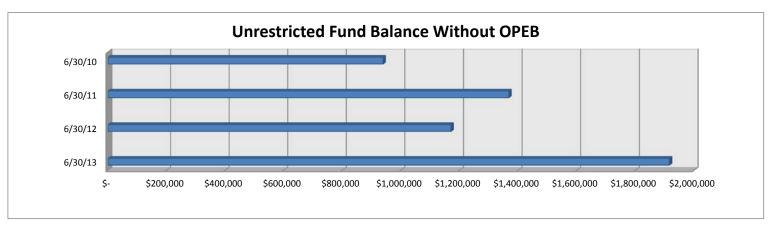


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	6,759	6,827	6,874	6,867	6,810
Decline in student enrollment	(51)	68	47	(7)	(57)
Number of schools	20	20	19	17	17
Average number of students/school	338	341	362	404	401
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(68)	(64)	(47)	(4)	(10)

## GILMER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 938,964	\$ 1,368,270	\$ 1,171,121	\$ 1,916,182	(1) \$ - (2)



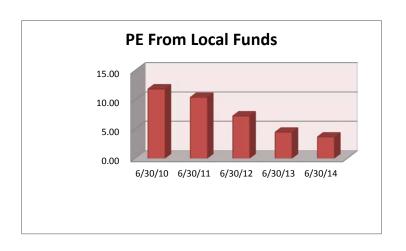
#### **Excess Levy:**

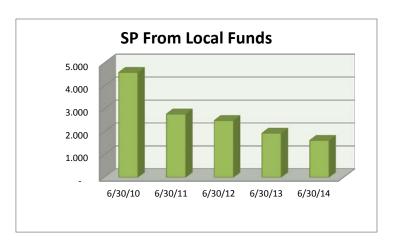
Exocoo Ecvy.					
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	37.69%	35.21%	35.21%	38.37%	40.00%
Projected excess levy gross tax collections	\$ 990,000	\$ 1,041,288	\$ 1,008,831	\$ 990,459	\$ 1,028,792
Per Pupil Expenditures	\$ 13,092	\$ 12,525	\$ 13,137	\$ 12,151	N/A
Revenues:					
Local Source Revenue	\$ 3,297,862	\$ 3,600,592	\$ 3,164,608	\$ 3,232,017	N/A
State Source Revenue	\$ 5,549,180	\$ 5,457,746	\$ 6,647,789	\$ 7,190,857	N/A
Federal Source Revenue	\$ 2,216,072	\$ 1,743,052	\$ 1,468,827	\$ 1,440,362	N/A
Total	\$11,063,114	\$10,801,390	\$11,281,224	\$11,863,236	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# GILMER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

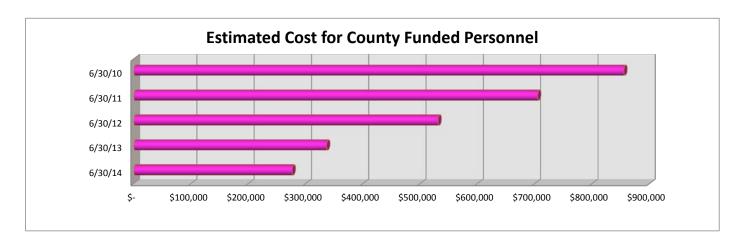
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	67.48	72.46	75.94	79.51	80.32
Number PE actually employed	77.30	78.86	81.66	81.47	81.47
Number PE employed in excess of number funded	9.82	6.40	5.72	1.96	1.15
Number PE employed from local funds	2.00	4.00	1.50	2.50	2.50
Total number of PE funded by county board	11.82	10.40	7.22	4.46	3.65
Service Personnel:					
Number SP allowed for funding	43.756	46.565	48.599	50.666	50.981
Number SP actually employed	48.338	49.338	51.088	52.600	52.600
Number SP employed in excess of number funded	4.582	2.773	2.489	1.934	1.619
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	4.582	2.773	2.489	1.934	1.619
Total number of personnel employed					
in excess of number funded through PSSP	16.406	13.171	9.707	6.394	5.269





# GILMER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	ı	FYE 6/30/10		FYE 6/30/11	(	FYE 6/30/12	FYE 6/30/13	 FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	ocally-Fun	ided Employe	es:					
Professional Personnel	\$	693,750	\$	606,519	\$	442,454	\$ 268,263	\$ 218,858
Service Personnel		161,632		98,362		88,534	68,328	 57,511
Total estimated costs of personnel employed								
in excess of number funded through PSSP	\$	855,382	\$	704,881	\$	530,988	\$ 336,591	\$ 276,369

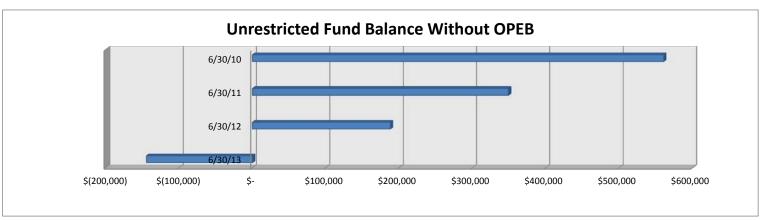


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	939	943	933	945	903
Decline in student enrollment	(2)	4	(10)	12	(42)
Number of schools	5	5	5	5	5
Average number of students/school	188	189	187	189	181
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(218)	(216)	(222)	(219)	(230)

## GRANT COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 560,670	\$ 349,055	\$ 188,061	\$ (144,772)	(1) \$ - (2)



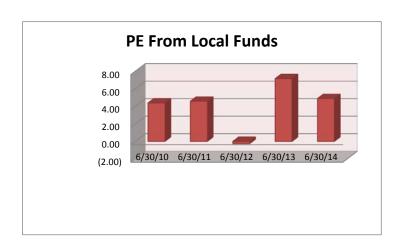
#### **Excess Levy:**

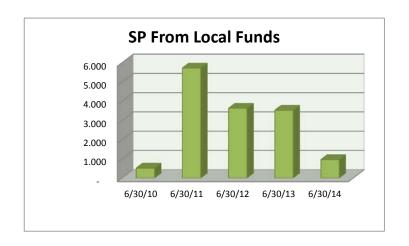
Excess Levy in Effect Percent of maximum	No -	No -	No -	No -	No -
Projected excess levy gross tax collections	\$ -	\$ -	\$ -	\$ -	\$ -
Per Pupil Expenditures	\$ 9,645	\$ 10,182	\$ 10,662	\$ 10,834	N/A
Revenues:					
Local Source Revenue	\$ 5,527,963	\$ 5,899,388	\$ 5,732,569	\$ 6,132,867	N/A
State Source Revenue	\$ 9,558,479	\$ 12,969,138	\$ 12,079,590	\$ 11,368,660	N/A
Federal Source Revenue	\$ 3,270,795	\$ 3,463,147	\$ 2,969,786	\$ 3,151,668	N/A
Total	\$ 18,357,237	\$ 22,331,673	\$ 20,781,945	\$ 20,653,195	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# GRANT COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

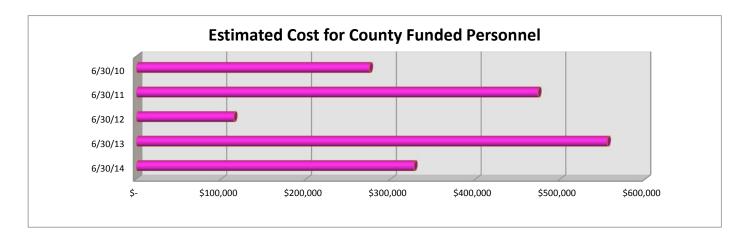
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	152.91	150.22	147.55	146.61	143.41
Number PE actually employed	152.30	150.30	143.30	148.80	144.30
Number PE employed in excess of number funded	(0.61)	0.08	(4.25)	2.19	0.89
Number PE employed from local funds	5.00	4.50	4.00	4.97	4.00
Total number of PE funded by county board	4.39	4.58	(0.25)	7.16	4.89
Service Personnel:					
Number SP allowed for funding	91.083	89.695	88.010	87.446	85.922
Number SP actually employed	91.600	95.413	90.635	90.968	86.880
Number SP employed in excess of number funded	0.517	5.718	2.625	3.522	0.958
Number SP employed from local funds	-	-	1.000	-	-
Total number of SP funded by county board	0.517	5.718	3.625	3.522	0.958
Total number of personnel employed					
in excess of number funded through PSSP	4.905	10.302	3.377	10.682	5.848





# GRANT COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for	r Locally	Funded Emplo	oyees:				
Professional Personnel	\$	257,150	\$	272,490	\$ (15,048)	\$ 429,245	\$ 292,827
Service Personnel		17,970		201,378	130,198	126,343	34,760
Total estimated costs of personnel employed							
in excess of number funded through PSSP	\$	275,120	\$	473,868	\$ 115,150	\$ 555,588	\$ 327,587

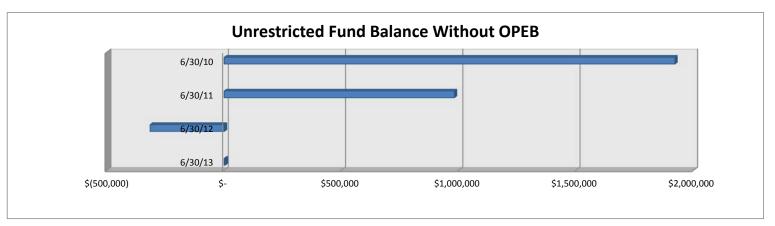


### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,935	1,887	1,873	1,840	1,819
Decline in student enrollment	(40)	(48)	(14)	(33)	(21)
Number of schools	5	5	5	5	4
Average number of students/school	387	377	375	368	455
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(19)	(28)	(34)	(40)	44

## GREENBRIER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 1,920,564	\$ 980,905	\$ (315,882)	\$ 4,182	\$ - (2)



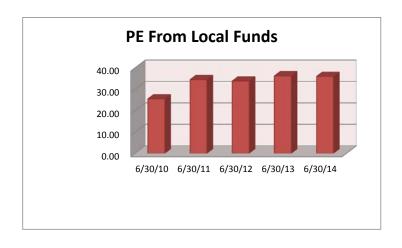
#### **Excess Levy:**

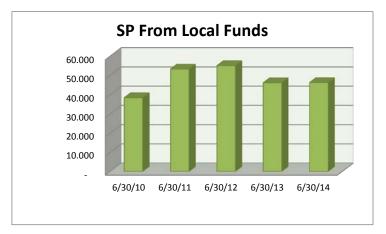
Excess Levy.					
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	50.00%	50.00%	50.00%	50.00%	50.00%
Projected excess levy gross tax collections	\$ 5,540,315	\$ 5,432,861	\$ 5,768,874	\$ 5,811,604	\$ 6,026,291
Per Pupil Expenditures	\$ 10,961	\$ 11,657	\$ 11,549	\$ 11,595	N/A
Revenues:					
Local Source Revenue	\$20,003,205	\$19,964,775	\$20,516,866	\$19,958,987	N/A
State Source Revenue	\$29,838,825	\$40,470,628	\$41,659,829	\$37,632,015	N/A
Federal Source Revenue	\$11,142,806	\$10,938,602	\$ 8,732,483	\$ 8,208,358	N/A
Total	\$60,984,836	\$71,374,005	\$70,909,178	\$65,799,360	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## GREENBRIER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

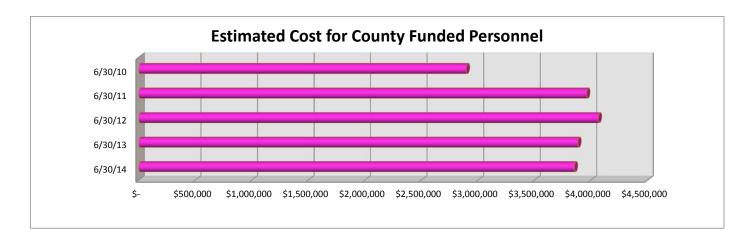
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	390.38 408.34	399.41 425.35	397.78 423.59	404.46 434.66	399.50 421.96
Number PE employed in excess of number funded	17.96	25.94	25.81	30.20	22.46
Number PE employed from local funds	7.50	8.50	7.97	6.00	13.50
Total number of PE funded by county board	25.46	34.44	33.78	36.20	35.96
Service Personnel:					
Number SP allowed for funding Number SP actually employed	234.174 271.033	238.600 291.873	237.166 292.190	240.114 286.268	236.602 282.863
Number SP employed in excess of number funded	36.859	53.273	55.024	46.154	46.261
Number SP employed from local funds	1.500	-	-	-	-
Total number of SP funded by county board	38.359	53.273	55.024	46.154	46.261
Total number of personnel employed in excess of number funded through PSSP	63.821	87.711	88.806	82.354	82.221





# GREENBRIER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,555,349	\$ 2,085,849	\$ 2,093,283	\$ 2,221,804	\$ 2,190,630
Service Personnel	1,342,955	1,876,686	1,972,019	1,662,508	1,662,695
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,898,304	\$ 3,962,536	\$ 4,065,302	\$ 3,884,312	\$ 3,853,325

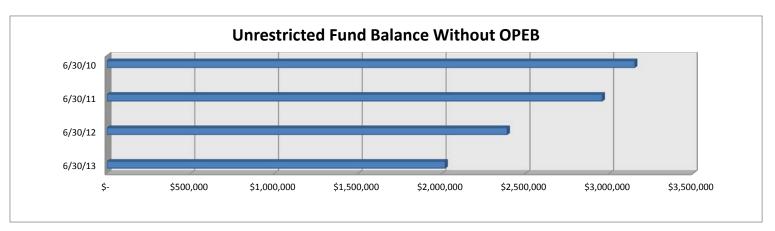


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	5,285	5,247	5,302	5,223	5,191
Decline in student enrollment	37	(38)	55	(79)	(32)
Number of schools	13	13	13	13	13
Average number of students/school	407	404	408	402	399
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	1	(1)	(1)	(6)	(12)

### HAMPSHIRE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 3,150,241	\$ 2,955,317	\$ 2,387,726	\$ 2,017,338	(1) \$ - (2	2)



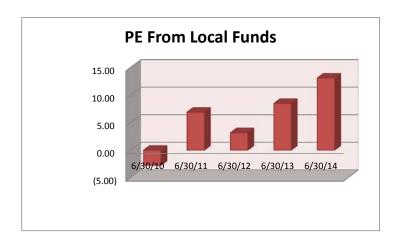
### **Excess Levy:**

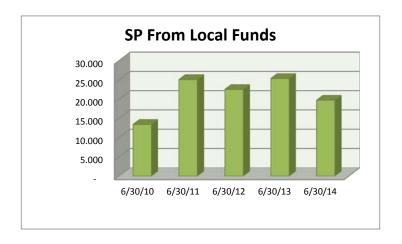
Excess Levy in Effect Percent of maximum		No -		No -		No -		No -		No -
Projected excess levy gross tax collections	\$	-	\$	-	\$	-	\$	-	\$	-
Per Pupil Expenditures	\$	9,786	\$	10,287	\$	10,329	\$	10,448	Ν	I/A
Revenues:										
Local Source Revenue	\$ 8	,311,205	\$	8,136,542	\$	8,147,509	\$	7,912,788	N	I/A
State Source Revenue	\$ 18	,089,527	\$ 2	2,444,068	\$ 2	6,955,900	\$ 23	3,918,946	N	I/A
Federal Source Revenue	\$ 7	,554,051	\$	7,549,691	\$	5,508,050	\$ :	5,318,181	N	I/A
Total	\$ 33	,954,783	\$ 3	8,130,301	\$ 4	0,611,459	\$ 3	7,149,915	\$	-

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## HAMPSHIRE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

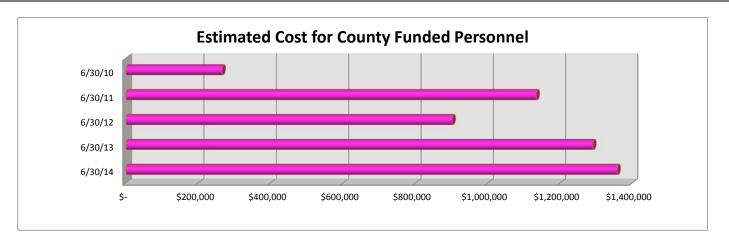
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	273.92	268.90	269.79	272.21	265.89
Number PE actually employed	264.11	268.75	266.90	272.00	269.00
Number PE employed in excess of number funded	(9.81)	(0.15)	(2.89)	(0.21)	3.11
Number PE employed from local funds	7.05	7.05	6.05	8.70	10.00
Total number of PE funded by county board	(2.76)	6.90	3.16	8.49	13.11
Service Personnel:					
Number SP allowed for funding	165.874	162.514	162.307	162.678	158.505
Number SP actually employed	179.293	187.565	184.825	188.000	178.205
Number SP employed in excess of number funded	13.419	25.051	22.518	25.322	19.700
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	13.419	25.051	22.518	25.322	19.700
Total number of personnel employed in excess of number funded through PSSP	10.661	31.947	25.682	33.812	32.810





## HAMPSHIRE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	0 EVE	FYE	FYE	FYE	FYE
	FYE	FYE	FYE	FYE	FYE
Estimated salary and employee costs including PEIA for Lo	cally-Funded Employe	26¢.			
Estimated salary and employee dosts including it Elector Est	ouny i unded Employs				
Professional Property I	(4.4.4.050)	004 740	470.000	400 774	700.404
Professional Personnel	(144,358)	361,712	172,808	466,774	720,404
Service Personnel	410,456	772,588	729,155	824,479	638,573
Total actimated acets of paraennal ampleyed					
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 266,098	\$ 1,134,300	\$ 901,963	\$ 1,291,254	\$ 1,358,977

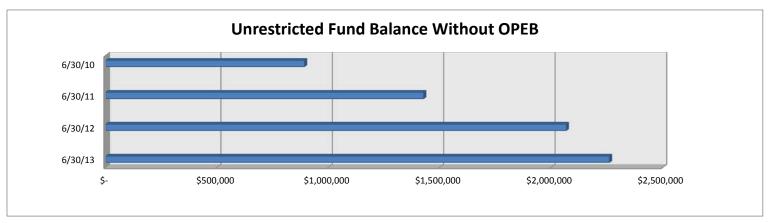


### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	3,653	3,590	3,592	3,499	3,422
Increase (Decline) in student enrollment	17	(63)	2	(93)	(77)
Number of schools	9	9	9	9	9
Average number of students/school	406	399	399	389	380
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	-	(6)	(10)	(19)	(31)

## HANCOCK COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 891,934	\$ 1,426,898	\$ 2,066,987	\$ 2,260,612	(1) \$ - (2)	)



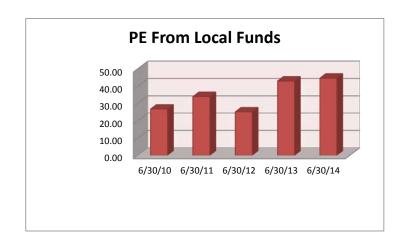
### **Excess Levy:**

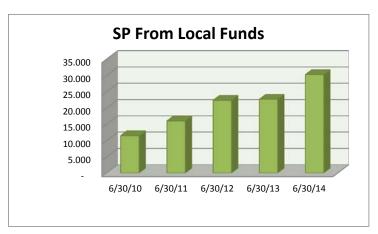
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 7,109,783	\$ 7,105,973	\$ 7,194,605	\$ 7,128,162	\$ 7,139,814
Per Pupil Expenditures	\$ 10,847	\$ 11,056	\$ 11,060	\$ 11,282	N/A
Revenues:					
Local Source Revenue	\$16,785,643	\$18,326,819	\$17,106,889	\$17,223,379	N/A
State Source Revenue	\$20,380,289	\$20,294,459	\$30,230,777	\$37,529,797	N/A
Federal Source Revenue	\$ 6,875,613	\$ 5,374,728	\$ 5,295,004	\$ 4,184,988	N/A
Total	\$44,041,545	\$43,996,006	\$52,632,670	\$58,938,164	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## HANCOCK COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

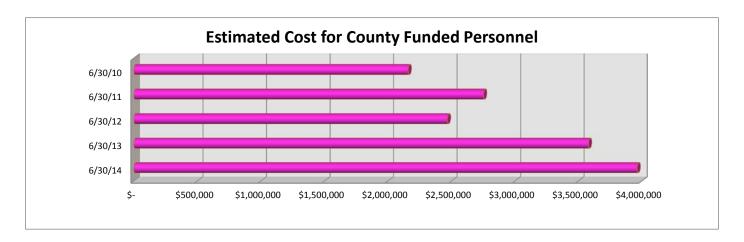
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	320.92 335.66	319.18 340.16	320.51 330.66	323.18 354.16	313.52 345.16
Number PE actually employed  Number PE employed in excess of number funded	14.74	20.98	10.15	30.98	31.64
Number PE employed from local funds	12.00	13.00	15.00	12.00	13.00
Total number of PE funded by county board	26.74	33.98	25.15	42.98	44.64
Service Personnel:					
Number SP allowed for funding Number SP actually employed	189.654 201.130	188.929 204.430	189.398 211.740	190.669 213.321	184.770 215.001
Number SP employed in excess of number funded	11.476	15.501	22.342	22.652	30.231
Number SP employed from local funds	-	0.500	-	-	-
Total number of SP funded by county board	11.476	16.001	22.342	22.652	30.231
Total number of personnel employed in excess of number funded through PSSP	38.214	49.979	47.488	65.632	74.871





# HANCOCK COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,719,623	\$ 2,136,159	\$ 1,610,473	\$ 2,729,998	\$ 2,830,789
Service Personnel	439,480	616,769	857,845	850,315	1,134,269
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,159,103	\$ 2,752,928	\$ 2,468,318	\$ 3,580,313	\$ 3,965,058

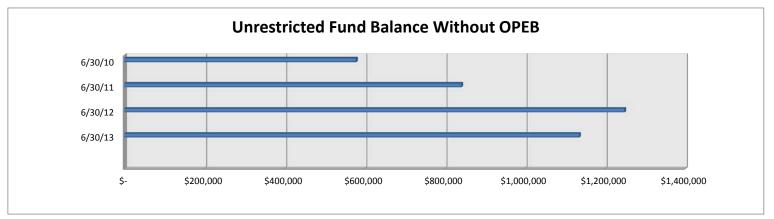


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,311	4,308	4,332	4,202	4,181
Decline in student enrollment	(16)	(3)	24	(130)	(21)
Number of schools	9	9	9	9	9
Average number of students/school	479	479	481	467	465
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	73	74	72	59	54

## HARDY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 578,526	\$ 841,065	\$ 1,248,530	\$ 1,135,258	(1) \$	- (2)



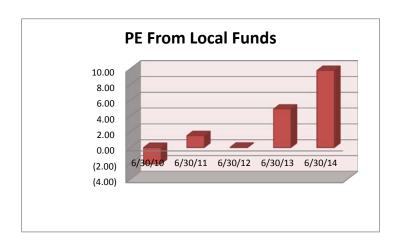
### **Excess Levy:**

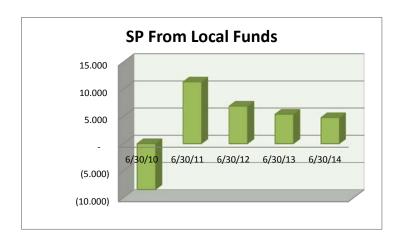
Excess Levy in Effect Percent of maximum		No -		No -		No -		No -		No -
Projected excess levy gross tax collections	\$	-	\$	-	\$	-	\$	-	\$	-
Per Pupil Expenditures	\$	9,441	\$	9,785	\$	9,871	\$	9,792	N	/A
Revenues:										
Local Source Revenue	\$ 5	,128,695	\$ 5	,496,940	\$ 5	,223,566	\$ 6	,241,335	N	/A
State Source Revenue	\$11	,684,973	\$15	,511,977	\$15	,588,227	\$15	,694,152	N	/A
Federal Source Revenue	\$ 3	,804,904	\$ 3	,865,579	\$ 3	,004,985	\$ 2	,577,168	N	/A
Total	\$20	,618,572	\$24	,874,496	\$23	,816,778	\$24	,512,655	\$	-

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## HARDY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

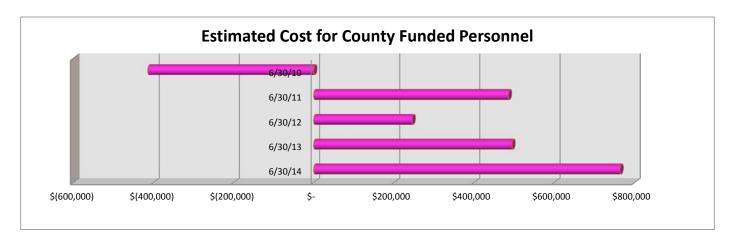
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	166.73 162.66	166.01 165.02	168.15 164.90	170.64 171.82	171.74 178.05
Number PE employed in excess of number funded	(4.07)	(0.99)	(3.25)	1.18	6.31
Number PE employed from local funds	2.00	2.50	3.30	3.70	3.45
Total number of PE funded by county board	(2.07)	1.51	0.05	4.88	9.76
Service Personnel:					
Number SP allowed for funding Number SP actually employed	104.508 96.065	101.056 112.405	103.513 110.380	103.752 109.150	106.474 111.242
Number SP employed in excess of number funded	(8.443)	11.349	6.867	5.398	4.768
Number SP employed from local funds	-	<del>-</del>	<del>-</del>	<del>-</del>	-
Total number of SP funded by county board	(8.443)	11.349	6.867	5.398	4.768
Total number of personnel employed in excess of number funded through PSSP	(10.511)	12.857	6.913	10.278	14.528





# HARDY COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	6	FYE 6/30/10	(	FYE 6/30/11	(	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	.ocally-Fund	ded Employe	es:					
Professional Personnel	\$	(124,914)	\$	91,966	\$	2,860	\$ 299,784	\$ 593,014
Service Personnel		(288,827)		393,592		242,583	194,733	 171,290
Total estimated costs of personnel employed								
in excess of number funded through PSSP	\$	(413,741)	\$	485,558	\$	245,443	\$ 494,517	\$ 764,304

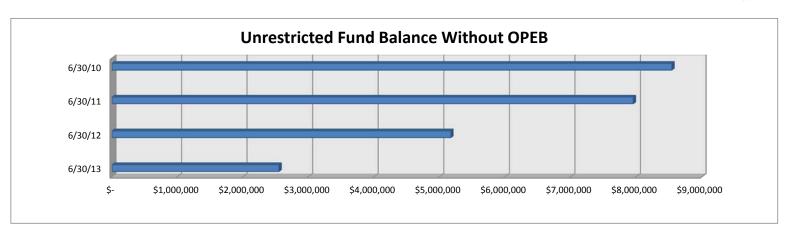


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,307	2,297	2,279	2,348	2,321
Decline (increase) in student enrollment	(46)	(10)	(18)	69	(27)
Number of schools	6	6	6	6	6
Average number of students/school	385	383	380	391	387
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(21)	(22)	(29)	(17)	(24)

## HARRISON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 8,540,453	\$ 7,951,036	\$ 5,170,017	\$ 2,547,319 (1)	\$ - (2)



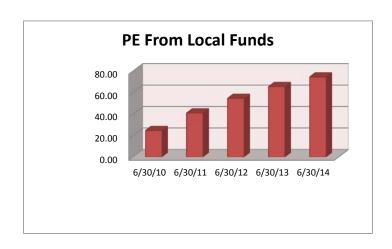
#### **Excess Levy:**

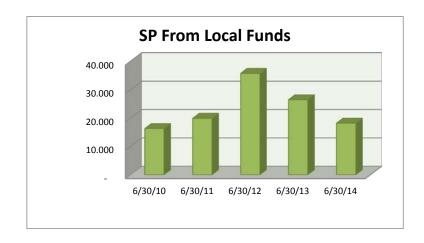
Excess Levy in Effect Percent of maximum	\ 88.5	Yes Yes 88.58%	Yes 88.58%	Yes 88.58%	Yes 88.58%
Projected excess levy gross tax collections	\$ 19,693,7	\$ 20,796,009	\$ 20,917,852	\$ 22,356,500	\$25,858,280
Per Pupil Expenditures	\$ 11,0	34 \$ 11,450	\$ 10,927	\$ 11,567	N/A
Revenues:					
Local Source Revenue	\$ 38,506,2	67 \$ 44,138,535	\$ 41,613,931	\$ 43,699,910	N/A
State Source Revenue	\$ 60,992,2	31 \$ 76,097,751	\$ 77,397,358	\$ 74,117,255	N/A
Federal Source Revenue	\$ 25,558,7	25 \$ 18,268,414	\$ 15,673,449	\$ 12,686,937	N/A
Total	\$ 125,057,2	23 \$ 138,504,700	\$ 134,684,738	\$ 130,504,102	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# HARRISON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

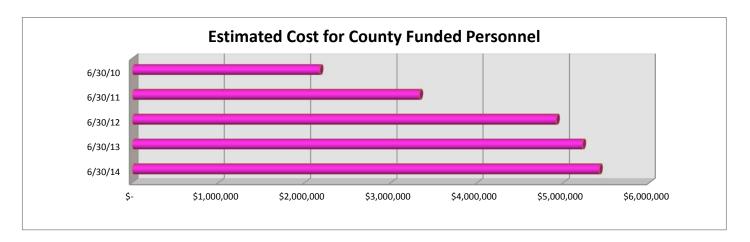
	FYE 6/30/10			FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	840.02	843.31	839.90	833.26	828.77
Number PE actually employed	852.65	873.25	884.49	886.85	883.38
Number PE employed in excess of number funded	12.63	29.94	44.59	53.59	54.61
Number PE employed from local funds	12.00	11.00	10.00	12.00	19.95
Total number of PE funded by county board	24.63	40.94	54.59	65.59	74.56
Service Personnel:					
Number SP allowed for funding	494.598	495.922	493.648	489.243	486.371
Number SP actually employed	510.935	515.880	529.435	515.755	504.620
Number SP employed in excess of number funded	16.337	19.958	35.787	26.512	18.249
Number SP employed from local funds	<del>-</del>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total number of SP funded by county board	16.337	19.958	35.787	26.512	18.249
Total number of personnel employed in excess of number funded through PSSP	40.971	60.900	90.375	92.102	92.809





## HARRISON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for	Locally-F	unded Employe	ees:				
Professional Personnel	\$	1,560,084	\$	2,572,641	\$ 3,506,080	\$ 4,174,503	\$ 4,694,566
Service Personnel		614,234		757,213	1,409,666	1,045,902	721,495
Total estimated costs of personnel employed							
in excess of number funded through PSSP	\$	2,174,318	\$	3,329,855	\$ 4,915,747	\$ 5,220,405	\$ 5,416,061

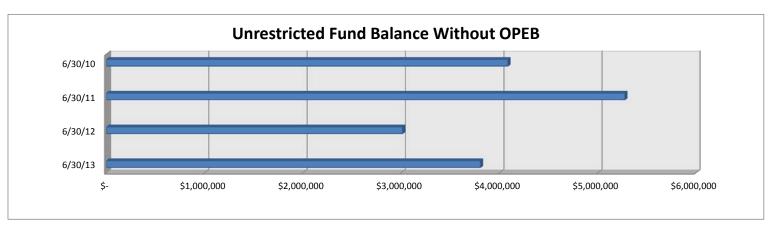


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	11,196	11,128	11,005	10,935	10,913
Decline (increase) in student enrollment	4	(68)	(123)	(70)	(22)
Number of schools	23	23	23	23	23
Average number of students/school	487	484	478	475	474
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	81	79	69	67	63

## JACKSON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	F\ 6/30	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 4,081,687	\$ 5,272,627	\$ 3,010,433	\$ 3,802,886	(1) \$	- (2)



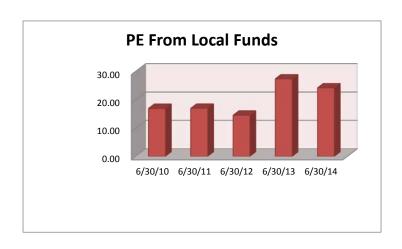
### **Excess Levy:**

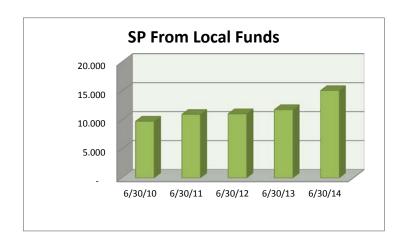
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 8,624,870	\$ 8,419,119	\$ 8,439,324	\$ 8,774,896	\$ 9,107,071
Per Pupil Expenditures	\$ 10,488	\$ 10,687	\$ 11,279	\$ 11,250	N/A
Revenues:					
Local Source Revenue	\$16,973,710	\$16,753,357	\$16,576,366	\$17,204,395	N/A
State Source Revenue	\$29,327,415	\$35,083,533	\$37,230,755	\$38,319,599	N/A
Federal Source Revenue	\$ 7,937,436	\$ 7,283,684	\$ 6,433,069	\$ 5,566,722	N/A
Total	\$54,238,561	\$59,120,574	\$60,240,190	\$61,090,716	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# JACKSON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

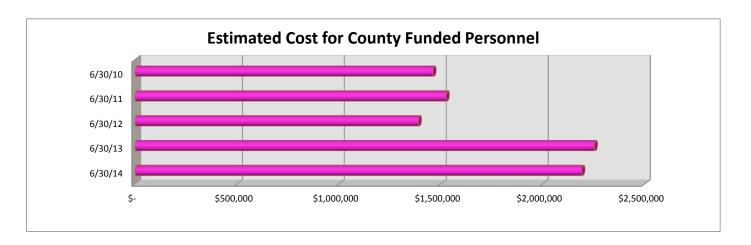
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	381.57 395.50	381.98 396.95	385.43 397.95	385.39 410.75	382.81 404.50
Number PE employed in excess of number funded	13.93	14.97	12.52	25.36	21.69
Number PE employed from local funds	3.00	2.00	2.00	2.00	2.50
Total number of PE funded by county board	16.93	16.97	14.52	27.36	24.19
Service Personnel:					
Number SP allowed for funding Number SP actually employed	228.630 238.427	227.460 238.427	227.578 238.652	225.207 237.002	223.777 238.877
Number SP employed in excess of number funded	9.797	10.967	11.074	11.795	15.100
Number SP employed from local funds	-	-	-	<u>-</u>	-
Total number of SP funded by county board	9.797	10.967	11.074	11.795	15.100
Total number of personnel employed in excess of number funded through PSSP	26.731	27.935	25.592	39.155	39.290





# JACKSON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for I	Locally-Funded Employe	ees:			
Professional Personnel	\$ 1,075,649	\$ 1,087,839	\$ 943,491	\$ 1,774,444	\$ 1,576,037
Service Personnel	386,862	439,402	447,292	479,676	616,189
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,462,511	\$ 1,527,241	\$ 1,390,784	\$ 2,254,120	\$ 2,192,225

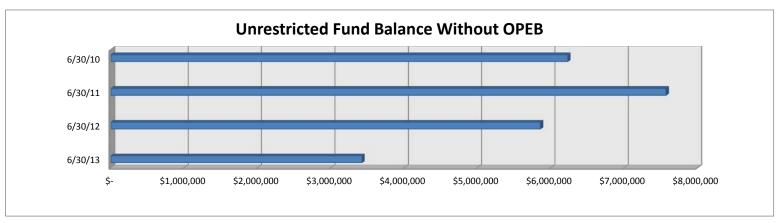


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	5,040	5,046	4,997	4,965	4,914
Decline (increase) in student enrollment	(27)	6	(49)	(32)	(51)
Number of schools	12	12	12	12	12
Average number of students/school	420	421	416	414	410
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	14	16	7	6	(1)

## JEFFERSON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 6,230,344	\$ 7,571,469	\$ 5,857,348	\$ 3,424,951	(1) \$ - (2)



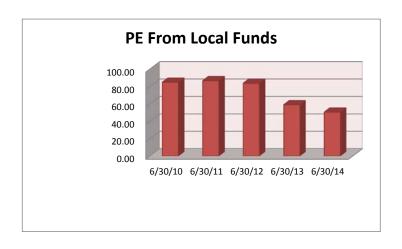
### **Excess Levy:**

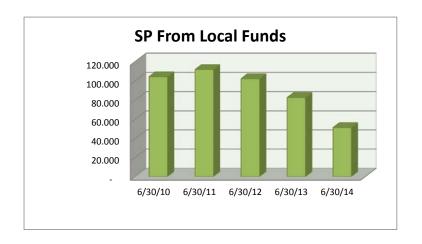
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$24,439,294	\$ 21,366,627	\$ 20,323,691	\$ 19,596,197	\$19,560,720
Per Pupil Expenditures	\$ 10,955	\$ 10,952	\$ 11,339	\$ 11,232	N/A
Revenues:					
Local Source Revenue	\$52,548,968	\$ 46,613,486	\$ 48,846,340	\$ 46,163,349	N/A
State Source Revenue	\$37,117,462	\$ 42,451,625	\$ 62,399,820	\$ 54,655,588	N/A
Federal Source Revenue	\$10,595,183	\$ 11,357,499	\$ 6,247,179	\$ 7,094,039	N/A
Total	#########	\$100,422,610	\$117,493,339	\$ 107,912,976	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## JEFFERSON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

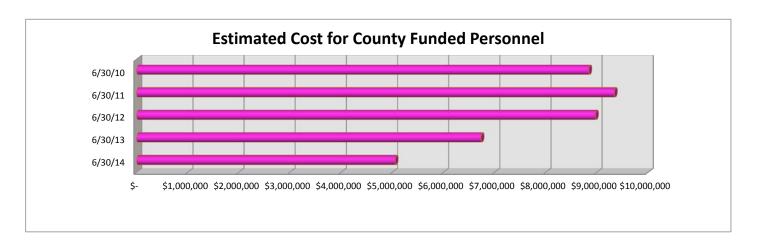
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	602.05	615.37	640.33	649.58	659.36
Number PE actually employed	655.88	677.50	688.50	685.50	673.83
Number PE employed in excess of number funded	53.83	62.13	48.17	35.92	14.47
Number PE employed from local funds	31.00	24.50	35.50	23.00	36.00
Total number of PE funded by county board	84.83	86.63	83.67	58.92	50.47
Service Personnel:					
Number SP allowed for funding	366.752	371.464	382.579	382.448	389.017
Number SP actually employed	469.988	483.208	484.780	464.983	440.236
Number SP employed in excess of number funded	103.236	111.744	102.201	82.535	51.219
Number SP employed from local funds	1.000	-	-	-	-
Total number of SP funded by county board	104.236	111.744	102.201	82.535	51.219
Total number of personnel employed					
in excess of number funded through PSSP	189.070	198.372	185.873	141.455	101.689





## JEFFERSON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for I	Locally-Funded Employe	es:				
Professional Personnel	\$ 5,101,824	\$	5,279,930	\$ 5,185,557	\$ 3,681,021	\$ 3,144,598
Service Personnel	3,741,261		4,062,714	3,788,509	3,054,873	1,912,684
Total estimated costs of personnel employed						
in excess of number funded through PSSP	\$ 8,843,085	\$	9,342,644	\$ 8,974,066	\$ 6,735,894	\$ 5,057,282

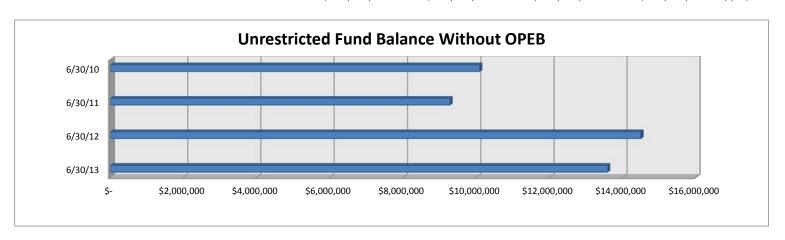


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	8,595	8,845	8,842	8,958	9,061
Decline (increase) in student enrollment	197	250	(3)	116	103
Number of schools	15	16	16	17	17
Average number of students/school	573	553	553	527	533
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	167	148	144	119	122

## KANAWHA COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/1	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or	•		•		_	
Encumbrances	\$ 10,077,446	\$ 9,265,563	\$ 14,484,936	\$ 13,570,251	(1) \$	- (2)



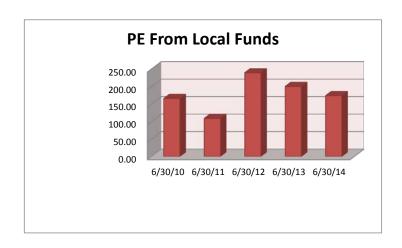
### **Excess Levy:**

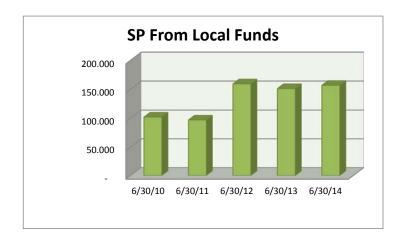
Excess Levy in Effect Percent of maximum	Yes 77.43%	Yes 74.95%	Yes 74.95%	Yes 67.28%	Yes 64.97%
Projected excess levy gross tax collections	\$ 48,016,220	\$ 47,900,291	\$ 47,858,153	\$ 46,063,954	\$47,451,721
Per Pupil Expenditures	\$ 10,283	\$ 10,771	\$ 10,885	\$ 10,532	N/A
Revenues:					
Local Source Revenue	\$116,858,229	\$107,246,291	\$106,854,084	\$ 108,693,715	N/A
State Source Revenue	\$146,173,906	\$175,083,026	\$183,764,941	\$ 181,884,564	N/A
Federal Source Revenue	\$ 50,781,506	\$ 52,452,238	\$ 44,527,161	\$ 39,658,027	N/A
Total	\$313,813,641	\$334,781,555	\$335,146,186	\$330,236,306	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### KANAWHA COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

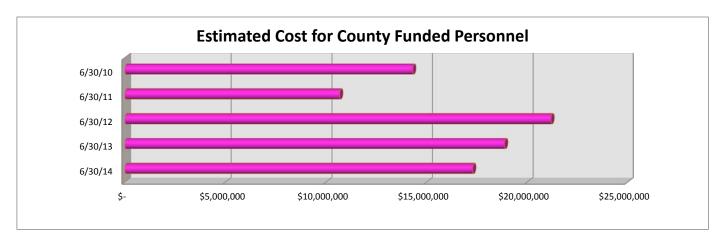
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	2,101.45 2,175.55	2,104.00 2,093.21	2,115.94 2,277.06	2,135.32 2,248.50	2,148.28 2,216.08
Number PE employed in excess of number funded	74.10	(10.79)	161.12	113.18	67.80
Number PE employed from local funds	91.50	119.60	78.00	87.00	106.00
Total number of PE funded by county board	165.60	108.81	239.12	200.18	173.80
Service Personnel:					
Number SP allowed for funding Number SP actually employed	1,236.336 1,337.566	1,233.114 1,329.298	1,233.702 1,392.915	1,234.945 1,386.046	1,242.573 1,399.298
Number SP employed in excess of number funded	101.230	96.184	159.213	151.101	156.725
Number SP employed from local funds	0.500	0.500	-	-	-
Total number of SP funded by county board	101.730	96.684	159.213	151.101	156.725
Total number of personnel employed in excess of number funded through PSSP	267.328	205.490	398.333	351.281	330.525





# KANAWHA COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
stimated salary and employee costs including PEIA for	Locally-Funded Employee	es:			
Professional Personnel	\$ 10,452,274	\$ 6,922,872	\$ 14,957,879	\$ 12,938,492	\$11,164,457
Service Personnel	3,853,869	3,752,794	6,222,836	5,930,886	6,120,177

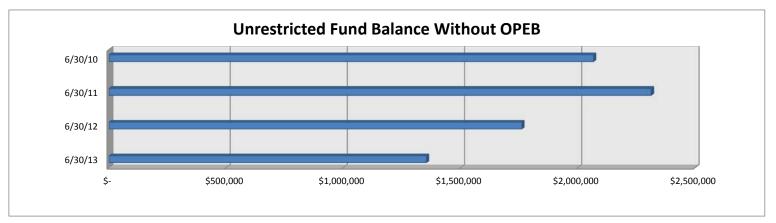


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	28,481	28,458	28,429	28,548	28,378
Decline (increase) in student enrollment	16	(23)	(29)	119	(170)
Number of schools	68	69	66	66	66
Average number of students/school	419	412	431	433	430
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	13	7	22	25	19

## LEWIS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13		YE 0/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 2,066,829	\$ 2,313,137	\$ 1,760,920	\$ 1,354,332	(1) \$	- (2)



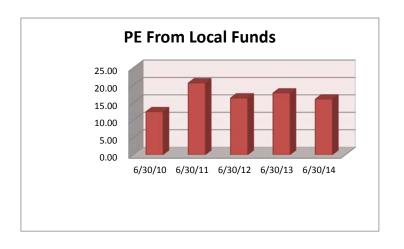
### **Excess Levy:**

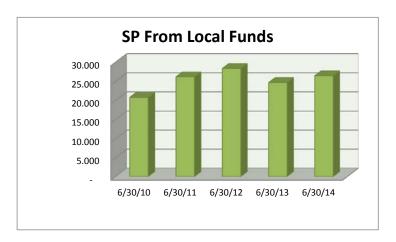
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	54.99%	44.97%	44.97%	44.97%	44.97%
Projected excess levy gross tax collections	\$ 3,940,998	\$ 3,503,636	\$ 3,115,772	\$ 3,046,678	\$ 3,451,661
Per Pupil Expenditures	\$ 10,804	\$ 11,483	\$ 11,088	\$ 11,025	N/A
Revenues:					
Local Source Revenue	\$10,492,475	\$10,568,371	\$ 9,654,403	\$ 9,849,445	N/A
State Source Revenue	\$12,490,107	\$15,189,452	\$16,516,176	\$17,123,483	N/A
Federal Source Revenue	\$ 4,088,873	\$ 4,734,334	\$ 3,904,007	\$ 3,333,393	N/A
Total	\$27,071,455	\$30,492,157	\$30,074,586	\$30,306,321	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## LEWIS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

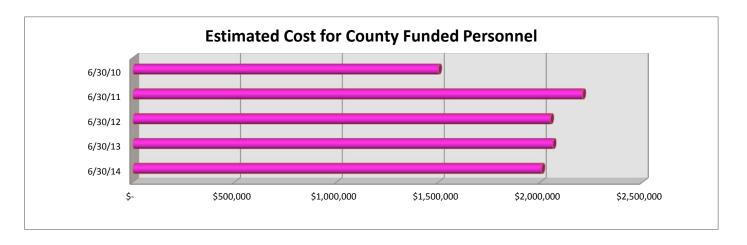
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	198.30 207.70	193.84 208.70	191.37 203.70	194.43 207.80	194.64 203.75
Number PE employed in excess of number funded	9.40	14.86	12.33	13.37	9.11
Number PE employed from local funds	3.00	5.80	4.00	4.40	6.90
Total number of PE funded by county board	12.40	20.66	16.33	17.77	16.01
Service Personnel:					
Number SP allowed for funding Number SP actually employed	120.732 141.500	117.812 143.950	115.885 144.225	117.720 142.375	117.817 144.250
Number SP employed in excess of number funded	20.768	26.138	28.340	24.655	26.433
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	20.768	26.138	28.340	24.655	26.433
Total number of personnel employed in excess of number funded through PSSP	33.168	46.796	44.668	42.425	42.443





# LEWIS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	ocally-Funded Employe	es:			
Professional Personnel	\$ 762,587	\$ 1,273,935	\$ 1,017,889	\$ 1,131,920	\$ 1,019,183
Service Personnel	736,933	932,349	1,031,083	929,085	986,576
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,499,520	\$ 2,206,284	\$ 2,048,971	\$ 2,061,005	\$ 2,005,759

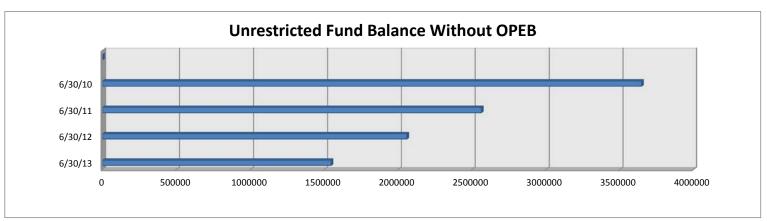


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,650	2,605	2,635	2,626	2,624
Decline (increase) in student enrollment	(36)	(45)	30	(9)	(2)
Number of schools	6	6	6	6	6
Average number of students/school	442	434	439	438	437
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	36	29	30	30	26

## LINCOLN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13		YE 0/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 3,646,979	\$ 2,562,235	\$ 2,057,396	\$ 1,545,646	(1) \$	- (2)



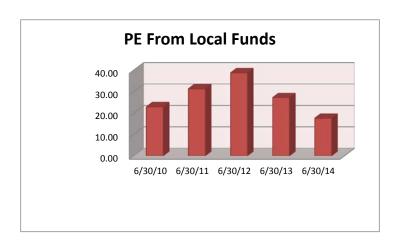
### **Excess Levy:**

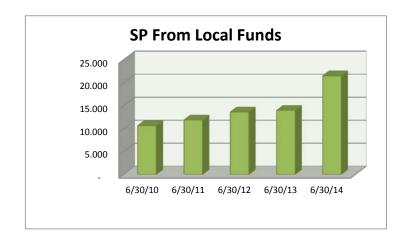
•					
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 3,887,156	\$ 4,378,767	\$ 3,859,117	\$ 3,938,799	\$ 3,747,815
Per Pupil Expenditures	\$ 11,456	\$ 11,893	\$ 12,207	\$ 11,835	N/A
Revenues:					
Local Source Revenue	\$ 8,879,967	\$ 8,840,831	\$ 8,044,713	\$ 7,931,724	N/A
State Source Revenue	\$24,053,086	\$34,996,480	\$32,539,695	\$29,287,280	N/A
Federal Source Revenue	\$ 8,152,661	\$ 8,417,710	\$ 8,096,308	\$ 7,622,996	N/A
Total	\$41,085,714	\$52,255,021	\$48,680,716	\$44,842,000	\$ -
					\$ \$

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# LINCOLN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

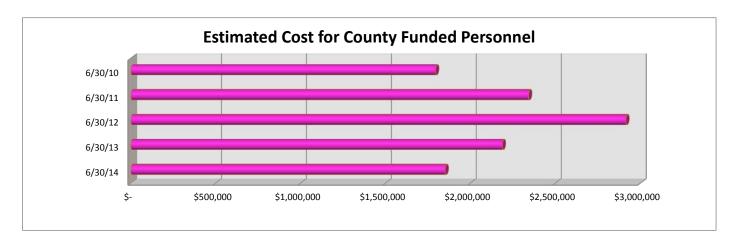
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	269.54 289.45	270.58 296.95	274.66 306.45	275.26 297.50	278.75 291.33
Number PE employed in excess of number funded	19.91	26.37	31.79	22.24	12.58
Number PE employed from local funds	3.00	5.00	7.00	5.00	5.00
Total number of PE funded by county board	22.91	31.37	38.79	27.24	17.58
Service Personnel:					
Number SP allowed for funding Number SP actually employed	162.894 173.533	163.652 175.533	166.285 179.900	166.749 180.725	168.996 190.473
Number SP employed in excess of number funded	10.639	11.881	13.615	13.976	21.477
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	10.639	11.881	13.615	13.976	21.477
Total number of personnel employed in excess of number funded through PSSP	33.553	43.255	52.407	41.216	39.057





# LINCOLN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	₋ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,410,367	\$ 1,909,194	\$ 2,419,957	\$ 1,686,293	\$ 1,075,857
Service Personnel	384,464	432,988	494,838	501,629	775,318
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,794,831	\$ 2,342,183	\$ 2,914,795	\$ 2,187,923	\$ 1,851,175

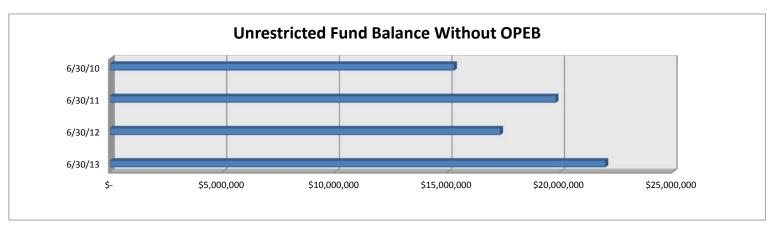


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	3,626	3,679	3,689	3,736	3,691
Decline (increase) in student enrollment	20	53	10	47	(45)
Number of schools	9	9	9	10	8
Average number of students/school	403	409	410	374	461
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(3)	4	1	(34)	50

## LOGAN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13		YE 0/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$15,276,389	\$19,790,019	\$17,324,391	\$21,998,341	(1) \$	- (2)



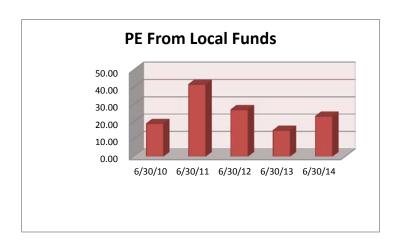
### **Excess Levy:**

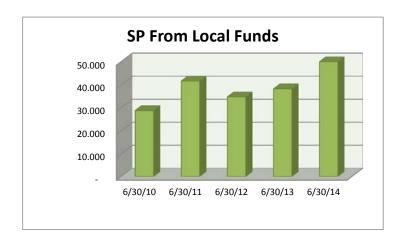
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$11,581,592	\$12,561,596	\$12,090,037	\$12,927,855	\$13,058,985
Per Pupil Expenditures	\$ 10,374	\$ 10,728	\$ 10,987	\$ 10,773	N/A
Revenues:					
Local Source Revenue	\$22,107,505	\$24,549,547	\$23,513,027	\$24,318,598	N/A
State Source Revenue	\$34,179,286	\$40,400,883	\$43,396,102	\$43,386,702	N/A
Federal Source Revenue	\$11,707,502	\$10,502,127	\$ 9,420,555	\$ 7,811,151	N/A
Total	\$67,994,293	\$75,452,557	\$76,329,684	\$75,516,451	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# LOGAN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

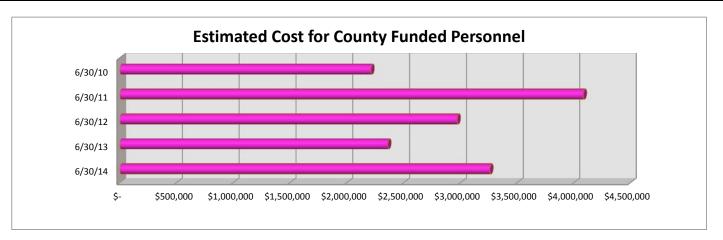
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	464.59 468.08	463.90 493.08	472.22 489.58	480.15 488.20	481.78 497.95
Number PE employed in excess of number funded	3.49	29.18	17.36	8.05	16.17
Number PE employed from local funds	15.42	12.42	9.60	7.00	7.00
Total number of PE funded by county board	18.91	41.60	26.96	15.05	23.17
Service Personnel:					
Number SP allowed for funding Number SP actually employed	287.410 316.143	283.104 324.668	284.949 319.623	286.147 324.313	287.486 337.418
Number SP employed in excess of number funded	28.733	41.564	34.674	38.166	49.932
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	28.733	41.564	34.674	38.166	49.932
Total number of personnel employed in excess of number funded through PSSP	47.647	83.162	61.634	53.216	73.102





# LOGAN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,154,950	\$ 2,547,693	\$ 1,665,470	\$ 928,777	\$ 1,403,527
Service Personnel	1,056,649	1,535,710	1,304,681	1,430,036	1,854,092
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,211,599	\$ 4,083,404	\$ 2,970,152	\$ 2,358,813	\$ 3,257,619

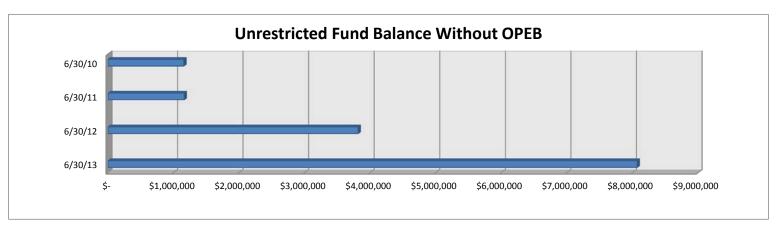


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	6,431	6,449	6,393	6,426	6,271
Decline (increase) in student enrollment	(75)	18	(56)	33	(155)
Number of schools	17	17	17	17	17
Average number of students/school	378	379	376	378	369
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(28)	(26)	(33)	(30)	(42)

## MARION COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 1,157,065	\$ 1,162,786	\$ 3,815,104	\$ 8,070,699 (	1) \$ - (2)



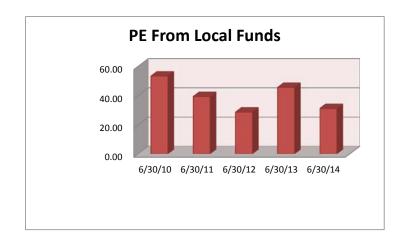
### **Excess Levy:**

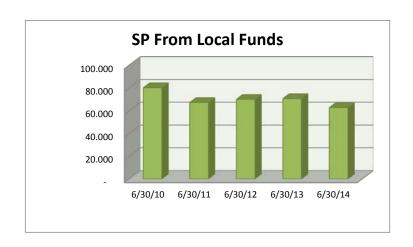
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$15,020,626	\$15,466,032	\$15,566,753	\$ 17,747,366	\$18,000,134
Per Pupil Expenditures	\$ 10,704	\$ 11,071	\$ 10,841	\$ 11,089	N/A
Revenues:					
Local Source Revenue	\$28,858,962	\$29,851,528	\$33,556,367	\$ 37,286,896	N/A
State Source Revenue	\$42,284,041	\$53,017,444	\$56,126,991	\$ 55,117,675	N/A
Federal Source Revenue	\$12,298,286	\$12,576,838	\$ 8,666,567	\$ 10,011,637	N/A
Total	\$83,441,289	\$95,445,810	\$98,349,925	\$ 102,416,208	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# MARION COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

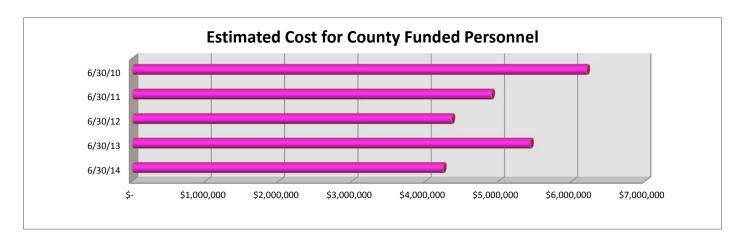
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	593.42	596.41	600.68	597.88	608.71
Number PE actually employed	640.70	629.70	627.28	639.45	633.85
Number PE employed in excess of number funded	47.28	33.29	26.60	41.57	25.14
Number PE employed from local funds	6.00	6.00	2.00	4.00	6.00
Total number of PE funded by county board	53.28	39.29	28.60	45.57	31.14
Service Personnel:					
Number SP allowed for funding	356.741	356.765	355.996	350.381	356.910
Number SP actually employed	436.910	423.965	425.900	420.965	418.625
Number SP employed in excess of number funded	80.169	67.200	69.904	70.584	61.715
Number SP employed from local funds	-	-	-	-	1.000
Total number of SP funded by county board	80.169	67.200	69.904	70.584	62.715
Total number of personnel employed in excess of number funded through PSSP	133.445	106.494	98.500	116.154	93.855





# MARION COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	· ·	YE 0/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:				
Professional Personnel	\$ 3,279,172	\$ 2,414,832	\$ 1,778,480	\$ 2,	814,471	\$ 1,913,364
Service Personnel	2,919,960	2,484,328	2,578,437	2,	615,002	2,326,587
Total estimated costs of personnel employed						
in excess of number funded through PSSP	\$ 6,199,133	\$ 4,899,159	\$ 4,356,917	\$ 5,	429,474	\$ 4,239,951

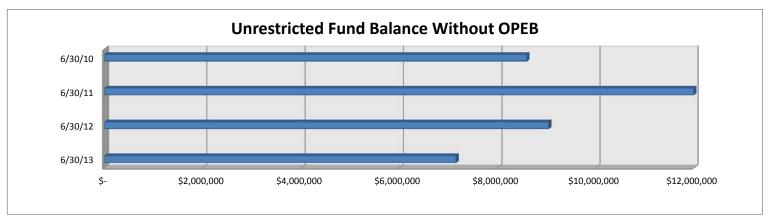


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	8,116	8,104	7,960	8,096	8,036
Decline (increase) in student enrollment	(6)	(12)	(144)	136	(60)
Number of schools	19	19	19	19	19
Average number of students/school	427	427	419	426	423
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	21	22	10	18	12

## MARSHALL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13		YE 0/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 8,587,902	\$11,994,308	\$ 9,034,051	\$ 7,150,850	(1) \$	- (2)



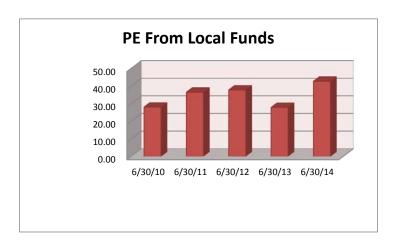
#### **Excess Levy:**

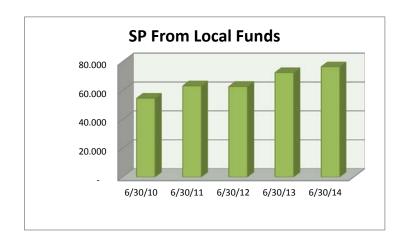
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	98.00%	98.00%	98.00%	98.00%	98.00%
Projected excess levy gross tax collections	\$12,815,483	\$14,399,069	\$14,433,955	\$17,287,683	\$22,816,452
Per Pupil Expenditures	\$ 12,084	\$ 12,653	\$ 12,626	\$ 12,615	N/A
Revenues:					
Local Source Revenue	\$28,344,609	\$30,107,012	\$31,087,512	\$35,497,824	N/A
State Source Revenue	\$25,447,100	\$37,424,627	\$36,436,268	\$28,629,107	N/A
Federal Source Revenue	\$10,508,434	\$ 8,357,377	\$ 7,341,390	\$ 5,853,262	N/A
Total	\$64,300,143	\$75,889,016	\$74,865,170	\$69,980,193	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### MARSHALL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

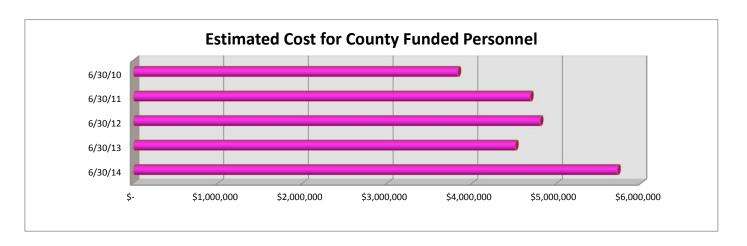
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	364.00	362.35	359.76	358.78	355.94
Number PE actually employed	382.00	392.30	388.51	376.05	387.60
Number PE employed in excess of number funded	18.00	29.95	28.75	17.27	31.66
Number PE employed from local funds	10.00	6.50	9.00	10.50	11.00
Total number of PE funded by county board	28.00	36.45	37.75	27.77	42.66
Service Personnel:					
Number SP allowed for funding	214.842	213.530	212.635	211.064	209.362
Number SP actually employed	269.401	276.640	275.358	283.428	285.743
Number SP employed in excess of number funded	54.559	63.110	62.723	72.364	76.381
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	54.559	63.110	62.723	72.364	76.381
Total number of personnel employed in excess of number funded through PSSP	82.563	99.562	100.473	100.134	119.041





# MARSHALL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,844,156	\$ 2,362,090	\$ 2,472,512	\$ 1,812,985	\$ 2,800,074
Service Personnel	1,985,998	2,323,928	2,328,886	2,696,412	2,918,626
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 3,830,154	\$ 4,686,017	\$ 4,801,398	\$ 4,509,397	\$ 5,718,699

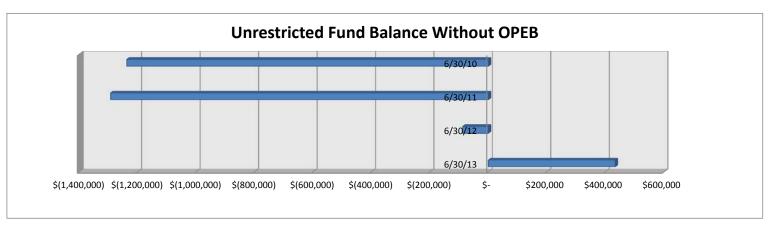


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,821	4,778	4,726	4,691	4,708
Decline (increase) in student enrollment	(65)	(43)	(52)	(35)	17
Number of schools	12	12	12	12	12
Average number of students/school	402	398	394	391	392
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(4)	(7)	(15)	(17)	(19)

## MASON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ (1,237,909)	\$ (1,293,109)	\$ (88,234)	\$ 433,711	(1) \$ - (2)



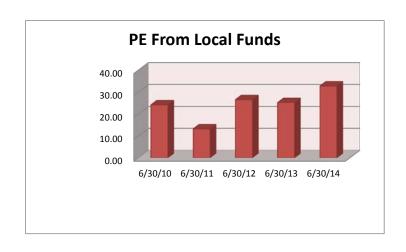
#### **Excess Levy:**

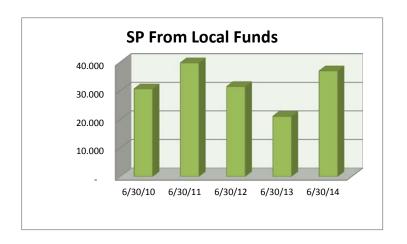
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	89.24%	89.24%	89.24%	89.24%	89.24%
Projected excess levy gross tax collections	\$ 7,268,262	\$ 7,160,756	\$ 7,678,868	\$ 8,110,665	\$ 7,491,721
Per Pupil Expenditures	\$ 10,964	\$ 11,087	\$ 11,363	\$ 11,137	N/A
Revenues:					
Local Source Revenue	\$17,839,379	\$16,229,457	\$17,376,796	\$17,562,630	N/A
State Source Revenue	\$24,882,274	\$27,391,972	\$28,928,396	\$27,993,190	N/A
Federal Source Revenue	\$ 8,460,368	\$ 7,679,784	\$ 6,346,231	\$ 5,701,311	N/A
Total	\$51,182,021	\$51,301,213	\$52,651,423	\$51,257,131	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### MASON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

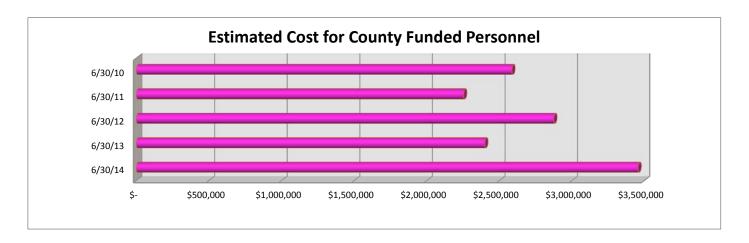
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	317.96	319.75	325.80	321.06	320.53
Number PE actually employed	337.19	329.01	343.40	335.84	340.35
Number PE employed in excess of number funded	19.23	9.26	17.60	14.78	19.82
Number PE employed from local funds	5.00	4.00	9.00	10.50	13.00
Total number of PE funded by county board	24.23	13.26	26.60	25.28	32.82
Service Personnel:					
Number SP allowed for funding	191.954	192.910	196.524	193.562	193.064
Number SP actually employed	222.612	232.662	227.957	214.615	229.986
Number SP employed in excess of number funded	30.658	39.752	31.433	21.053	36.922
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	30.658	39.752	31.433	21.053	36.922
Total number of personnel employed in excess of number funded through PSSP	54.888	53.010	58.031	46.333	69.742





### MASON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	es:			
Professional Personnel	\$ 1,475,129	\$ 798,185	\$ 1,678,048	\$ 1,599,592	\$ 2,060,275
Service Personnel	1,111,204	1,455,498	1,196,488	799,946	1,398,399
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,586,332	\$ 2,253,683	\$ 2,874,536	\$ 2,399,538	\$ 3,458,674

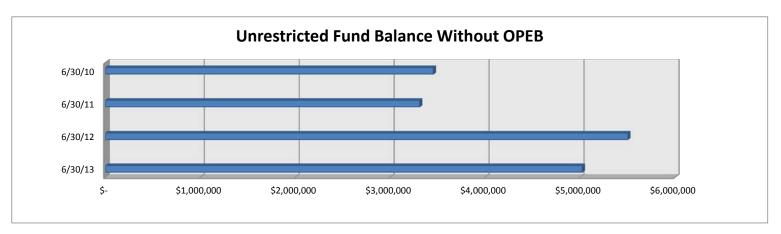


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,308	4,381	4,311	4,323	4,312
Decline (increase) in student enrollment	9	73	(70)	12	(11)
Number of schools	10	10	10	10	10
Average number of students/school	431	438	431	432	431
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	25	33	22	24	20

## MCDOWELL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	1
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 3,453,346	\$ 3,309,707	\$ 5,501,919	\$ 5,022,036	(1) \$	- (2)



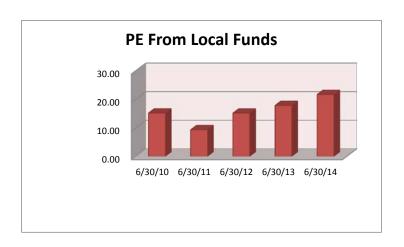
#### **Excess Levy:**

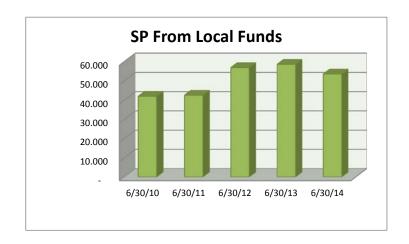
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 8,463,973	\$ 8,844,833	\$ 8,186,909	\$ 7,941,616	\$ 8,579,448
Per Pupil Expenditures	\$ 12,382	\$ 13,195	\$ 14,494	\$ 14,522	N/A
Revenues:					
Local Source Revenue	\$13,488,024	\$15,400,650	\$14,490,008	\$13,785,950	N/A
State Source Revenue	\$39,390,144	\$64,930,431	\$25,513,378	\$25,416,375	N/A
Federal Source Revenue	\$12,626,485	\$11,389,486	\$11,532,361	\$13,249,629	N/A
Total	\$65,504,653	\$91,720,567	\$51,535,747	\$52,451,954	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# MCDOWELL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

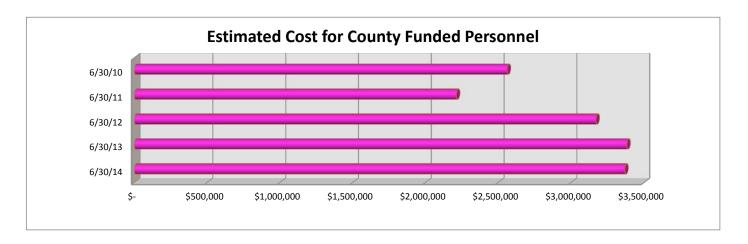
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	273.81 283.00	275.92 279.75	269.93 279.58	269.75 282.08	268.89 286.08
Number PE employed in excess of number funded	9.19	3.83	9.65	12.33	17.19
Number PE employed from local funds	6.00	5.50	5.50	5.50	4.50
Total number of PE funded by county board	15.19	9.33	15.15	17.83	21.69
Service Personnel:					
Number SP allowed for funding Number SP actually employed	165.816 207.763	165.881 208.415	161.017 217.890	160.010 218.585	159.631 213.165
Number SP employed in excess of number funded	41.947	42.534	56.873	58.575	53.534
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	41.947	42.534	56.873	58.575	53.534
Total number of personnel employed in excess of number funded through PSSP	57.141	51.866	72.027	76.405	75.224





# MCDOWELL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	es:			
Professional Personnel	\$ 961,495	\$ 598,290	\$ 960,597	\$ 1,124,934	\$ 1,333,388
Service Personnel	1,601,109	1,615,170	2,211,194	2,258,872	2,036,124
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,562,605	\$ 2,213,460	\$ 3,171,790	\$ 3,383,806	\$ 3,369,512

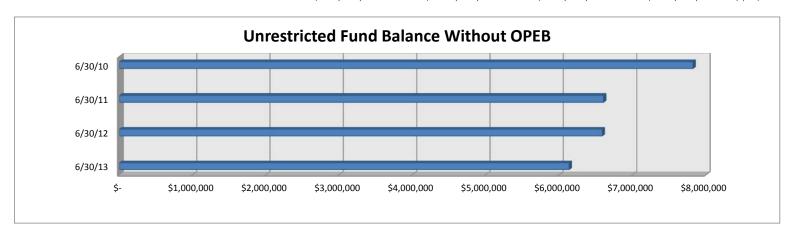


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	3,674	3,559	3,535	3,537	3,437
Decline (increase) in student enrollment	(1)	(115)	(24)	2	(100)
Number of schools	11	11	10	10	10
Average number of students/school	334	324	354	354	344
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(72)	(81)	(55)	(54)	(67)

#### MERCER COUNTY SCHOOLS **EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES** FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 7,822,811	\$ 6,603,353	\$ 6,584,910	\$ 6,133,788	(1) \$ - (2)



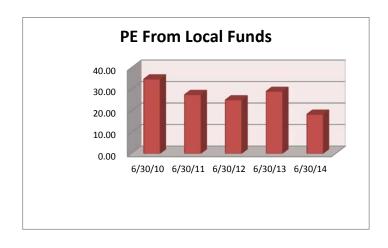
#### **Excess Levy:**

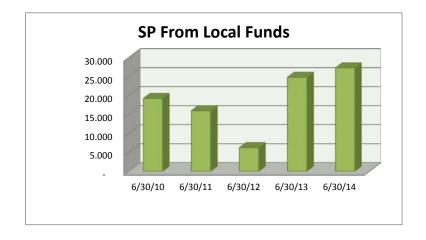
Evenes Levy in Effect	Yes	Yes	Yes	Yes	Yes
Excess Levy in Effect					
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 10,996,135	\$ 11,187,714	\$ 11,428,059	\$ 11,869,823	\$12,180,774
Per Pupil Expenditures	\$ 10,484	\$ 10,579	\$ 10,828	\$ 10,856	N/A
Revenues:					
Local Source Revenue	\$ 22,578,703	\$ 22,532,672	\$ 23,264,043	\$ 24,238,254	N/A
State Source Revenue	\$ 57,754,301	\$ 73,295,987	\$ 72,641,337	\$ 72,173,836	N/A
Federal Source Revenue	\$ 19,728,562	\$ 16,850,002	\$ 15,855,230	\$ 14,080,559	N/A
Total	\$100,061,566	\$ 112,678,661	\$ 111,760,610	\$ 110,492,649	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## MERCER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

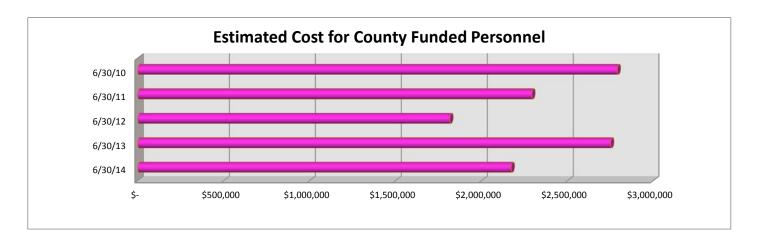
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	687.21	695.79	709.29	721.00	722.78
Number PE actually employed	709.90	711.20	727.45	741.33	730.07
Number PE employed in excess of number funded	22.69	15.41	18.16	20.33	7.29
Number PE employed from local funds	12.00	12.00	6.80	8.60	11.00
Total number of PE funded by county board	34.69	27.41	24.96	28.93	18.29
Service Personnel:					
Number SP allowed for funding	418.150	419.285	422.312	423.821	424.480
Number SP actually employed	437.355	435.256	428.585	448.624	451.730
Number SP employed in excess of number funded	19.205	15.971	6.273	24.803	27.250
Number SP employed from local funds	-	-	-	-	
Total number of SP funded by county board	19.205	15.971	6.273	24.803	27.250
Total number of personnel employed in excess of number funded through PSSP	53.899	43.381	31.237	53.733	45.540





# MERCER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for	Locally-F	Funded Employ	/ees:				
Professional Personnel	\$	2,107,770	\$	1,702,002	\$ 1,578,558	\$ 1,820,555	\$ 1,146,924
Service Personnel		683,216		590,659	236,824	931,637	1,025,605
Total estimated costs of personnel employed in excess of number funded through PSSP	\$	2,790,986	\$	2,292,661	\$ 1,815,382	\$ 2,752,192	\$ 2,172,529

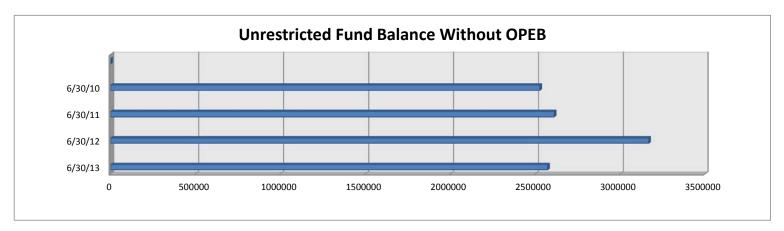


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	9,552	9,611	9,657	9,673	9,585
Decline (increase) in student enrollment	14	59	46	16	(88)
Number of schools	24	24	25	26	25
Average number of students/school	398	400	386	372	383
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(8)	(5)	(23)	(36)	(28)

### MINERAL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 2,525,429	\$ 2,610,051	\$ 3,167,857	\$ 2,571,313	(1) \$ - (2)



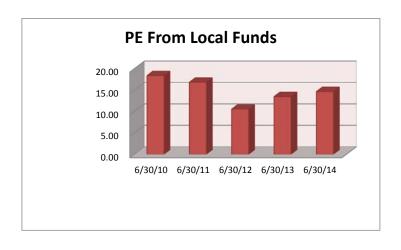
#### **Excess Levy:**

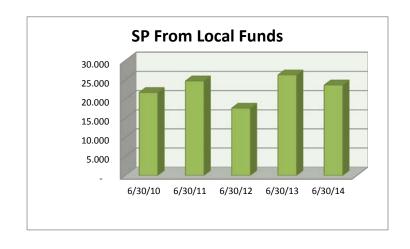
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 6,252,877	\$ 6,275,412	\$ 6,439,524	\$ 6,601,441	\$ 7,034,926
Per Pupil Expenditures	\$ 11,021	\$ 11,517	\$ 11,654	\$ 11,628	N/A
Revenues:					
Local Source Revenue	\$11,489,746	\$12,038,625	\$12,288,053	\$12,578,227	N/A
State Source Revenue	\$26,900,479	\$32,642,840	\$33,812,712	\$38,984,444	N/A
Federal Source Revenue	\$ 7,852,915	\$ 7,543,029	\$ 6,188,664	\$ 5,328,186	N/A
Total	\$46,243,140	\$52,224,494	\$52,289,429	\$56,890,857	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## MINERAL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

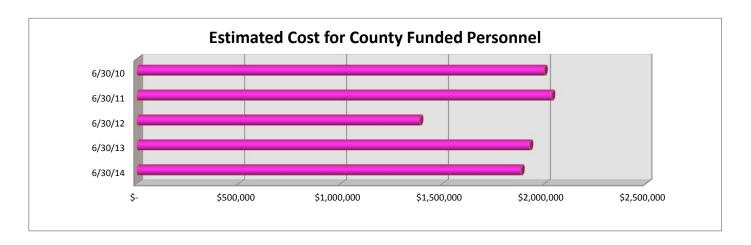
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	339.73	334.80	330.31	326.09	323.25
Number PE actually employed	347.87	340.37	331.62	329.32	330.44
Number PE employed in excess of number funded	8.14	5.57	1.31	3.23	7.19
Number PE employed from local funds	10.28	11.30	9.28	10.28	7.50
Total number of PE funded by county board	18.42	16.86	10.59	13.51	14.69
Service Personnel:					
Number SP allowed for funding	200.592	197.479	194.676	191.476	189.831
Number SP actually employed	222.298	222.184	212.313	217.745	213.478
Number SP employed in excess of number funded	21.706	24.705	17.637	26.269	23.647
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	21.706	24.705	17.637	26.269	23.647
Total number of personnel employed in excess of number funded through PSSP	40.124	41.569	28.227	39.779	38.337





# MINERAL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,173,549	\$ 1,083,651	\$ 693,789	\$ 891,743	\$ 958,175
Service Personnel	825,158	951,714	694,272	1,035,429	926,943
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,998,708	\$ 2,035,365	\$ 1,388,061	\$ 1,927,171	\$ 1,885,118

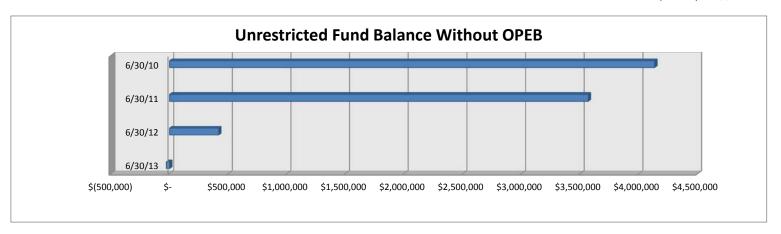


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,460	4,373	4,282	4,244	4,187
Decline (increase) in student enrollment	(91)	(87)	(91)	(38)	(57)
Number of schools	12	12	12	12	12
Average number of students/school	372	364	357	354	349
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(34)	(41)	(52)	(54)	(62)

## MINGO COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE	FYE	FYE	FYE	FYE	
	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or						
Encumbrances	\$ 4,134,887	\$ 3,568,517	\$ 418,562	\$ (26,341)	(1) \$ -	(2)



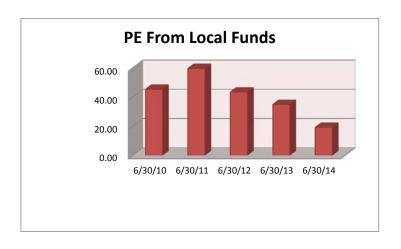
#### **Excess Levy:**

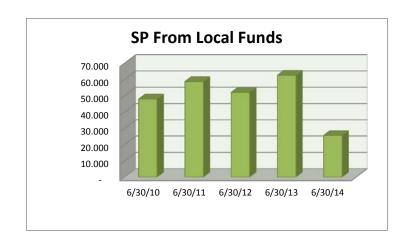
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 8,985,736	\$ 9,837,374	\$ 9,565,667	\$ 9,809,111	\$10,295,196
Per Pupil Expenditures	\$ 11,683	\$ 12,292	\$ 12,643	\$ 12,344	N/A
Revenues:					
Local Source Revenue	\$16,375,141	\$19,236,371	\$23,137,178	\$18,557,832	N/A
State Source Revenue	\$34,349,677	\$43,471,598	\$31,772,081	\$32,924,162	N/A
Federal Source Revenue	\$13,969,309	\$11,515,909	\$ 7,690,049	\$ 7,940,958	N/A
Total	\$64,694,127	\$74,223,878	\$62,599,308	\$59,422,952	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# MINGO COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

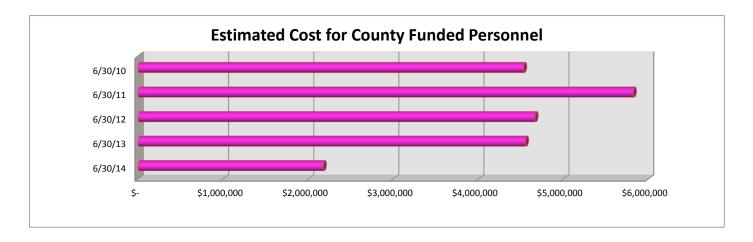
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	340.24	335.02	336.70	336.07	331.78
Number PE actually employed	367.11	370.11	358.63	356.50	338.00
Number PE employed in excess of number funded	26.87	35.09	21.93	20.43	6.22
Number PE employed from local funds	18.50	24.50	21.50	14.50	13.00
Total number of PE funded by county board	45.37	59.59	43.43	34.93	19.22
Service Personnel:					
Number SP allowed for funding	210.223	204.893	203.516	200.368	198.000
Number SP actually employed	258.135	263.540	255.487	262.870	223.545
Number SP employed in excess of number funded	47.912	58.647	51.971	62.502	25.545
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	47.912	58.647	51.971	62.502	25.545
Total number of personnel employed in excess of number funded through PSSP	93.278	118.233	95.405	97.432	44.765





# MINGO COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	_ocally-Funded Employe	ees:			
Professional Personnel	\$ 2,775,784	\$ 3,644,502	\$ 2,715,025	\$ 2,196,133	\$ 1,210,476
Service Personnel	1,756,097	2,180,969	1,950,993	2,357,873	967,852
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 4,531,881	\$ 5,825,471	\$ 4,666,018	\$ 4,554,006	\$ 2,178,329

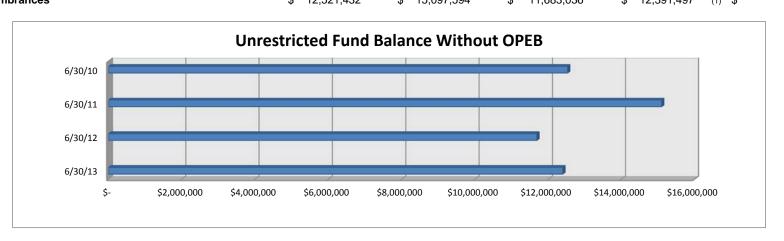


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,586	4,573	4,506	4,441	4,403
Decline (increase) in student enrollment	(102)	(13)	(67)	(65)	(38)
Number of schools	14	14	13	13	11
Average number of students/school	328	327	347	342	400
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(78)	(78)	(62)	(66)	(11)

#### MONONGALIA COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or	<b>A</b> 40 504 400	<b>45.007.504</b>	<b>44.000.000</b>	<b>A.</b> 40 004 407	0
Encumbrances	\$ 12,521,432	\$ 15,097,594	\$ 11,683,036	\$ 12,391,497	(1) \$ - (2)



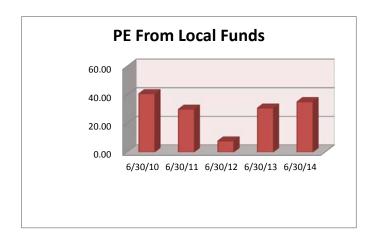
#### **Excess Levy:**

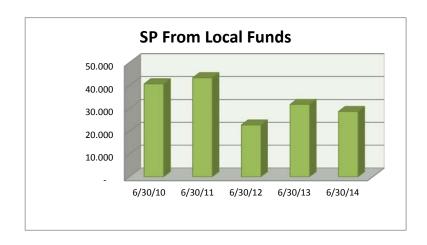
Excess Levy in Effect		Yes	Yes	Yes	Yes	Yes
Percent of maximum		74.99%	74.99%	74.99%	74.99%	74.99%
Projected excess levy gross tax collections	\$	21,162,859	\$ 22,793,783	\$ 23,074,840	\$ 25,343,561	\$26,697,969
Per Pupil Expenditures	\$	10,443	\$ 10,883	\$ 10,948	\$ 11,189	N/A
Revenues:						
Local Source Revenue	\$	50,929,972	\$ 53,179,176	\$ 56,896,797	\$ 61,848,190	N/A
State Source Revenue	\$	50,996,109	\$ 62,557,750	\$ 69,774,371	\$ 72,820,806	N/A
Federal Source Revenue	\$	17,505,736	\$ 17,584,538	\$ 14,901,174	\$ 11,319,374	N/A
Total	\$	119,431,817	\$ 133,321,464	\$ 141,572,342	\$ 145,988,370	\$ -
	•					•

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

#### MONONGALIA COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

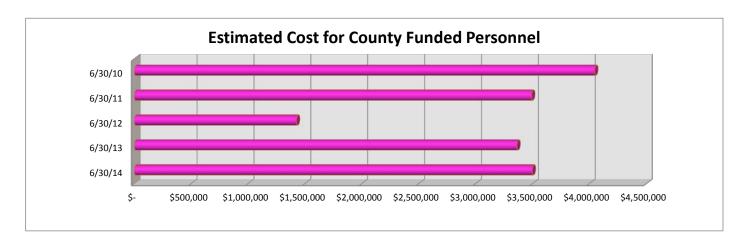
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	759.84 780.75	775.43 784.40	800.19 782.75	823.88 832.75	831.77 839.60
Number PE employed in excess of number funded	20.91	8.97	(17.44)	8.87	7.83
Number PE employed from local funds	20.00	21.00	25.25	22.00	27.40
Total number of PE funded by county board	40.91	29.97	7.81	30.87	35.23
Service Personnel:					
Number SP allowed for funding Number SP actually employed	453.546 491.748	460.708 502.543	473.213 495.970	483.088 513.808	487.751 515.411
Number SP employed in excess of number funded	38.202	41.835	22.757	30.720	27.660
Number SP employed from local funds	2.500	1.500	-	1.000	1.000
Total number of SP funded by county board	40.702	43.335	22.757	31.720	28.660
Total number of personnel employed in excess of number funded through PSSP	81.608	73.303	30.571	62.590	63.890





#### MONONGALIA COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11		FYE 6/30/12		FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA fo	r Locally	-Funded Empl	oyees:	:					
Professional Personnel	\$	2,529,433	\$	1,862,482	\$	507,990	\$	2,045,303	\$ 2,323,273
Service Personnel		1,516,271		1,628,847		917,207		1,317,501	1,174,015
Total estimated costs of personnel employed in excess of number funded through PSSP	¢	4,045,704	¢	3.491.329	¢	1,425,197	Ф	3.362.804	\$ 3,497,289

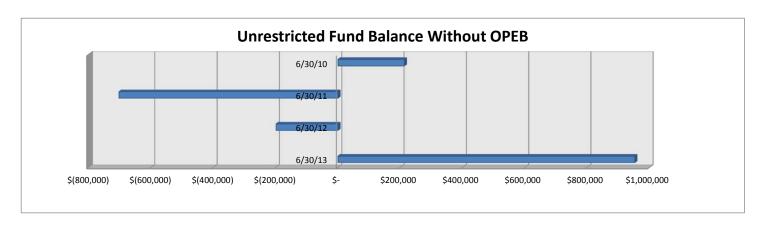


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	10,459	10,731	10,929	11,029	11,192
Decline (increase) in student enrollment	165	272	198	100	163
Number of schools	21	21	20	20	17
Average number of students/school	498	511	546	551	658
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	92	106	137	143	247

#### MONROE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10		FYE 6/30/11		FYE 6/30/12		FYE 6/30/13		FYE 6/30/14		
FINANCIAL DATA:											
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$	212,924	\$	(702,335)	\$ (198,249)	\$	953,607	(1)	\$	- (2)	



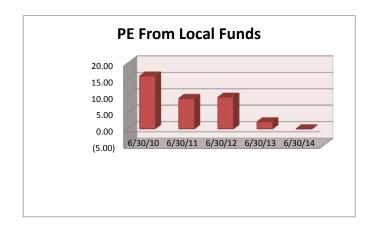
#### **Excess Levy:**

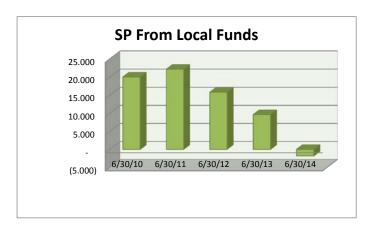
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Projected excess levy gross tax collections	74.99%	74.99%	74.99%	74.99%	74.99%
Projected excess levy gross tax collections	\$ 1,702,792	\$ 1,728,548	\$ 1,769,413	\$ 1,827,306	\$ 1,840,338
Per Pupil Expenditures	\$ 10,267	\$ 11,608	\$ 11,485	\$ 10,909	N/A
Revenues:					
Local Source Revenue	\$ 4,355,995	\$ 4,454,922	\$ 4,321,687	\$ 4,568,933	N/A
State Source Revenue	\$ 11,906,600	\$ 13,152,560	\$ 14,410,471	\$ 13,817,132	N/A
Federal Source Revenue	\$ 4,303,165	\$ 4,620,050	\$ 3,904,539	\$ 3,264,792	N/A
Total	\$ 20,565,760	\$ 22,227,532	\$ 22,636,697	\$ 21,650,857	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### MONROE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

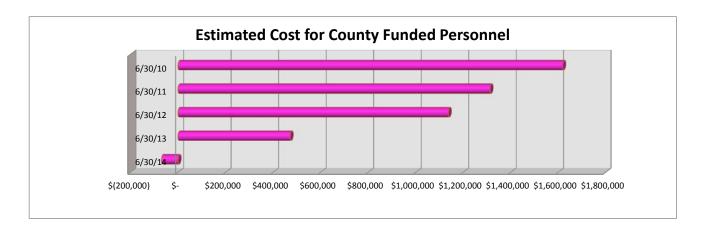
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	143.54 154.29	142.87 149.13	143.72 150.80	142.23 140.86	139.86 135.86
Number PE employed in excess of number funded	10.75	6.26	7.08	(1.37)	(4.00)
Number PE employed from local funds	5.30	3.00	2.50	3.50	3.92
Total number of PE funded by county board	16.048	9.260	9.584	2.130	(0.085)
Service Personnel:					
Number SP allowed for funding Number SP actually employed	87.825 107.595	87.378 109.535	87.635 103.425	86.020 95.660	84.723 82.905
Number SP employed in excess of number funded	19.770	22.157	15.790	9.640	(1.818)
Number SP employed from local funds	0.250	-	-	-	-
Total number of SP funded by county board	20.020	22.157	15.790	9.640	(1.818)
Total number of personnel employed in excess of number funded through PSSP	36.068	31.417	25.374	11.770	(1.903)





### MONROE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	(	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Fu	nded Employee	es:					
Professional Personnel	\$	927,613	\$	540,426	\$ 569,933	\$ 125,618	\$	(4,997)
Service Personnel		691,826		772,188	567,180	345,988		(64,582)
Total estimated costs of personnel employed								
in excess of number funded through PSSP	\$	1,619,439	\$	1,312,614	\$ 1,137,113	\$ 471,606	\$	(69,579)

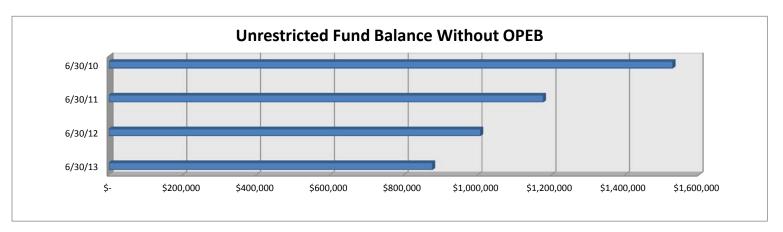


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,945	1,921	1,884	1,852	1,820
Decline (increase) in student enrollment	(10)	(24)	(37)	(32)	(32)
Number of schools	4	4	4	4	4
Average number of students/school	486	480	471	463	455
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	80	75	62	55	44

## MORGAN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 1,528,591	\$ 1,176,731	\$ 1,006,728	\$ 876,533	(1) \$ - (2)



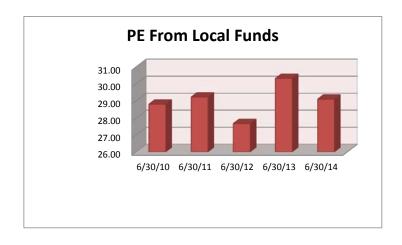
#### **Excess Levy:**

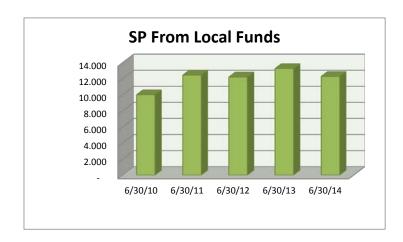
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	83.49%	88.50%	88.50%	93.81%	95.99%
Projected excess levy gross tax collections	\$ 5,448,719	\$ 5,778,600	\$ 5,634,440	\$ 5,862,683	\$ 5,984,957
Per Pupil Expenditures	\$ 10,409	\$ 11,084	\$ 11,394	\$ 11,269	N/A
Revenues:					
Local Source Revenue	\$11,252,366	\$11,670,870	\$11,490,755	\$11,557,820	N/A
State Source Revenue	\$11,676,735	\$14,262,445	\$15,234,343	\$15,032,222	N/A
Federal Source Revenue	\$ 3,590,381	\$ 3,701,408	\$ 2,961,401	\$ 2,424,500	N/A
Total	\$26,519,482	\$29,634,723	\$29,686,499	\$29,014,542	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## MORGAN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

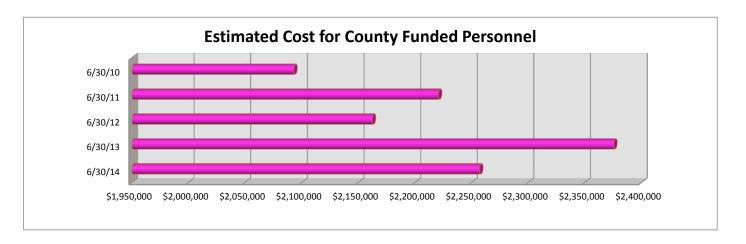
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	188.39 208.60	185.78 207.40	186.15 205.22	187.70 207.52	185.82 207.92
Number PE employed in excess of number funded	20.21	21.62	19.07	19.82	22.10
Number PE employed from local funds	8.60	7.60	8.60	10.50	7.00
Total number of PE funded by county board	28.81	29.22	27.67	30.32	29.10
Service Personnel:					
Number SP allowed for funding Number SP actually employed	117.506 127.507	114.473 126.907	113.137 125.340	112.471 125.730	111.379 123.661
Number SP employed in excess of number funded	10.001	12.434	12.203	13.259	12.282
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	10.001	12.434	12.203	13.259	12.282
Total number of personnel employed in excess of number funded through PSSP	38.809	41.658	39.869	43.579	41.382





## MORGAN COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,722,658	\$ 1,757,322	\$ 1,696,247	\$ 1,865,064	\$ 1,789,227
Service Personnel	370,501	463,540	466,224	510,533	468,017
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,093,159	\$ 2,220,862	\$ 2,162,472	\$ 2,375,597	\$ 2,257,244

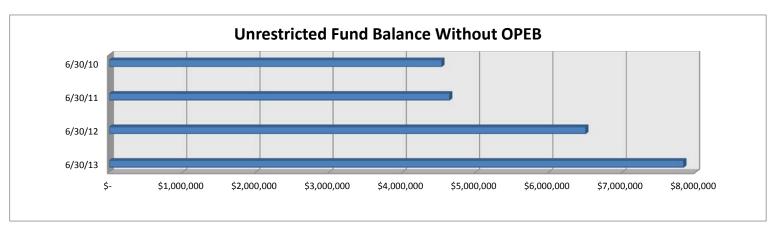


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,655	2,617	2,586	2,572	2,580
Decline (increase) in student enrollment	(37)	(38)	(31)	(14)	8
Number of schools	8	8	8	8	8
Average number of students/school	332	327	323	322	323
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(74)	(78)	(86)	(86)	(88)

## NICHOLAS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 4,536,711	\$ 4,643,493	\$ 6,500,826	\$ 7,838,031	(1) \$ - (	2)



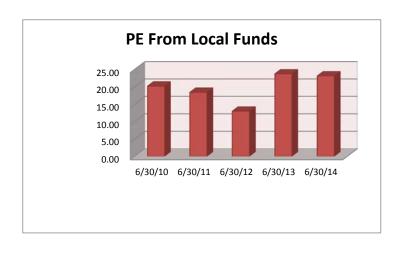
#### **Excess Levv:**

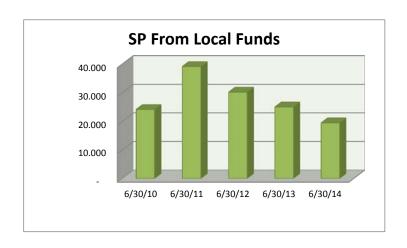
LACESS LEVY.					
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	58.00%	58.00%	58.00%	58.00%	58.00%
Projected excess levy gross tax collections	\$ 3,816,571	\$ 3,973,651	\$ 4,183,439	\$ 4,257,749	\$ 4,619,950
Per Pupil Expenditures	\$ 10,890	\$ 10,710	\$ 11,125	\$ 10,943	N/A
Revenues:					
Local Source Revenue	\$10,655,301	\$10,563,320	\$11,450,110	\$11,296,277	N/A
State Source Revenue	\$23,540,930	\$27,886,628	\$31,678,235	\$34,516,555	N/A
Federal Source Revenue	\$ 9,719,181	\$ 6,504,145	\$ 6,893,464	\$ 5,494,601	N/A
Total	\$43,915,412	\$44,954,093	\$50,021,809	\$51,307,433	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### NICHOLAS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

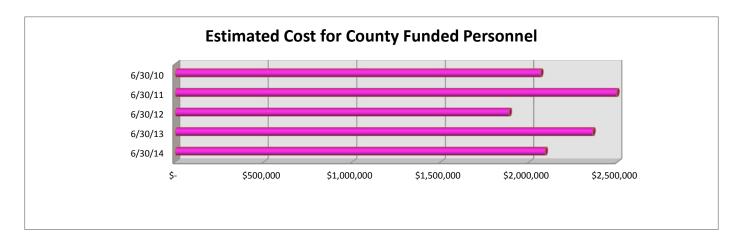
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	305.82 318.00	303.34 316.75	306.76 312.75	306.86 313.55	304.96 317.55
Number PE employed in excess of number funded	12.18	13.41	5.99	6.69	12.59
Number PE employed from local funds	8.00	5.00	7.00	17.00	10.50
Total number of PE funded by county board	20.18	18.41	12.99	23.69	23.09
Service Personnel:					
Number SP allowed for funding Number SP actually employed	184.312 208.468	182.536 221.707	184.341 214.530	183.986 209.006	182.842 202.299
Number SP employed in excess of number funded	24.156	39.171	30.189	25.020	19.457
Number SP employed from local funds	-	-	-	<del>-</del>	-
Total number of SP funded by county board	24.156	39.171	30.189	25.020	19.457
Total number of personnel employed in excess of number funded through PSSP	44.340	57.581	43.183	48.710	42.547





### NICHOLAS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE FYE FYE 6/30/11 6/30/12 6/30/13		FYE 6/30/14	
Estimated salary and employee costs including PEIA for Le	ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,233,626	\$ 1,129,656	\$ 816,586	\$ 1,469,587	\$ 1,401,586
Service Personnel	831,373	1,367,398	1,070,027	891,394	688,717
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,064,998	\$ 2,497,054	\$ 1,886,614	\$ 2,360,981	\$ 2,090,303

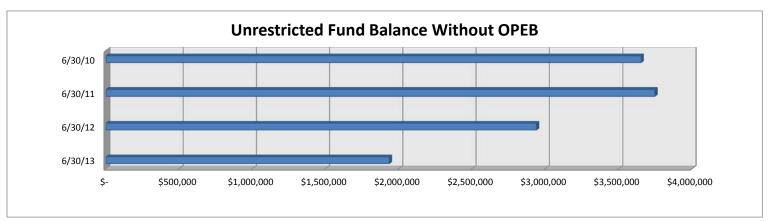


#### STUDENTS AND SCHOOL DATA:

Number of students/school above (below) state average	(137)	(133)	(139)	(139)	(128)
State average number of students/school	406	405	409	408	411
Average number of students/school	269	272	270	269	283
Number of schools	15	15	15	15	14
Decline (increase) in student enrollment	(41)	34	(25)	(16)	(79)
Number of students (2nd Month headcount enrollment)	4,042	4,076	4,051	4,035	3,956

## OHIO COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13		YE 80/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 3,652,640	\$ 3,746,839	\$ 2,938,905	\$ 1,934,422	(1) \$	- (2)



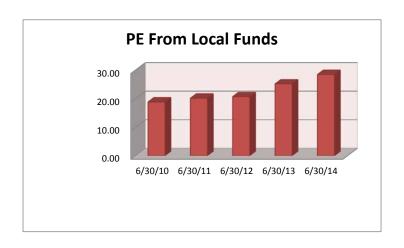
#### **Excess Levy:**

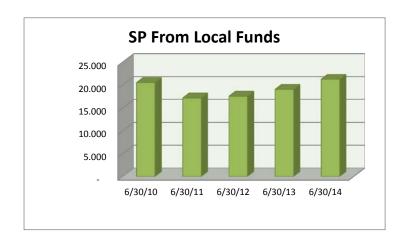
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	95.51%	95.51%	95.51%	95.51%	95.51%
Projected excess levy gross tax collections	\$10,998,617	\$11,101,951	\$12,202,368	\$12,037,799	\$12,927,738
Per Pupil Expenditures	\$ 11,465	\$ 12,025	\$ 11,848	\$ 11,521	N/A
Revenues:					
Local Source Revenue	\$25,026,793	\$23,840,677	\$24,195,377	\$23,293,031	N/A
State Source Revenue	\$29,563,755	\$36,819,736	\$37,471,197	\$36,243,341	N/A
Federal Source Revenue	\$ 9,782,359	\$ 9,726,501	\$ 7,840,296	\$ 6,387,635	N/A
Total	\$64,372,907	\$70,386,914	\$69,506,870	\$65,924,007	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# OHIO COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

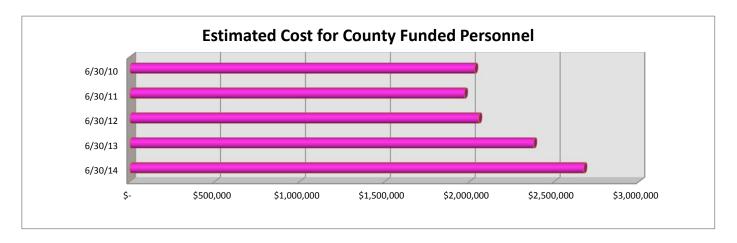
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	390.85 403.25	391.38 403.10	398.58 411.35	409.21 426.95	409.48 429.50
Number PE employed in excess of number funded	12.40	11.72	12.77	17.74	20.02
Number PE employed from local funds	6.50	8.50	8.00	7.50	8.50
Total number of PE funded by county board	18.90	20.22	20.77	25.24	28.52
Service Personnel:					
Number SP allowed for funding Number SP actually employed	230.388 250.933	230.286 247.458	234.566 252.113	240.095 259.140	240.090 261.360
Number SP employed in excess of number funded	20.545	17.172	17.547	19.045	21.270
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	20.545	17.172	17.547	19.045	21.270
Total number of personnel employed in excess of number funded through PSSP	39.447	37.388	38.317	44.285	49.790





# OHIO COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE         FYE         FYE           6/30/10         6/30/11         6/30/12		• • =	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,207,957	\$ 1,278,651	\$ 1,340,334	\$ 1,618,584	\$ 1,824,442
Service Personnel	821,925	691,290	713,404	758,677	848,700
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,029,881	\$ 1,969,941	\$ 2,053,737	\$ 2,377,260	\$ 2,673,143

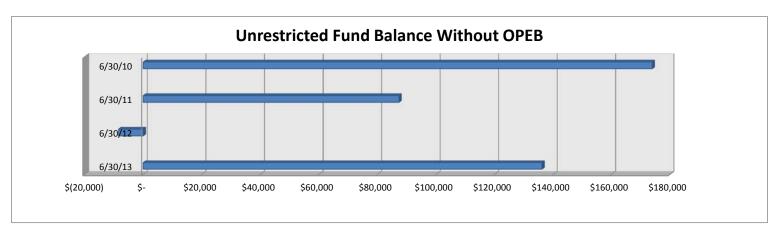


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	5,285	5,370	5,469	5,485	5,428
Decline (increase) in student enrollment	6	85	99	16	(57)
Number of schools	13	13	13	13	13
Average number of students/school	407	413	421	422	418
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	1	8	12	14	7

## PENDLETON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 173,970	\$ 87,301	\$ (8,450)	\$ 136,119	(1) \$ - (2)



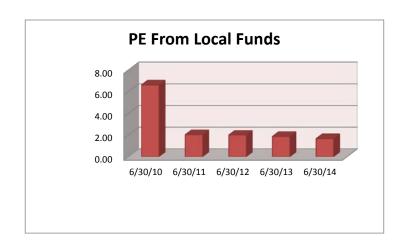
#### **Excess Levv:**

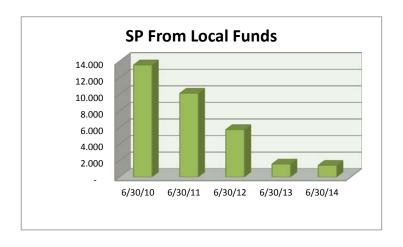
LACESS LEVY.					
Excess Levy in Effect	No	No	No	No	No
Percent of maximum	-	-	-	-	-
Projected excess levy gross tax collections	\$ -	\$ -	\$ -	\$ -	\$ -
Per Pupil Expenditures	\$ 11,677	\$ 12,532	\$ 13,332	\$ 13,668	N/A
Revenues:					
Local Source Revenue	\$ 2,233,430	\$ 2,333,003	\$ 2,311,305	\$ 2,410,460	N/A
State Source Revenue	\$ 7,158,656	\$ 8,854,286	\$ 9,658,602	\$ 9,922,760	N/A
Federal Source Revenue	\$ 2,012,920	\$ 1,963,273	\$ 1,554,838	\$ 1,408,526	N/A
Total	\$11,405,006	\$13,150,562	\$13,524,745	\$13,741,746	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### PENDLETON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

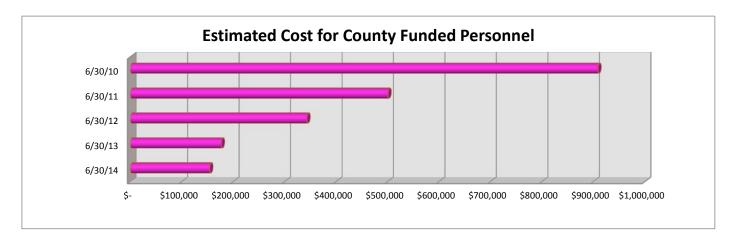
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	88.18 93.31	91.60 92.13	94.54 95.04	97.37 97.75	97.76 97.94
Number PE employed in excess of number funded	5.13	0.53	0.50	0.38	0.18
Number PE employed from local funds	1.50	1.50	1.50	1.50	1.50
Total number of PE funded by county board	6.63	2.03	2.00	1.88	1.68
Service Personnel:					
Number SP allowed for funding Number SP actually employed	53.852 67.390	56.018 66.130	58.162 63.895	60.478 62.050	60.644 62.050
Number SP employed in excess of number funded	13.538	10.112	5.733	1.572	1.406
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	13.538	10.112	5.733	1.572	1.406
Total number of personnel employed in excess of number funded through PSSP	20.172	12.146	7.737	3.452	3.086





# PENDLETON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10	(	FYE 6/30/11	(	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	
Estimated salary and employee costs including PEIA for Lo	ocally-Fur	ided Employe	es:						
Professional Personnel	\$	407,299	\$	125,470	\$	126,039	\$ 118,683	\$	102,208
Service Personnel		501,359		375,212		217,143	58,137		52,019
Total estimated costs of personnel employed									
in excess of number funded through PSSP	\$	908,658	\$	500,683	\$	343,183	\$ 176,819	\$	154,227

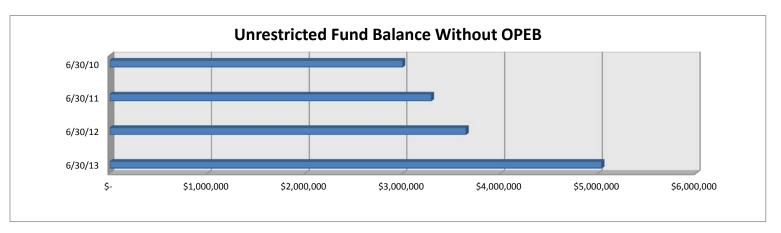


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,085	1,065	1,045	1,007	1,001
Decline (increase) in student enrollment	(16)	(20)	(20)	(38)	(6)
Number of schools	4	4	4	4	4
Average number of students/school	271	266	261	252	250
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(135)	(139)	(148)	(156)	(161)

### PLEASANTS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 2,995,868	\$ 3,290,489	\$ 3,644,893	\$ 5,033,980	(1) \$ - (2)



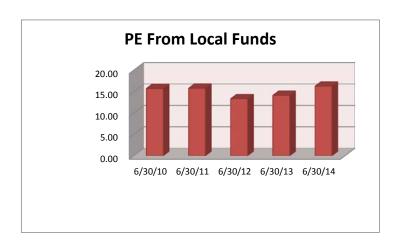
#### **Excess Levy:**

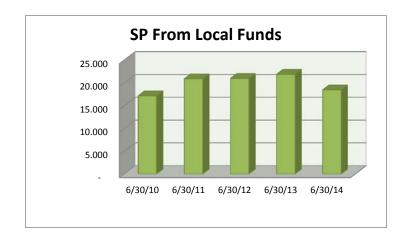
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	83.05%	83.05%	83.05%	83.05%	83.05%
Projected excess levy gross tax collections	\$ 4,042,201	\$ 3,980,614	\$ 3,738,099	\$ 3,876,113	\$ 3,990,845
Per Pupil Expenditures	\$ 13,226	\$ 13,633	\$ 13,801	\$ 13,305	N/A
Revenues:					
Local Source Revenue	\$ 9,161,416	\$ 8,892,674	\$10,432,352	\$10,961,681	N/A
State Source Revenue	\$ 6,526,258	\$ 7,999,200	\$ 9,529,859	\$10,425,422	N/A
Federal Source Revenue	\$ 2,098,429	\$ 2,091,341	\$ 1,587,281	\$ 1,363,481	N/A
Total	\$17,786,103	\$18,983,215	\$21,549,492	\$22,750,584	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### PLEASANTS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

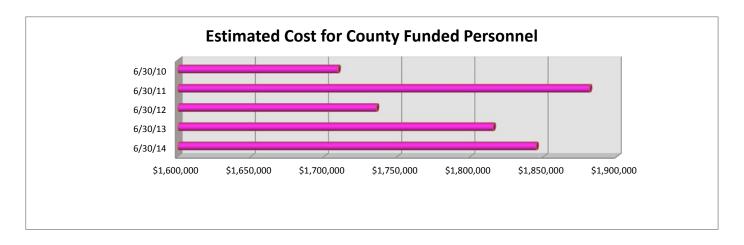
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	109.12 123.87	103.67 118.46	104.57 116.92	104.35 117.50	104.72 119.00
Number PE employed in excess of number funded	14.75	14.79	12.35	13.15	14.28
Number PE employed from local funds	1.00	1.00	1.00	1.00	2.00
Total number of PE funded by county board	15.75	15.79	13.35	14.15	16.28
Service Personnel:					
Number SP allowed for funding Number SP actually employed	63.070 80.225	61.205 82.095	60.984 81.965	60.187 82.075	59.591 78.065
Number SP employed in excess of number funded	17.155	20.890	20.981	21.888	18.474
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	17.155	20.890	20.981	21.888	18.474
Total number of personnel employed in excess of number funded through PSSP	32.901	36.678	34.331	36.038	34.754





### PLEASANTS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	es:			
Professional Personnel	\$ 1,030,531	\$ 1,037,269	\$ 887,671	\$ 927,657	\$ 1,074,933
Service Personnel	679,024	844,047	848,110	887,887	769,909
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,709,555	\$ 1,881,316	\$ 1,735,781	\$ 1,815,545	\$ 1,844,841

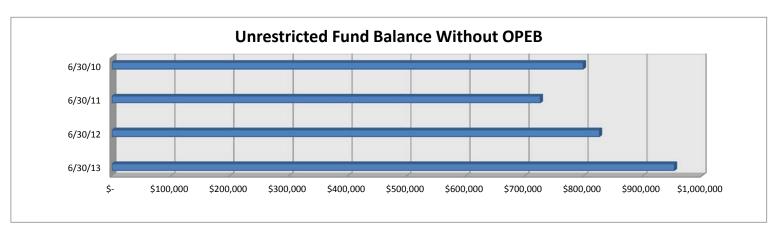


#### STUDENTS AND SCHOOL DATA:

Number of students/school above (below) state average	(81)	(85)	(96)	(97)	(103)
State average number of students/school	406	405	409	408	411
Average number of students/school	325	320	313	311	308
Number of schools	4	4	4	4	4
Decline (increase) in student enrollment	(47)	(21)	(25)	(10)	(11)
Number of students (2nd Month headcount enrollment)	1,299	1,278	1,253	1,243	1,232

#### POCAHONTAS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 798,698	\$ 725,838	\$ 825,968	\$ 953,037	(1) \$ - (2)



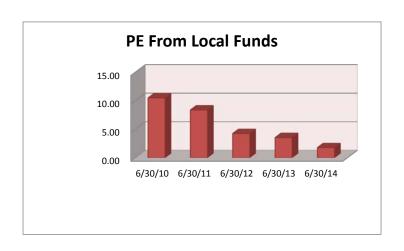
#### **Excess Levv:**

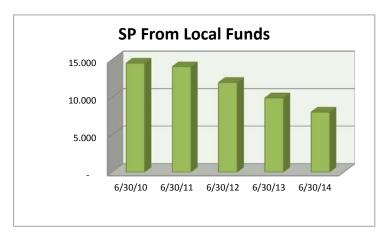
LACESS LEVY.					
Excess Levy in Effect	No	No	No	No	No
Percent of maximum	-	-	-	-	-
Projected excess levy gross tax collections	\$ -	\$ -	\$ -	\$ -	\$ -
Per Pupil Expenditures	\$ 11,589	\$ 12,581	\$ 13,284	\$ 12,953	N/A
Revenues:					
Local Source Revenue	\$ 4,847,495	\$ 4,603,781	\$ 4,366,813	\$ 7,361,800	N/A
State Source Revenue	\$ 5,540,381	\$ 7,388,315	\$ 8,532,209	\$ 9,009,193	N/A
Federal Source Revenue	\$ 2,768,762	\$ 2,717,083	\$ 2,453,859	\$ 1,480,923	N/A
Total	\$13,156,638	\$14,709,179	\$15,352,881	\$17,851,916	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### POCAHONTAS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

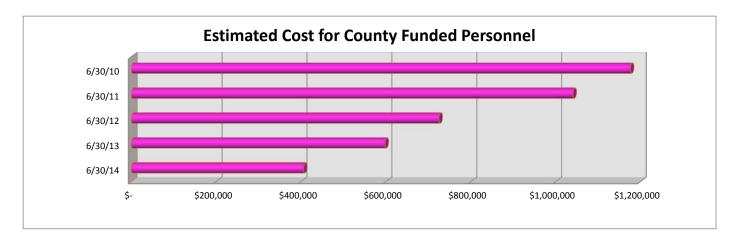
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	96.93 104.94	99.12 106.03	102.35 106.12	106.49 109.05	106.39 106.64
Number PE employed in excess of number funded	8.01	6.91	3.77	2.56	0.25
Number PE employed from local funds	2.50	1.50	0.50	1.00	1.55
Total number of PE funded by county board	10.51	8.41	4.27	3.56	1.80
Service Personnel:					
Number SP allowed for funding Number SP actually employed	57.907 72.426	60.117 74.165	62.000 73.941	64.232 74.111	64.232 72.219
Number SP employed in excess of number funded	14.519	14.048	11.941	9.879	7.987
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	14.519	14.048	11.941	9.879	7.987
Total number of personnel employed in excess of number funded through PSSP	25.033	22.454	16.209	13.439	9.791





# POCAHONTAS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 627,595	\$ 504,792	\$ 262,065	\$ 218,648	\$ 110,648
Service Personnel	549,025	535,936	462,698	379,172	295,368
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,176,620	\$ 1,040,728	\$ 724,763	\$ 597,820	\$ 406,016

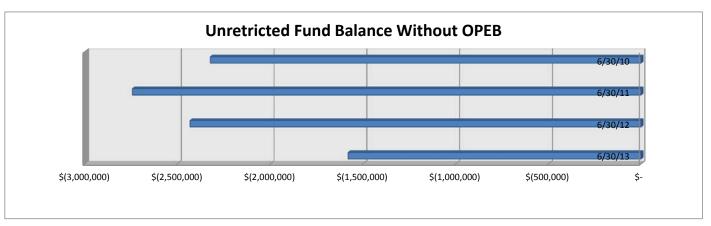


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,202	1,183	1,145	1,133	1,112
Decline (increase) in student enrollment	(7)	(19)	(38)	(12)	(21)
Number of schools	5	5	5	5	5
Average number of students/school	240	237	229	227	222
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(166)	(168)	(180)	(181)	(189)

### PRESTON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ (2,322,955)	\$ (2,743,257)	\$ (2,432,449)	\$ (1,580,868) (1	) \$ - (2)



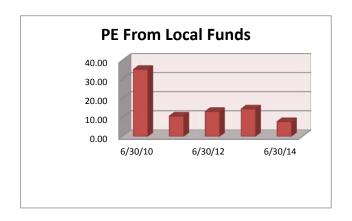
#### Excess Levy:

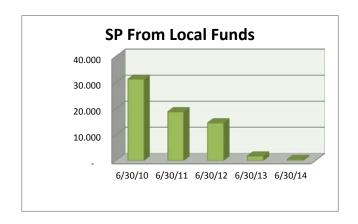
•					
Excess Levy in Effect	Yes	Yes	Yes	Yes	No
Percent of maximum	20.17%	18.78%	18.78%	18.78%	-
Projected excess levy gross tax collections	\$ 1,610,442	\$ 1,439,195	\$ 1,418,199	\$ 1,483,575	\$ <del>-</del>
Per Pupil Expenditures	\$ 10,163	\$ 10,737	\$ 10,128	\$ 9,947	N/A
Revenues:					
Local Source Revenue	\$ 9,192,013	\$ 8,220,668	\$ 12,698,130	\$ 12,483,415	N/A
State Source Revenue	\$ 25,207,017	\$ 32,483,277	\$ 35,774,511	\$ 36,925,161	N/A
Federal Source Revenue	\$ 7,601,454	\$ 9,005,980	\$ 6,805,785	\$ 5,348,981	N/A
Total	\$ 42,000,484	\$ 49,709,925	\$ 55,278,426	\$ 54,757,557	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### PRESTON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

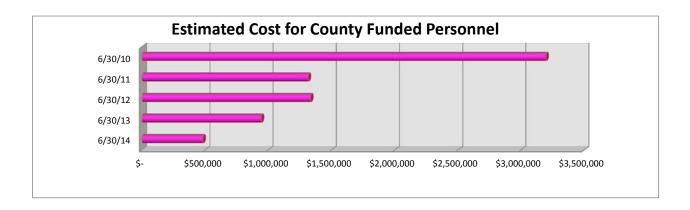
	FYE 6/30/10	–		FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	339.96	345.38	342.72	345.52	342.95
Number PE actually employed	357.03	346.87	347.81	349.91	345.69
Number PE employed in excess of number funded	17.07	1.49	5.09	4.39	2.74
Number PE employed from local funds	18.00	9.20	8.00	10.00	5.00
Total number of PE funded by county board	35.07	10.69	13.09	14.39	7.74
Service Personnel:					
Number SP allowed for funding	205.317	208.525	207.299	208.226	206.588
Number SP actually employed	230.575	227.259	221.755	209.980	207.027
Number SP employed in excess of number funded	25.258	18.734	14.456	1.754	0.439
Number SP employed from local funds	6.000	-	-	-	-
Total number of SP funded by county board	31.258	18.734	14.456	1.754	0.439
Total number of personnel employed					
in excess of number funded through PSSP	66.326	29.422	27.546	16.144	8.179





### PRESTON COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	
Estimated salary and employee costs including PEIA for	Locally-Funded Employ	ees:				
Professional Personnel	\$ 2,100,150	\$ 649,062	\$ 806,934	\$ 880,688	\$ 467,844	
Service Personnel	1,096,972	666,519	527,191	63,509	15,544	
Total estimated costs of personnel employed in excess of number funded through PSSP	\$ 3,197,122	\$ 1.315.581	\$ 1,334,125	\$ 944.197	\$ 483,388	

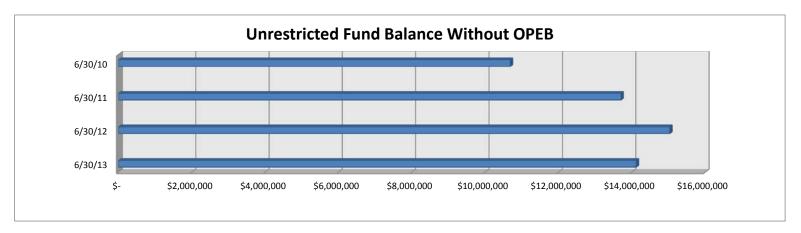


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,628	4,600	4,607	4,575	4,583
Decline (increase) in student enrollment	69	(28)	7	(32)	8
Number of schools	12	12	12	12	12
Average number of students/school	386	383	384	381	382
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(20)	(22)	(25)	(27)	(29)

### PUTNAM COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$10,689,700	\$ 13,707,284	\$ 15,039,243	\$ 14,124,364	(1) \$ - (2)



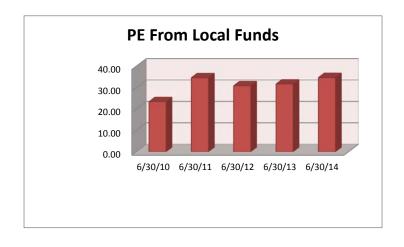
#### **Excess Levy:**

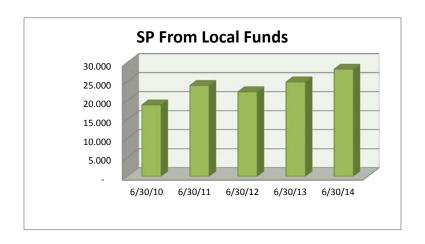
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$18,538,336	\$ 18,554,225	\$ 18,723,989	\$ 18,742,642	\$19,588,122
Per Pupil Expenditures	\$ 10,196	\$ 10,365	\$ 10,641	\$ 10,981	N/A
Revenues:					
Local Source Revenue	\$36,424,739	\$ 42,576,169	\$ 43,486,365	\$ 43,435,572	N/A
State Source Revenue	\$50,379,084	\$ 60,897,708	\$ 72,596,106	\$ 76,428,148	N/A
Federal Source Revenue	\$12,470,220	\$ 11,102,326	\$ 8,933,523	\$ 6,856,477	N/A
Total	\$99,274,043	\$114,576,203	\$ 125,015,994	\$ 126,720,197	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# PUTNAM COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

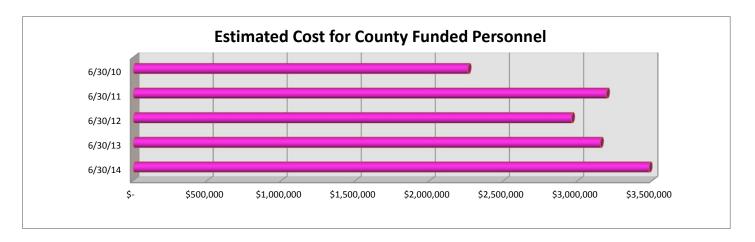
	FYE 6/30/10		FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	693.89 703.34	708.28 724.45	722.28 734.70	734.76 748.45	736.21 752.95
Number PE employed in excess of number funded	9.45	16.17	12.42	13.69	16.74
Number PE employed from local funds	14.00	18.50	18.50	18.00	18.00
Total number of PE funded by county board	23.45	34.67	30.92	31.69	34.74
Service Personnel:					
Number SP allowed for funding Number SP actually employed	409.122 427.938	416.755 440.678	424.191 446.453	430.735 455.598	431.475 459.683
Number SP employed in excess of number funded	18.816	23.923	22.262	24.863	28.208
Number SP employed from local funds	-	-	-	-	<u>-</u>
Total number of SP funded by county board	18.816	23.923	22.262	24.863	28.208
Total number of personnel employed in excess of number funded through PSSP	42.266	58.591	53.182	56.553	62.948





# PUTNAM COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10			FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	_ocally-Funded Employe	ees:			
Professional Personnel	\$ 1,532,558	\$ 2,258,730	\$ 2,064,922	\$ 2,140,238	\$ 2,325,735
Service Personnel	725,708	933,304	891,708	1,010,954	1,153,614
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,258,266	\$ 3,192,034	\$ 2,956,630	\$ 3,151,192	\$ 3,479,348



#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	9,517	9,631	9,779	9,788	9,907
Decline (increase) in student enrollment	176	114	148	9	119
Number of schools	22	22	22	22	22
Average number of students/school	433	438	445	445	450
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	27	33	36	37	39

### RALEIGH COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE	FYE	FYE	FYE	FYE
	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14
FINANCIAL DATA:					

### Unrestricted Fund Balance without OPEB Liability or Encumbrances

\$ 14,277,442

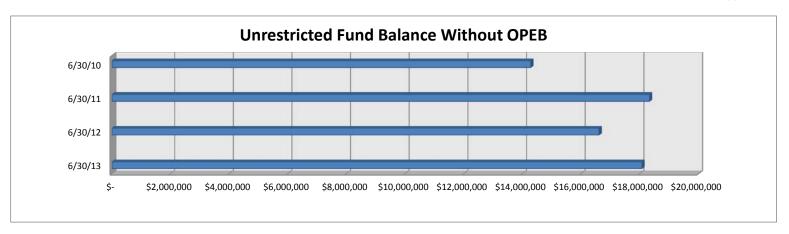
\$ 18,329,051

\$ 16,604,547

\$ 18,069,013

(1) \$

- (2)



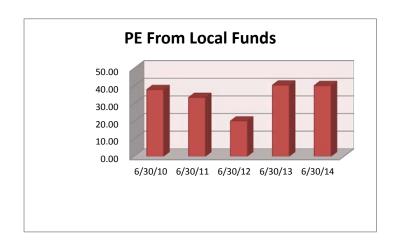
#### **Excess Levy:**

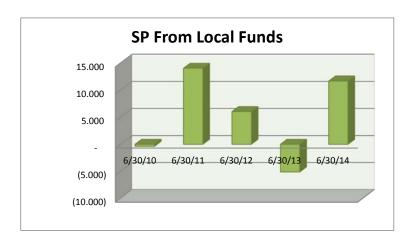
Excess Levy in Effect Percent of maximum	Yes 100,00%	Yes 100.00%	Yes 100.00%	Yes 100.00%	Yes 100.00%
Projected excess levy gross tax collections	\$ 20,172,176	\$ 21,436,149	\$ 21,724,788	\$ 21,870,260	\$23,859,292
Per Pupil Expenditures	\$ 10,527	\$ 10,879	\$ 10,859	\$ 10,624	N/A
Revenues:					
Local Source Revenue	\$ 40,474,078	\$ 43,390,986	\$ 45,038,214	\$ 43,702,276	N/A
State Source Revenue	\$ 69,606,207	\$ 80,730,891	\$ 87,943,549	\$ 87,206,538	N/A
Federal Source Revenue	\$ 24,073,350	\$ 20,385,527	\$ 15,991,556	\$ 14,980,002	N/A
Total	\$ 134,153,635	\$ 144,507,404	\$148,973,319	\$145,888,816	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# RALEIGH COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

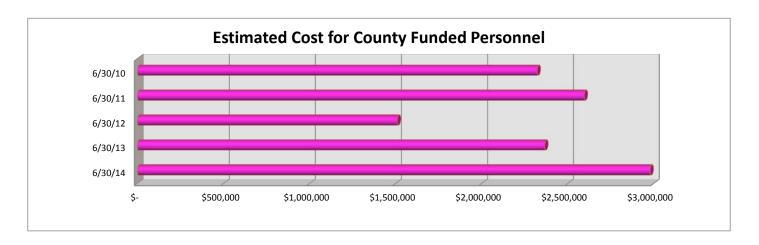
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	885.58 910.50	900.56 917.00	913.92 911.00	934.10 947.50	942.58 962.60
Number PE employed in excess of number funded	24.92	16.44	(2.92)	13.40	20.02
Number PE employed from local funds	13.00	17.00	23.00	27.00	20.20
Total number of PE funded by county board	37.92	33.44	20.08	40.40	40.22
Service Personnel:					
Number SP allowed for funding Number SP actually employed	535.097 534.712	537.021 551.057	540.869 546.892	545.572 540.447	540.447 552.119
Number SP employed in excess of number funded	(0.385)	14.036	6.023	(5.125)	11.672
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	(0.385)	14.036	6.023	(5.125)	11.672
Total number of personnel employed in excess of number funded through PSSP	37.537	47.478	26.099	35.275	51.892





# RALEIGH COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	_ocally-Fu	ınded Employe	es:				
Professional Personnel	\$	2,336,181	\$	2,073,797	\$ 1,281,257	\$ 2,561,956	\$ 2,535,406
Service Personnel		(14,099)		522,725	228,557	(195,527)	445,479
Total estimated costs of personnel employed							
in excess of number funded through PSSP	\$	2,322,082	\$	2,596,522	\$ 1,509,814	\$ 2,366,430	\$ 2,980,885

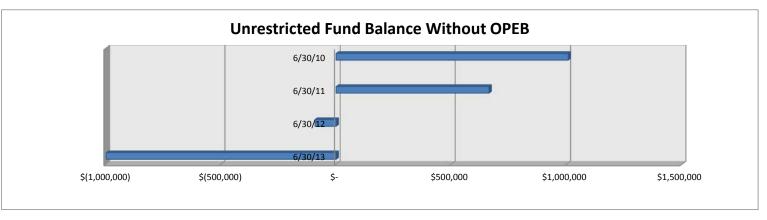


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	12,340	12,372	12,456	12,580	12,568
Decline (increase) in student enrollment	24	32	84	124	(12)
Number of schools	28	28	28	28	28
Average number of students/school	441	442	445	449	449
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	35	37	36	41	38

#### RANDOLPH COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 1,007,455	\$ 663,195	\$ (92,499)	\$ (998,115)	(1) \$ - (2)



#### Excess Levy:

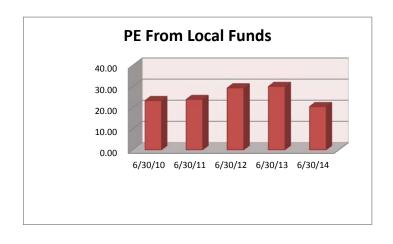
Excess Levy in Effect Percent of maximum	I	No No	Yes 41.13%	Yes 38.95%	Yes 37.25%
Projected excess levy gross tax collections	\$	- \$ -	\$ 3,006,322	\$ 3,004,485	\$ 3,005,292
Per Pupil Expenditures	\$ 10,48	33 \$ 10,917	\$ 11,479	\$ 11,251	N/A
Revenues:					
Local Source Revenue	\$ 6,767,33	37 \$ 7,135,356	\$ 11,763,915	\$ 10,679,452	N/A
State Source Revenue	\$ 29,968,53	37 \$ 25,551,672	\$ 32,993,517	\$ 32,519,612	N/A
Federal Source Revenue	\$ 9,783,80	)2 \$ 8,122,111	\$ 6,528,587	\$ 5,480,893	N/A
Total	\$ 46,519,67	76 \$ 40,809,139	\$ 51,286,019	\$ 48,679,957	\$ -

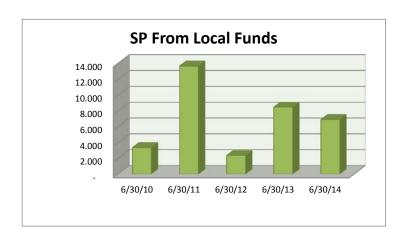
Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

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### RANDOLPH COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

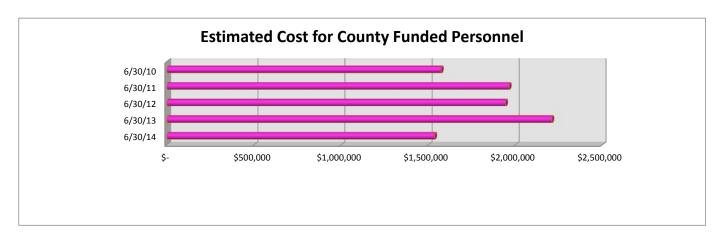
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	332.07	327.96	324.88	324.07	326.13
Number PE actually employed	346.42	341.84	338.23	338.13	336.02
Number PE employed in excess of number funded	14.35	13.88	13.35	14.06	9.89
Number PE employed from local funds	9.00	10.00	16.00	16.00	10.65
Total number of PE funded by county board	23.35	23.88	29.35	30.06	20.54
Service Personnel:					
Number SP allowed for funding	200.698	198.228	196.149	195.089	196.057
Number SP actually employed	202.550	211.368	198.495	203.550	202.950
Number SP employed in excess of number funded	1.852	13.140	2.346	8.461	6.893
Number SP employed from local funds	1.500	0.500	-	-	-
Total number of SP funded by county board	3.352	13.640	2.346	8.461	6.893
Total number of personnel employed in excess of number funded through PSSP	26.704	37.520	31.700	38.521	27.433





### RANDOLPH COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for I  Professional Personnel	_ocally-Fur	1,457,634	s: \$ 1,490,432	\$ 1,860,166	\$ 1,906,682	\$ 1,290,025
Service Personnel	Ψ	116,749	474,034	83,602	303,571	246,372
Total estimated costs of personnel employed						
in excess of number funded through PSSP	\$	1,574,383	\$ 1,964,466	\$ 1,943,769	\$ 2,210,253	\$ 1,536,397



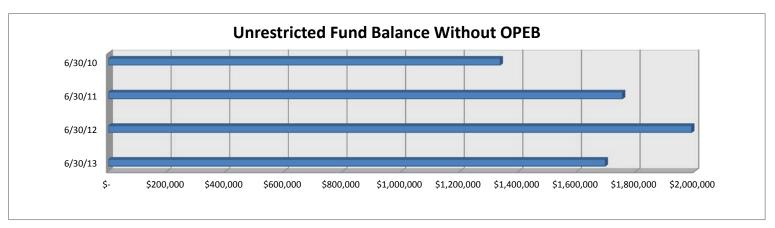
#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,356	4,294	4,254	4,273	4,225
Decline (increase) in student enrollment	(69)	(62)	(40)	19	(48)
Number of schools	14	14	14	14	14
Average number of students/school	311	307	304	305	302
State average number of students/school	345	354	359	364	367
Number of students/school above (below) state average	(34)	(47)	(55)	(59)	(65)

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### RITCHIE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13		YE 80/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 1,336,486	\$ 1,753,806	\$ 1,989,992	\$ 1,695,067	(1) \$	- (2)



#### **Excess Levy:**

Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	65.01%	65.01%	65.01%	65.01%	65.01%
Projected excess levy gross tax collections	\$ 2,314,019	\$ 2,469,011	\$ 2,140,289	\$ 2,060,087	\$ 2,064,274
Per Pupil Expenditures	\$ 11,310	\$ 11,823	\$ 11,928	\$ 11,638	N/A
Revenues:					
Local Source Revenue	\$ 5,680,800	\$ 6,153,430	\$ 5,249,146	\$ 5,259,115	N/A
State Source Revenue	\$ 8,825,507	\$13,434,127	\$10,898,621	\$10,386,092	N/A
Federal Source Revenue	\$ 3,197,821	\$ 2,841,876	\$ 2,539,140	\$ 2,181,941	N/A
Total	\$17,704,128	\$22,429,433	\$18,686,907	\$17,827,148	\$ -

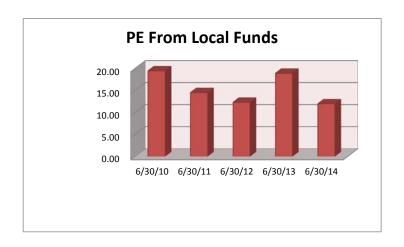
Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

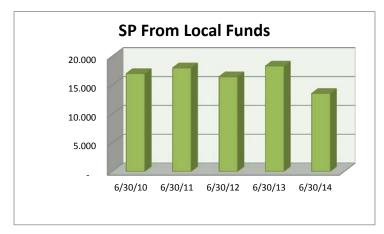
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# RITCHIE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

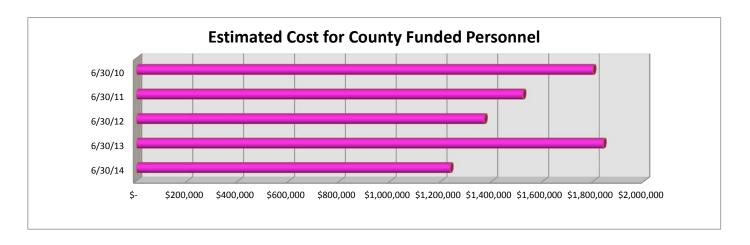
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	114.55 129.50	118.50 130.50	115.22 126.00	111.61 129.00	111.50 120.95
Number PE employed in excess of number funded	14.95	12.00	10.78	17.39	9.45
Number PE employed from local funds	4.50	2.50	1.50	1.50	2.50
Total number of PE funded by county board	19.45	14.50	12.28	18.89	11.95
Service Personnel:					
Number SP allowed for funding Number SP actually employed	71.289 88.264	73.069 91.028	70.293 86.723	69.490 87.773	69.747 83.283
Number SP employed in excess of number funded	16.975	17.959	16.430	18.283	13.536
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	16.975	17.959	16.430	18.283	13.536
Total number of personnel employed in excess of number funded through PSSP	36.425	32.459	28.710	37.173	25.486





# RITCHIE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for Le	ocally-Funded Employe	es:			
Professional Personnel	\$ 1,196,650	\$ 875,200	\$ 760,902	\$ 1,160,958	\$ 738,634
Service Personnel	601,061	645,747	608,277	677,378	496,056
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,797,711	\$ 1,520,947	\$ 1,369,179	\$ 1,838,337	\$ 1,234,690

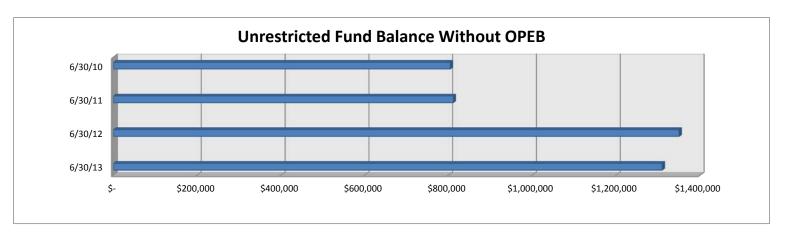


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,626	1,578	1,544	1,549	1,516
Decline (increase) in student enrollment	37	(48)	(34)	5	(33)
Number of schools	6	6	6	6	6
Average number of students/school	271	263	257	258	253
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(135)	(142)	(152)	(150)	(158)

### ROANE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 804,158	\$ 811,197	\$ 1,350,239	\$ 1,309,800	(1) \$ - (2)



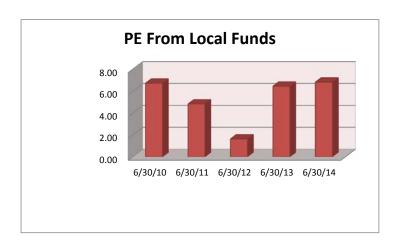
#### **Excess Levy:**

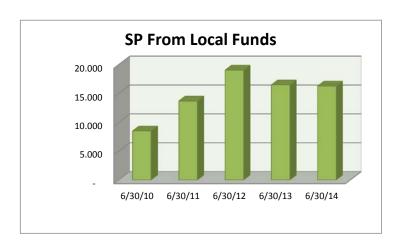
Excess Levy in Effect Percent of maximum		No -		No -		No -		No -		No -
Projected excess levy gross tax collections	\$	-	\$	-	\$	-	\$	-	\$	-
Per Pupil Expenditures	\$	10,096	\$	10,453	\$	10,721	\$	10,611	1	N/A
Revenues:										
Local Source Revenue	\$ 3,06	50,141	\$ 3,	645,318	\$ 3	3,559,069	\$ 3	3,461,229	1	N/A
State Source Revenue	\$15,59	96,028	\$21,	315,821	\$19	,844,238	\$18	3,290,033	1	N/A
Federal Source Revenue	\$ 5,42	28,825	\$ 4,	956,443	\$ 4	1,843,329	\$ 4	1,703,685	1	N/A
Total	\$24,08	34,994	\$29,	917,582	\$28	3,246,636	\$26	3,454,947	\$	-

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### ROANE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

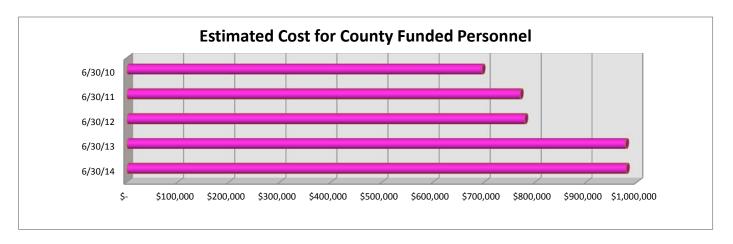
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	183.09	184.00	182.04	180.40	178.51
Number PE actually employed	184.32	182.09	178.93	182.36	181.34
Number PE employed in excess of number funded	1.23	(1.91)	(3.11)	1.96	2.83
Number PE employed from local funds	5.50	6.75	4.75	4.50	4.00
Total number of PE funded by county board	6.73	4.84	1.64	6.46	6.83
Service Personnel:					
Number SP allowed for funding	113.202	113.736	111.590	110.400	109.343
Number SP actually employed	121.709	127.434	130.634	126.879	125.624
Number SP employed in excess of number funded	8.507	13.698	19.044	16.479	16.281
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	8.507	13.698	19.044	16.479	16.281
Total number of personnel employed in excess of number funded through PSSP	15.237	18.534	20.688	22.939	23.111





### ROANE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	ı	FYE 6/30/10	(	FYE 6/30/11	(	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	ocally-Fun	ded Employe	es:					
Professional Personnel	\$	397,907	\$	286,257	\$	99,593	\$ 385,815	\$ 400,906
Service Personnel		297,407		483,856		679,425	591,676	578,043
Total estimated costs of personnel employed								
in excess of number funded through PSSP	\$	695,314	\$	770,112	\$	779,018	\$ 977,490	\$ 978,949

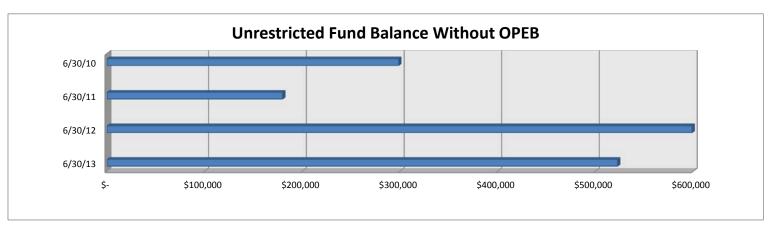


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,554	2,505	2,485	2,455	2,443
Decline (increase) in student enrollment	16	(49)	(20)	(30)	(12)
Number of schools	6	6	6	6	6
Average number of students/school	426	418	414	409	407
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	20	13	5	1	(4)

### SUMMERS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 298,634	\$ 179,797	\$ 599,016	\$ 522,706	(1) \$ - (2)



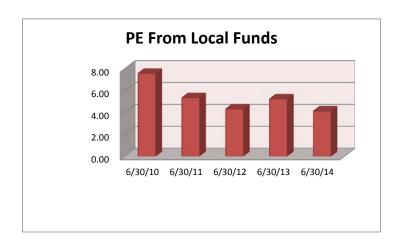
#### **Excess Levy:**

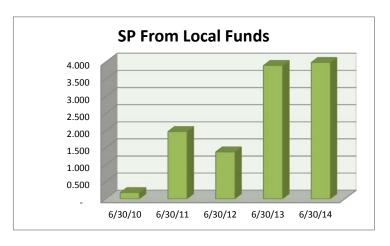
Excess Levy in Effect Percent of maximum	No -	No -	No -	No -	No -
Projected excess levy gross tax collections	\$ -	\$ -	\$ -	\$ -	\$ -
Per Pupil Expenditures	\$ 10,152	\$ 10,636	\$ 10,680	\$ 10,768	N/A
Revenues:					
Local Source Revenue	\$ 2,584,623	\$ 2,657,249	\$ 2,836,811	\$ 2,806,699	N/A
State Source Revenue	\$ 9,348,703	\$12,042,372	\$11,879,732	\$11,242,522	N/A
Federal Source Revenue	\$ 3,119,077	\$ 3,251,060	\$ 3,079,004	\$ 3,182,009	N/A
Total	\$15,052,403	\$17,950,681	\$17,795,547	\$17,231,230	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

#### SUMMERS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

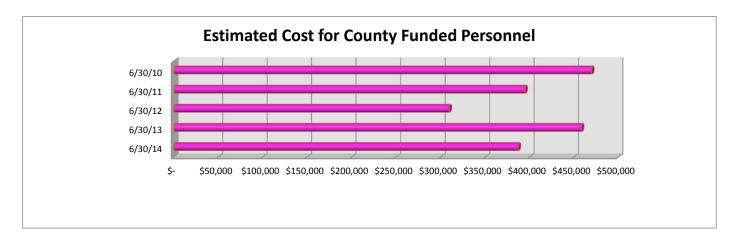
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	112.20 116.51	113.84 116.18	116.19 117.50	120.05 122.28	120.22 121.35
Number PE employed in excess of number funded	4.31	2.34	1.31	2.23	1.13
Number PE employed from local funds	3.26	3.00	3.00	3.00	3.00
Total number of PE funded by county board	7.57	5.34	4.31	5.23	4.13
Service Personnel:					
Number SP allowed for funding Number SP actually employed	69.452 69.635	69.666 71.635	70.262 71.635	71.756 75.650	71.802 75.785
Number SP employed in excess of number funded	0.183	1.969	1.373	3.894	3.983
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	0.183	1.969	1.373	3.894	3.983
Total number of personnel employed in excess of number funded through PSSP	7.751	7.311	5.687	9.124	8.113





### SUMMERS COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10	(	FYE 6/30/11	(	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	cally-Fur	ided Employe	es:					
Professional Personnel	\$	463,489	\$	325,833	\$	260,163	\$ 316,283	\$ 245,077
Service Personnel		6,383		69,024		49,389	142,033	142,061
Total estimated costs of personnel employed								
in excess of number funded through PSSP	\$	469,872	\$	394,856	\$	309,552	\$ 458,316	\$ 387,138

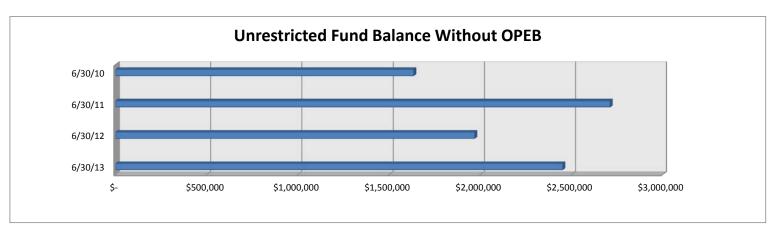


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,548	1,551	1,564	1,569	1,596
Decline (increase) in student enrollment	16	3	13	5	27
Number of schools	5	5	5	5	5
Average number of students/school	310	310	313	314	319
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(96)	(95)	(96)	(94)	(92)

### TAYLOR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 1,632,612	\$ 2,710,484	\$ 1,966,783	\$ 2,449,239	(1) \$ -	(2)



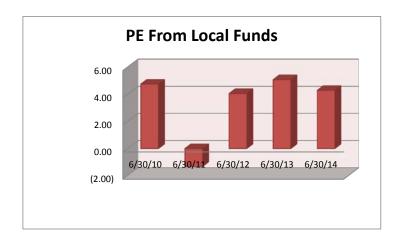
#### **Excess Levy:**

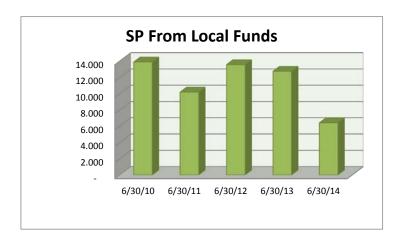
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	50.00%	50.00%	50.00%	50.00%	50.00%
Projected excess levy gross tax collections	\$ 1,870,690	\$ 1,952,356	\$ 1,980,778	\$ 2,115,435	\$ 2,549,341
Per Pupil Expenditures	\$ 10,094	\$ 10,537	\$ 11,001	\$ 10,575	N/A
Revenues:					
Local Source Revenue	\$ 6,107,498	\$ 6,563,102	\$ 6,756,637	\$ 7,446,935	N/A
State Source Revenue	\$14,031,548	\$13,879,547	\$17,746,420	\$17,633,424	N/A
Federal Source Revenue	\$ 4,407,309	\$ 4,515,008	\$ 3,879,478	\$ 2,948,076	N/A
Total	\$24,546,355	\$24,957,657	\$28,382,535	\$28,028,435	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### TAYLOR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

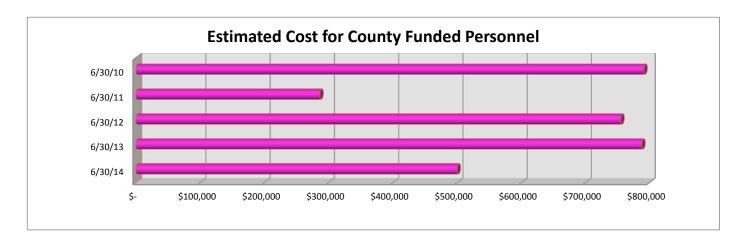
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	175.25 177.00	179.96 175.65	177.10 178.15	179.07 180.15	180.11 180.40
Number PE employed in excess of number funded	1.75	(4.31)	1.05	1.08	0.29
Number PE employed from local funds	3.00	3.00	3.00	4.00	4.00
Total number of PE funded by county board	4.75	(1.31)	4.05	5.08	4.29
Service Personnel:					
Number SP allowed for funding Number SP actually employed	106.475 120.368	108.280 118.468	105.911 119.480	106.211 118.960	106.951 113.375
Number SP employed in excess of number funded	13.893	10.188	13.569	12.749	6.424
Number SP employed from local funds	-	<u>-</u>	-	<del>-</del>	<u>-</u>
Total number of SP funded by county board	13.893	10.188	13.569	12.749	6.424
Total number of personnel employed in excess of number funded through PSSP	18.647	8.874	17.623	17.829	10.714





# TAYLOR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	ı	FYE 6/30/10	(	FYE 6/30/11	(	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	ocally-Fun	ded Employe	es:					
Professional Personnel	\$	297,555	\$	(80,891)	\$	255,237	\$ 320,132	\$ 263,518
Service Personnel		493,860		367,384		500,073	467,988	236,469
Total estimated costs of personnel employed								
in excess of number funded through PSSP	\$	791,415	\$	286,493	\$	755,310	\$ 788,119	\$ 499,987

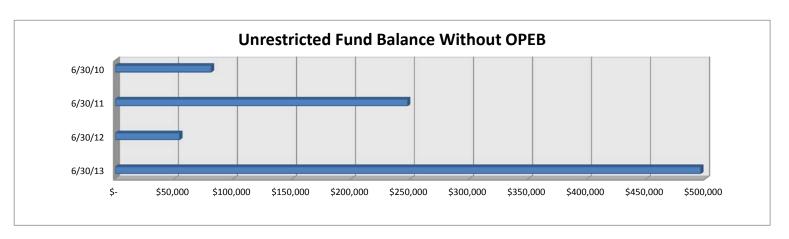


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,450	2,395	2,390	2,409	2,423
Decline (increase) in student enrollment	24	(55)	(5)	19	14
Number of schools	5	5	5	5	5
Average number of students/school	490	479	478	482	485
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	84	74	69	74	74

### TUCKER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 81,224	\$ 247,536	\$ 54,379	\$ 496,001	(1) \$ - (2)



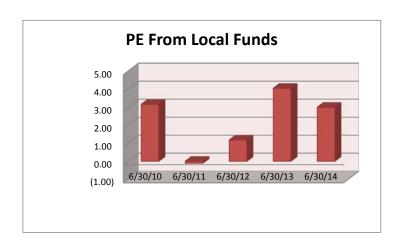
#### **Excess Levy:**

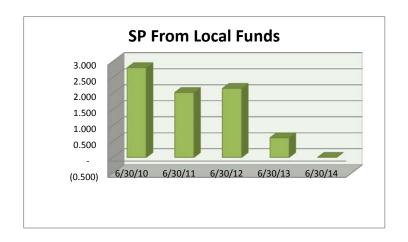
E		<b>.</b>	<b>.</b>	<b>.</b>	<b>.</b>
Excess Levy in Effect	No	No	No	No	No
Percent of maximum	<del>-</del>	-	-	-	-
Projected excess levy gross tax collections	\$ -	\$ -	\$ -	\$ -	\$ -
Per Pupil Expenditures	\$ 11,434	\$ 12,374	\$ 12,344	\$ 12,435	N/A
Revenues:					
Local Source Revenue	\$ 3,543,141	\$ 3,984,912	\$ 3,730,486	\$ 3,881,078	N/A
State Source Revenue	\$ 6,281,470	\$ 8,213,967	\$ 8,743,940	\$ 8,051,794	N/A
Federal Source Revenue	\$ 2,212,729	\$ 2,107,091	\$ 1,780,245	\$ 1,618,025	N/A
Total	\$12,037,340	\$14,305,970	\$14,254,671	\$13,550,897	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### TUCKER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

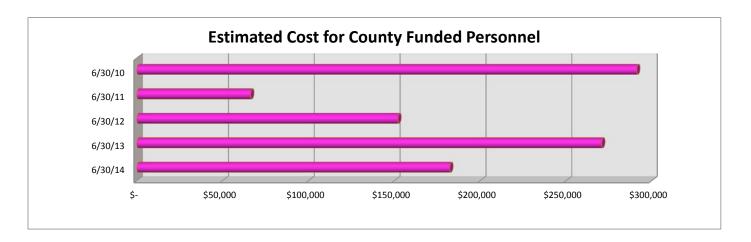
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	86.74 87.90	87.81 86.70	89.21 88.39	92.63 93.68	91.33 91.82
Number PE employed in excess of number funded	1.16	(1.11)	(0.82)	1.05	0.49
Number PE employed from local funds	2.00	1.00	2.00	3.00	2.51
Total number of PE funded by county board	3.16	(0.11)	1.18	4.05	3.00
Service Personnel:					
Number SP allowed for funding Number SP actually employed	53.699 56.500	53.971 56.000	54.476 56.630	56.384 57.000	55.576 55.575
Number SP employed in excess of number funded	2.801	2.029	2.154	0.616	(0.001)
Number SP employed from local funds	-	-	<u>-</u>	-	-
Total number of SP funded by county board	2.801	2.029	2.154	0.616	(0.001)
Total number of personnel employed in excess of number funded through PSSP	5.963	1.917	3.338	4.666	2.999





# TUCKER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10	6	FYE 6/30/11	(	FYE 6/30/12		FYE 6/30/13		FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Fun	ded Employe	es:							
Professional Personnel	\$	191,498	\$	(6,796)	\$	73,148	\$	248,361	\$	182,240
Service Personnel		99,842		73,083		78,892		22,440		(36)
Total estimated costs of personnel employed	•	201.010	•			450.040	•	070.004	•	400.000
in excess of number funded through PSSP	\$_	291,340	\$	66,287	\$	152,040	\$	270,801	\$	182,203

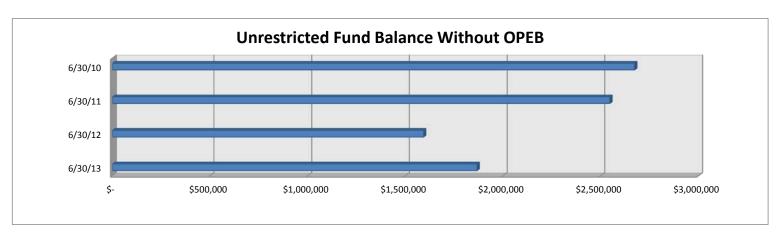


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,096	1,053	1,073	1,031	1,029
Decline (increase) in student enrollment	(31)	(43)	20	(42)	(2)
Number of schools	3	3	3	3	3
Average number of students/school	365	351	358	344	343
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(41)	(54)	(51)	(64)	(68)

### TYLER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	4
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 2,672,692	\$ 2,545,921	\$ 1,592,809	\$ 1,866,239	(1) \$	- (2)



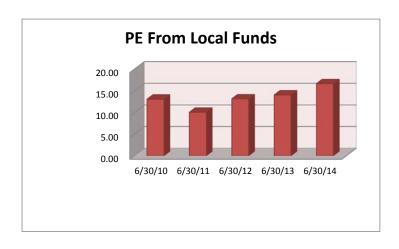
#### **Excess Levy:**

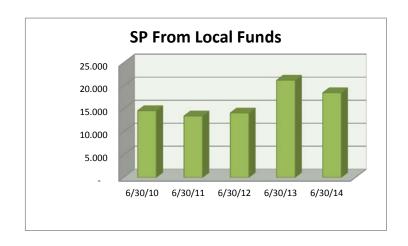
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	100.00%	100.00%	100.00%	100.00%	100.00%
Projected excess levy gross tax collections	\$ 2,804,452	\$ 2,877,589	\$ 2,573,208	\$ 2,645,860	\$ 2,893,643
Per Pupil Expenditures	\$ 12,178	\$ 12,928	\$ 12,821	\$ 12,873	N/A
Revenues:					
Local Source Revenue	\$ 5,406,833	\$ 5,464,943	\$ 5,026,953	\$ 5,511,727	N/A
State Source Revenue	\$ 9,113,016	\$11,934,553	\$10,793,792	\$10,769,047	N/A
Federal Source Revenue	\$ 3,546,400	\$ 2,925,427	\$ 2,297,770	\$ 1,754,250	N/A
Total	\$18,066,249	\$20,324,923	\$18,118,515	\$18,035,024	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# TYLER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

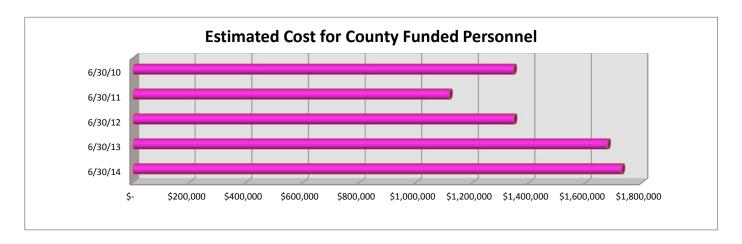
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	108.97	109.54	105.42	105.02	103.36
Number PE actually employed	117.40	115.63	114.60	115.09	114.14
Number PE employed in excess of number funded	8.43	6.09	9.18	10.07	10.78
Number PE employed from local funds	4.67	4.00	4.00	4.00	5.92
Total number of PE funded by county board	13.10	10.09	13.18	14.07	16.70
Service Personnel:					
Number SP allowed for funding	66.042	65.999	63.535	63.072	61.916
Number SP actually employed	80.616	79.416	77.616	84.248	80.368
Number SP employed in excess of number funded	14.574	13.417	14.081	21.176	18.452
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	14.574	13.417	14.081	21.176	18.452
Total number of personnel employed in excess of number funded through PSSP	27.676	23.507	27.265	35.246	35.152





# TYLER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 816,661	\$ 629,079	\$ 821,221	\$ 879,595	\$ 1,045,035
Service Personnel	527,702	488,591	524,574	797,698	682,877
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,344,363	\$ 1,117,669	\$ 1,345,795	\$ 1,677,293	\$ 1,727,911

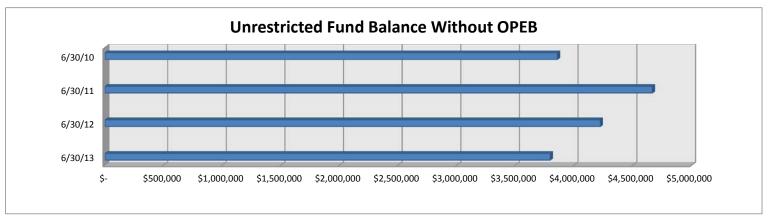


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	1,482	1,419	1,407	1,373	1,348
Decline (increase) in student enrollment	3	(63)	(12)	(34)	(25)
Number of schools	4	4	4	4	4
Average number of students/school	371	355	352	343	337
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(35)	(50)	(57)	(65)	(74)

## UPSHUR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	F) 6/30	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 3,857,309	\$ 4,666,125	\$ 4,222,545	\$ 3,796,696	(1) \$	- (2)



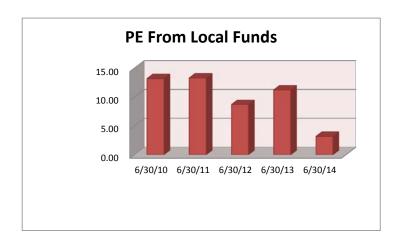
### **Excess Levy:**

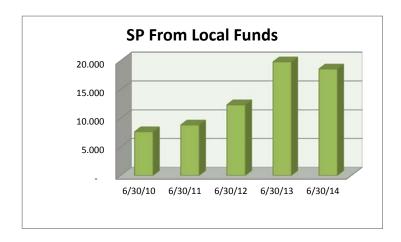
Excess Levy in Effect Percent of maximum	Yes 42.83%	Yes 42.83%	Yes 42.83%	Yes 42.83%	Yes 42.83%
Projected excess levy gross tax collections	\$ 2,767,794	\$ 3,192,797	\$ 3,009,519	\$ 3,348,986	\$ 3,593,901
Per Pupil Expenditures	\$ 10,678	\$ 10,756	\$ 10,967	\$ 10,780	N/A
Revenues:					
Local Source Revenue	\$ 9,121,305	\$10,227,349	\$ 9,729,494	\$11,008,515	N/A
State Source Revenue	\$22,890,111	\$27,398,137	\$29,588,343	\$29,463,336	N/A
Federal Source Revenue	\$ 7,373,779	\$ 6,831,618	\$ 5,618,146	\$ 4,011,069	N/A
Total	\$39,385,195	\$44,457,104	\$44,935,983	\$44,482,920	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# UPSHUR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

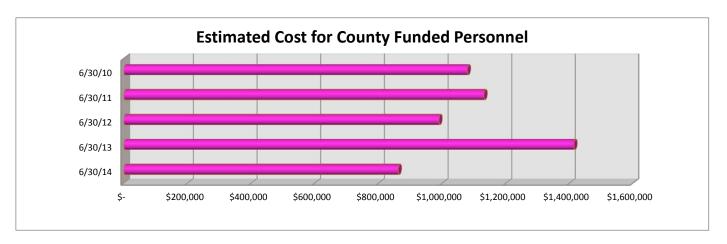
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	293.94	292.82	296.43	297.84	297.39
Number PE actually employed	303.16	302.15	302.15	306.10	297.60
Number PE employed in excess of number funded	9.22	9.33	5.72	8.26	0.21
Number PE employed from local funds	4.00	4.00	3.00	3.00	3.00
Total number of PE funded by county board	13.22	13.33	8.72	11.26	3.21
Service Personnel:					
Number SP allowed for funding	174.313	173.241	175.619	174.668	174.458
Number SP actually employed	181.950	182.050	187.950	194.450	193.010
Number SP employed in excess of number funded	7.637	8.809	12.331	19.782	18.552
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	7.637	8.809	12.331	19.782	18.552
Total number of personnel employed in excess of number funded through PSSP	20.861	22.143	21.049	31.042	21.762





# UPSHUR COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Emplo	yees:			
Professional Personnel	\$ 812,546	\$ 819,581	\$ 546,045	\$ 706,761	\$ 198,520
Service Personnel	265,980	311,124	443,222	706,987	663,176
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 1,078,526	\$ 1,130,705	\$ 989,266	\$ 1,413,748	\$ 861,695

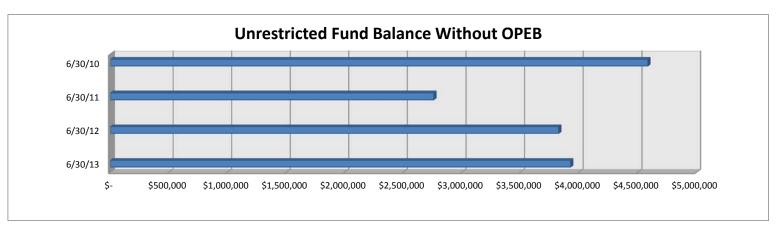


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	3,825	3,867	3,859	3,854	3,822
Decline (increase) in student enrollment	(37)	42	(8)	(5)	(32)
Number of schools	9	9	9	9	9
Average number of students/school	425	430	429	428	425
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	19	25	20	20	14

## WAYNE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	F\ 6/30	/E )/14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 4,584,591	\$ 2,759,215	\$ 3,824,685	\$ 3,926,611	(1) \$	- (2)



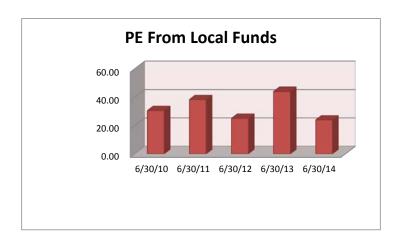
#### **Excess Levy:**

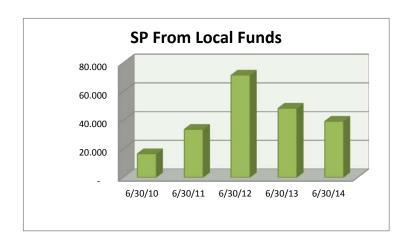
Excess Levy in Effect Percent of maximum	Yes 100.00%	Yes 100.00%	Yes 100.00%	Yes 100.00%	Yes 100.00%
Projected excess levy gross tax collections	\$ 8,130,433	\$ 8,719,280	\$ 8,773,974	\$ 9,026,672	\$ 9,664,477
Per Pupil Expenditures	\$ 10,463	\$ 10,476	\$ 10,383	\$ 10,549	N/A
Revenues:					
Local Source Revenue	\$17,620,802	\$18,395,550	\$ 17,996,078	\$18,078,448	N/A
State Source Revenue	\$44,762,123	\$51,901,653	\$ 56,809,293	\$63,406,857	N/A
Federal Source Revenue	\$13,666,708	\$10,764,922	\$ 10,644,692	\$ 9,563,097	N/A
Total	\$76,049,633	\$81,062,125	\$ 85,450,063	\$91,048,402	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### WAYNE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

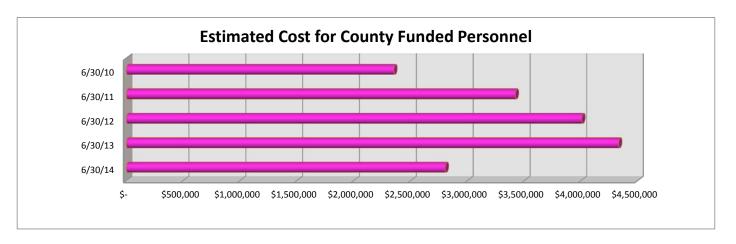
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	572.55 590.10	562.18 583.50	553.00 562.05	556.85 584.90	560.99 568.40
Number PE employed in excess of number funded	17.55	21.32	9.05	28.05	7.41
Number PE employed from local funds	13.00	17.00	16.00	16.00	16.50
Total number of PE funded by county board	30.55	38.32	25.05	44.05	23.91
Service Personnel:					
Number SP allowed for funding Number SP actually employed	340.570 357.138	334.780 368.363	330.955 402.226	332.514 380.778	334.974 374.176
Number SP employed in excess of number funded	16.568	33.583	71.271	48.264	39.202
Number SP employed from local funds	-	-	-	<u>-</u>	-
Total number of SP funded by county board	16.568	33.583	71.271	48.264	39.202
Total number of personnel employed in excess of number funded through PSSP	47.118	71.905	96.317	92.314	63.112





# WAYNE COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for I	Locally-Funded Employe	ees:			
Professional Personnel	\$ 1,787,369	\$ 2,266,800	\$ 1,508,521	\$ 2,636,454	\$ 1,418,501
Service Personnel	565,204	1,154,500	2,499,217	1,696,683	1,386,711
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,352,573	\$ 3,421,300	\$ 4,007,738	\$ 4,333,137	\$ 2,805,212

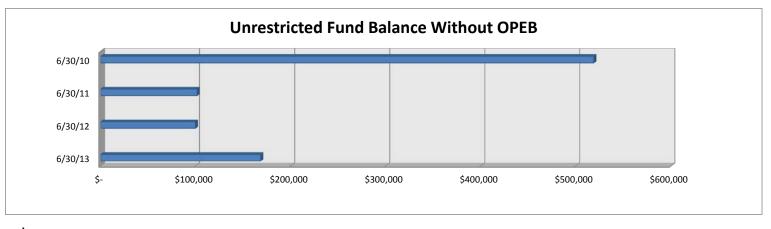


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	7,556	7,448	7,453	7,508	7,446
Decline (increase) in student enrollment	(170)	(108)	5	55	(62)
Number of schools	21	21	21	21	21
Average number of students/school	360	355	355	358	355
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(46)	(50)	(54)	(50)	(56)

## WEBSTER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 518,842	\$ 101,404	\$ 99,597	\$ 168,216	(1) \$ - (2)



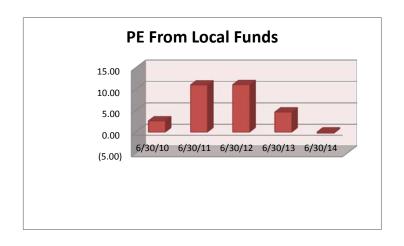
### **Excess Levy:**

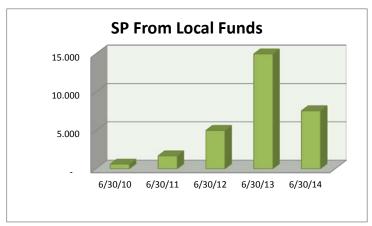
Excess Levy in Effect Percent of maximum	No -	No -	No -	No -	No -
Projected excess levy gross tax collections	\$ -	\$ -	\$ -	\$ -	\$ -
Per Pupil Expenditures	\$ 10,760	\$ 11,730	\$ 11,439	\$ 11,029	N/A
Revenues:					
Local Source Revenue	\$ 2,447,071	\$ 2,869,376	\$ 2,273,748	\$ 2,340,243	N/A
State Source Revenue	\$12,706,606	\$10,547,824	\$11,644,329	\$11,336,225	N/A
Federal Source Revenue	\$ 4,836,645	\$ 4,413,706	\$ 3,228,693	\$ 2,675,766	N/A
Total	\$19,990,322	\$17,830,906	\$17,146,770	\$16,352,234	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# WEBSTER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

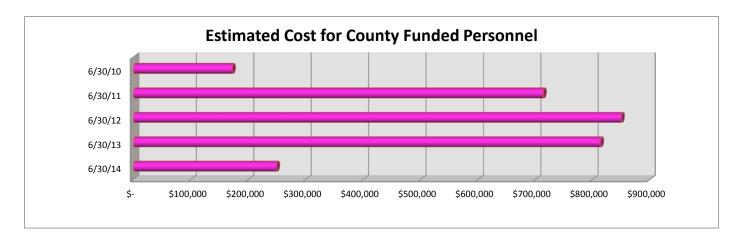
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	112.95 110.97	114.80 123.80	112.65 122.70	113.08 115.75	113.15 110.90
Number PE employed in excess of number funded	(1.98)	9.00	10.05	2.67	(2.25)
Number PE employed from local funds	4.58	2.00	1.00	2.00	2.00
Total number of PE funded by county board	2.60	11.00	11.05	4.67	(0.25)
Service Personnel:					
Number SP allowed for funding Number SP actually employed	69.606 70.223	70.574 72.273	68.796 73.813	68.361 83.350	68.086 75.653
Number SP employed in excess of number funded	0.617	1.699	5.017	14.989	7.567
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	0.617	1.699	5.017	14.989	7.567
Total number of personnel employed in excess of number funded through PSSP	3.217	12.695	16.069	19.659	7.317





# WEBSTER COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	ı	FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	ocally-Fun	ded Employe	es:				
Professional Personnel	\$	151,093	\$	655,263	\$ 676,194	\$ 290,498	\$ (15,540)
Service Personnel		21,330		58,652	174,224	523,616	265,076
Total estimated costs of personnel employed							
in excess of number funded through PSSP	\$	172,423	\$	713,914	\$ 850,418	\$ 814,114	\$ 249,536

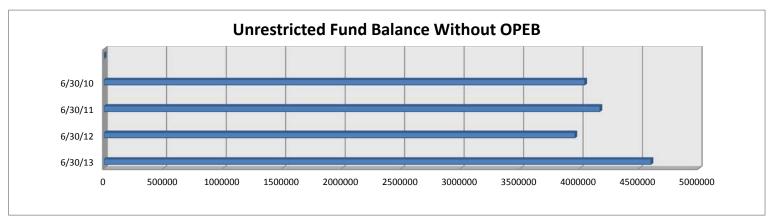


#### STUDENTS AND SCHOOL DATA:

Number of students/school above (below) state average	(143)	(149)	(158)	(159)	(170)
State average number of students/school	406	405	409	408	411
Average number of students/school	263	256	251	249	241
Number of schools	6	6	6	6	6
Decline (increase) in student enrollment	27	(43)	(29)	(12)	(47)
Number of students (2nd Month headcount enrollment)	1,577	1,534	1,505	1,493	1,446

## WETZEL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE	FYE	FYE	FYE	FYE	
	6/30/10	6/30/11	6/30/12	6/30/13	6/30/	14
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or						
Encumbrances	\$ 4,041,178	\$ 4,169,442	\$ 3,957,715	\$ 4,597,492	(1) \$	- (2)



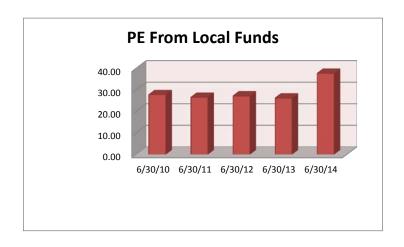
### **Excess Levy:**

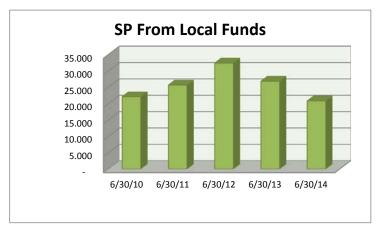
Excess Levy in Effect Percent of maximum	Yes 100.00%	Yes 100.00%	Yes 100.00%	Yes 100.00%	Yes 100.00%
Projected excess levy gross tax collections	\$ 4,810,343	\$ 5,028,409	\$ 5,389,665	\$ 6,043,516	\$10,551,000
Per Pupil Expenditures	\$ 11,956	\$ 12,165	\$ 12,343	\$ 12,294	N/A
Revenues:					
Local Source Revenue	\$ 9,023,091	\$ 9,854,844	\$10,734,141	\$11,908,845	N/A
State Source Revenue	\$18,080,607	\$21,414,651	\$21,472,538	\$20,246,831	N/A
Federal Source Revenue	\$ 5,202,355	\$ 5,075,033	\$ 3,860,087	\$ 3,388,695	N/A
Total	\$32,306,053	\$36,344,528	\$36,066,766	\$35,544,371	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

## WETZEL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

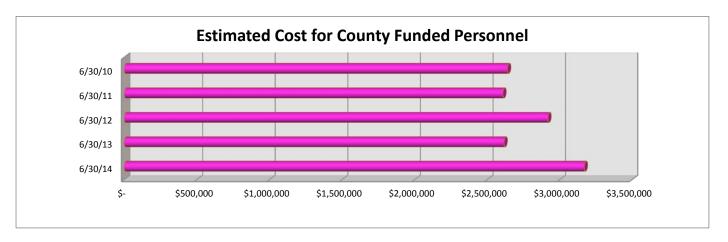
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding	212.24	212.37	209.84	211.97	209.10
Number PE actually employed	238.00	235.90	234.00	236.15	242.75
Number PE employed in excess of number funded	25.76	23.53	24.16	24.18	33.65
Number PE employed from local funds	2.00	3.00	3.00	2.00	4.00
Total number of PE funded by county board	27.76	26.53	27.16	26.18	37.65
Service Personnel:					
Number SP allowed for funding	130.814	128.446	127.087	128.430	126.573
Number SP actually employed	152.944	154.144	159.514	155.321	147.431
Number SP employed in excess of number funded	22.130	25.698	32.427	26.891	20.858
Number SP employed from local funds	-	-	-	-	-
Total number of SP funded by county board	22.130	25.698	32.427	26.891	20.858
Total number of personnel employed in excess of number funded through PSSP	49.890	52.232	59.583	53.071	58.508





# WETZEL COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for I	Locally-Funded Employe	ees:			
Professional Personnel	\$ 1,809,910	\$ 1,681,485	\$ 1,739,020	\$ 1,638,838	\$ 2,376,787
Service Personnel	829,044	926,140	1,178,664	976,788	792,860
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 2,638,954	\$ 2,607,625	\$ 2,917,684	\$ 2,615,627	\$ 3,169,647

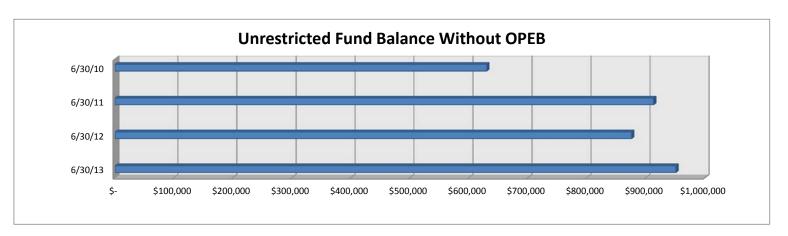


#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	2,864	2,844	2,855	2,818	2,757
Decline (increase) in student enrollment	(56)	(20)	11	(37)	(61)
Number of schools	9	9	9	9	9
Average number of students/school	318	316	317	313	306
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(88)	(89)	(92)	(95)	(105)

## WIRT COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
FINANCIAL DATA:					
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 630,005	\$ 912,764	\$ 875,507	\$ 950,654	(1) \$ - (2)



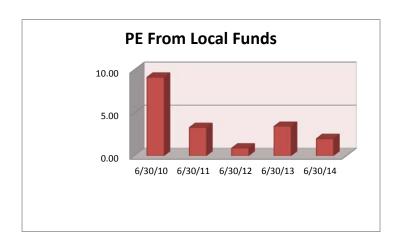
#### **Excess Levy:**

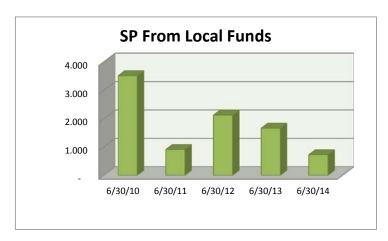
Execus Levy.					
Excess Levy in Effect	Yes	Yes	Yes	Yes	Yes
Percent of maximum	90.02%	90.02%	90.02%	90.02%	90.02%
Projected excess levy gross tax collections	\$ 759,281	\$ 766,592	\$ 782,648	\$ 796,935	\$ 782,637
Per Pupil Expenditures	\$ 10,674	\$ 10,988	\$ 11,214	\$ 10,903	N/A
Revenues:					
Local Source Revenue	\$ 1,666,791	\$ 1,677,231	\$ 1,671,095	\$ 1,663,238	N/A
State Source Revenue	\$ 5,995,063	\$ 7,810,331	\$ 8,269,548	\$ 9,467,889	N/A
Federal Source Revenue	\$ 2,132,986	\$ 2,130,212	\$ 1,490,801	\$ 1,457,389	N/A
Total	\$ 9,794,840	\$11,617,774	\$11,431,444	\$12,588,516	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# WIRT COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

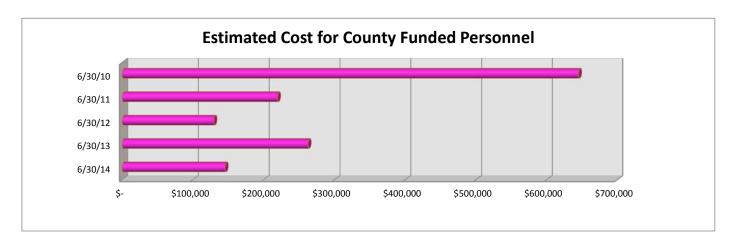
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	72.31 80.46	77.17 79.46	82.65 82.56	84.77 87.20	86.19 87.20
Number PE employed in excess of number funded	8.15	2.29	(0.09)	2.43	1.01
Number PE employed from local funds	1.00	1.00	1.00	1.00	1.00
Total number of PE funded by county board	9.15	3.29	0.91	3.43	2.01
Service Personnel:					
Number SP allowed for funding Number SP actually employed	44.628 48.140	47.226 48.140	50.215 52.340	51.124 52.787	52.056 52.787
Number SP employed in excess of number funded	3.512	0.914	2.125	1.663	0.731
Number SP employed from local funds	-	-	<u>-</u>	<del>-</del>	-
Total number of SP funded by county board	3.512	0.914	2.125	1.663	0.731
Total number of personnel employed in excess of number funded through PSSP	12.658	4.208	3.033	5.093	2.741





# WIRT COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10	(	FYE 6/30/11	(	FYE 6/30/12	FYE 6/30/13		FYE 6/30/14
Estimated salary and employee costs including PEIA for Lo	ocally-Fur	ided Employe	es:						
Professional Personnel	\$	522,836	\$	186,853	\$	53,485	\$ 203,632	\$	119,649
Service Personnel		122,128		32,528		76,074	58,971		25,862
Total estimated costs of personnel employed									
in excess of number funded through PSSP	\$	644,964	\$	219,382	\$	129,560	\$ 262,603	\$	145,511

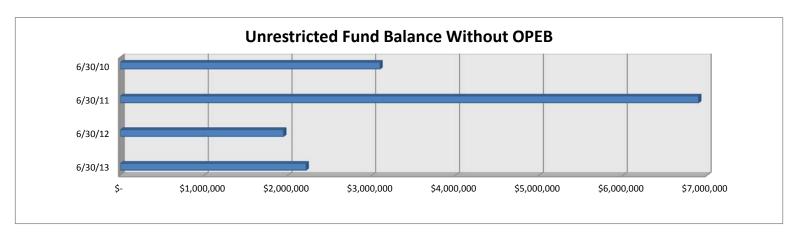


#### STUDENTS AND SCHOOL DATA:

Number of students/school above (below) state average	(84)	(68)	(76)	(63)	(70)
State average number of students/school	406	405	409	408	411
Average number of students/school	322	337	333	345	341
Number of schools	3	3	3	3	3
Decline (increase) in student enrollment	13	43	(10)	35	(13)
Number of students (2nd Month headcount enrollment)	967	1,010	1,000	1,035	1,022

### WOOD COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		YE outo	FYE	FYE	FYE		FYE	
	6/3	0/10	6/30/11	6/30/12	6/30/13		6/30/14	<u> </u>
FINANCIAL DATA:								
Unrestricted Fund Balance without OPEB Liability or								
Encumbrances	\$ 3,	098,169	\$ 6,899,861	\$ 1,947,617	\$ 2,216,786	(1)	\$	- (2)



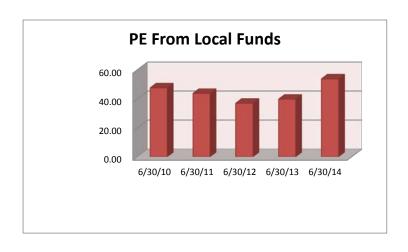
### **Excess Levy:**

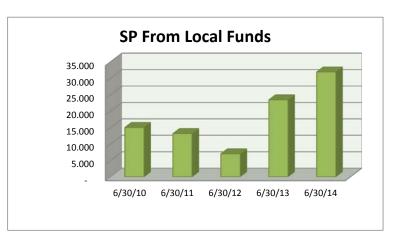
Excess Levy in Effect Percent of maximum	Yes 80.00%		Yes 80.00%	Yes 80.00%	Yes 80.00%	Yes 80.00%
Projected excess levy gross tax collections	\$ 17,081,159	\$ 16	6,989,399	\$ 16,939,554	\$ 16,962,713	\$17,461,178
Per Pupil Expenditures	\$ 10,209	\$	10,769	\$ 10,998	\$ 10,824	N/A
Revenues:						
Local Source Revenue	\$ 45,699,932	\$ 4	1,872,217	\$ 41,377,060	\$ 41,577,165	N/A
State Source Revenue	\$ 72,987,480	\$ 89	9,193,162	\$ 94,457,484	\$ 94,835,743	N/A
Federal Source Revenue	\$ 22,388,936	\$ 2	1,723,287	\$ 19,203,805	\$ 14,117,724	N/A
Total	\$ 141,076,348	\$ 152	2,788,666	\$ 155,038,349	\$ 150,530,632	\$ -

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

### WOOD COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

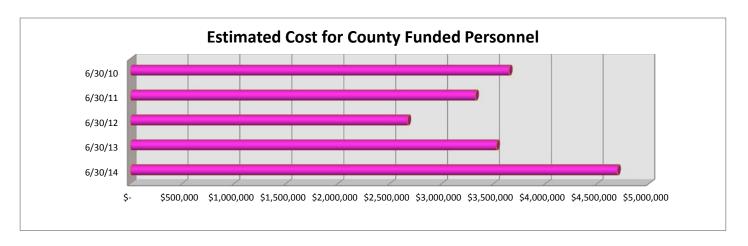
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	985.23 1,020.00	995.17 1,025.00	1,002.99 1,026.00	1,013.17 1,032.00	1,003.21 1,036.00
Number PE employed in excess of number funded	34.77	29.83	23.01	18.83	32.79
Number PE employed from local funds	12.88	14.00	14.00	21.00	21.00
Total number of PE funded by county board	47.65	43.83	37.01	39.83	53.79
Service Personnel:					
Number SP allowed for funding Number SP actually employed	591.612 605.660	592.503 604.681	592.307 598.324	592.920 616.378	586.974 618.915
Number SP employed in excess of number funded	14.048	12.178	6.017	23.458	31.941
Number SP employed from local funds	1.000	1.000	1.000	-	-
Total number of SP funded by county board	15.048	13.178	7.017	23.458	31.941
Total number of personnel employed in excess of number funded through PSSP	62.693	57.004	44.031	63.288	85.731





# WOOD COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

		FYE 6/30/10		FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for	Locally-F	unded Employe	es:				
Professional Personnel	\$	3,050,961	\$	2,796,224	\$ 2,384,459	\$ 2,564,993	\$ 3,397,064
Service Personnel		597,051		528,134	286,584	961,700	1,297,013
Total estimated costs of personnel employed							
in excess of number funded through PSSP	\$	3,648,012	\$	3,324,358	\$ 2,671,043	\$ 3,526,693	\$ 4,694,077

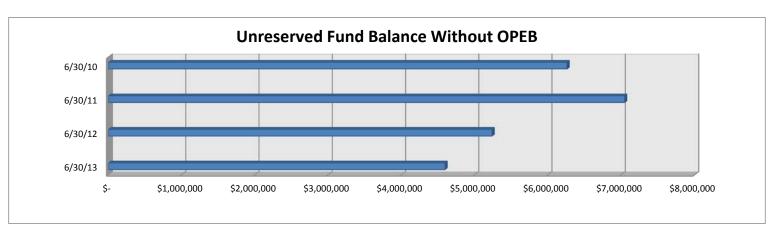


#### STUDENTS AND SCHOOL DATA:

Number of students/school above (below) state average	93	94	89	86	80
State average number of students/school	406	405	409	408	411
Average number of students/school	499	499	498	494	491
Number of schools	27	27	27	27	27
Decline (increase) in student enrollment	5	(24)	(7)	(114)	(81)
Number of students (2nd Month headcount enrollment)	13,486	13,462	13,455	13,341	13,260

## WYOMING COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FY 6/30	
FINANCIAL DATA:						
Unrestricted Fund Balance without OPEB Liability or Encumbrances	\$ 6,258,022	\$ 7,043,558	\$ 5,234,909	\$ 4,592,283	(1) \$	- (2)



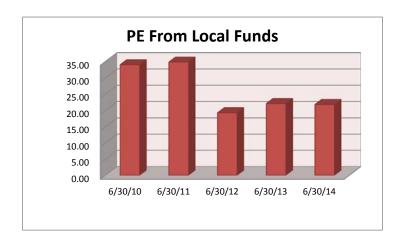
### **Excess Levy:**

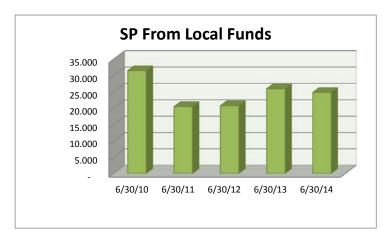
Yes	Yes	Yes	Yes	Yes
100.00%	100.00%	100.00%	100.00%	100.00%
\$ 8,364,851	\$ 8,459,440	\$ 7,530,463	\$ 7,868,982	\$ 8,102,826
\$ 11,756	\$ 11,943	\$ 11,439	\$ 11,553	N/A
\$17,950,169	\$17,186,846	\$15,412,040	\$14,047,808	N/A
\$23,519,849	\$22,952,825	\$30,193,994	\$34,594,576	N/A
\$ 7,639,578	\$ 8,245,267	\$ 6,789,173	\$ 4,889,770	N/A
\$49,109,596	\$48,384,938	\$52,395,207	\$53,532,154	\$ -
	100.00% \$ 8,364,851 \$ 11,756 \$17,950,169 \$23,519,849 \$ 7,639,578	100.00% 100.00% \$ 8,364,851 \$ 8,459,440 \$ 11,756 \$ 11,943 \$17,950,169 \$17,186,846 \$23,519,849 \$22,952,825 \$ 7,639,578 \$ 8,245,267	100.00% 100.00% 100.00% \$ 8,364,851 \$ 8,459,440 \$ 7,530,463 \$ 11,756 \$ 11,943 \$ 11,439 \$ 17,950,169 \$17,186,846 \$15,412,040 \$23,519,849 \$22,952,825 \$30,193,994 \$ 7,639,578 \$ 8,245,267 \$ 6,789,173	100.00%       100.00%       100.00%       100.00%         \$ 8,364,851       \$ 8,459,440       \$ 7,530,463       \$ 7,868,982         \$ 11,756       \$ 11,943       \$ 11,439       \$ 11,553         \$17,950,169       \$17,186,846       \$15,412,040       \$14,047,808         \$23,519,849       \$22,952,825       \$30,193,994       \$34,594,576         \$ 7,639,578       \$ 8,245,267       \$ 6,789,173       \$ 4,889,770

Notes: (1) The financial data presented for FY 10 through 13 are from audited financial reports. During FY10, the fund balance category was known as unreserved fund balance. The name changed in FY11 due to the implementation of GASB 54. (2) Since FY14 has not ended as of the date of this report, the annual financial activity for this year is not yet available.

# WYOMING COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

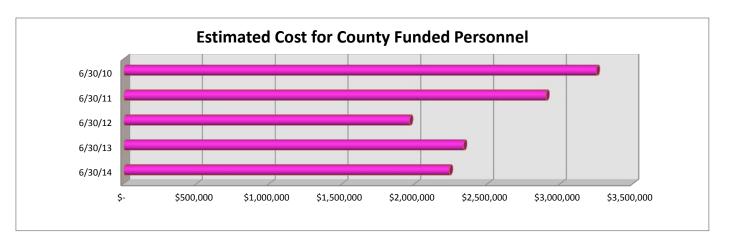
	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
PERSONNEL DATA:					
Professional Personnel:					
Number PE allowed for funding Number PE actually employed	307.18 336.20	312.39 338.70	316.66 330.95	316.36 332.45	320.13 336.45
Number PE employed in excess of number funded	29.02	26.31	14.29	16.09	16.32
Number PE employed from local funds	5.00	8.50	5.00	6.00	5.50
Total number of PE funded by county board	34.02	34.81	19.29	22.09	21.82
Service Personnel:					
Number SP allowed for funding Number SP actually employed	187.960 219.402	189.232 209.727	192.062 212.840	191.866 217.825	194.215 219.040
Number SP employed in excess of number funded	31.442	20.495	20.778	25.959	24.825
Number SP employed from local funds	<u>-</u>	-	-	<u>-</u>	
Total number of SP funded by county board	31.442	20.495	20.778	25.959	24.825
Total number of personnel employed in excess of number funded through PSSP	65.462	55.303	40.064	48.049	46.645





# WYOMING COUNTY SCHOOLS EFFICIENCY STUDY - INDICATORS AND OPPORTUNITIES FYE 6/30/10 - 6/30/14

	FYE 6/30/10	FYE 6/30/11	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14
Estimated salary and employee costs including PEIA for L	ocally-Funded Employe	ees:			
Professional Personnel	\$ 2,134,582	\$ 2,174,232	\$ 1,213,911	\$ 1,398,933	\$ 1,349,658
Service Personnel	1,113,625	726,186	749,204	934,436	886,411
Total estimated costs of personnel employed					
in excess of number funded through PSSP	\$ 3,248,207	\$ 2,900,418	\$ 1,963,115	\$ 2,333,370	\$ 2,236,069



#### STUDENTS AND SCHOOL DATA:

Number of students (2nd Month headcount enrollment)	4,161	4,229	4,197	4,270	4,256
Decline (increase) in student enrollment	21	68	(32)	73	(14)
Number of schools	13	13	13	13	13
Average number of students/school	320	325	323	328	327
State average number of students/school	406	405	409	408	411
Number of students/school above (below) state average	(86)	(80)	(86)	(80)	(84)